Hashimoto

pressure to

resign over

loans affair

faces intense

World News

50 missing as liner sinks off **South Africa**

Up to 50 people were missing after the Greek cruise liner Oceanos, carrying 582 passen-gers and crew, sank in heavy seas 1¼ miles off South Africa's Indian Ocean coast.

Pourteen South African air force helicopters had plucked at least 219 people from the listing deck of the 7,554-tonne ship and other vessels risked the shallow waters to pick up bundreds of survivors.

to make contact with a tanker and a Chinese cargo ship which had been in the area to see whether they bad survivors on board.

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Republics gain power Moscow has agreed to drop plans for a separate federal tax as part of a series of late changes to the Soviet Treaty of the Union that will give more power to the republics at the expense of the centre.

83 children die in crash Eighty-three children and four teachers died in Zimbabwe when a bus overturned while carrying them to Harare after

Tamil slege ended

Sri Lanka urged the separatist Tamil Tigers to attend peace talks after the army broke their 25-day siege of the army base at Elephant Pass where 800 Sinhalese soldiers had been trapped. Page 3

Turkish soldiers killed **Eurdish rebels killed nine** Turkish soldiers and kidnapped three others during a rocket raid on a police station close to the Iraqi border. The rebels have recently stepped up a seven-year campaign for Kurdish independence. UK uranium exports to Iraq, Page 14

Bbutto protest

Former Pakistani prime minister Benazir Bhutto launched : a 12-hour nationwide fast in Islamated to protest against "civilian martial law" and to mark the first anniversary of her fall from power. Testing time for privatisation, Page 3

Worldwide union losses Trade unions throughout the industrialised world suffered declining membership during the 1980s, according to an ORCD report. The average share of trade union membership among total employees across 18 member countries fell from 35 per cent in 1980 to 38 per cent in 1988.

BCCI moves expected New indictments of the Bank of Credit and Commerce International and its top officials. covering money laundering and bank regulatory offences. are expected to be presented in the US in the next four to six weeks. Page 14

Egyptian president Hosni Mubarak arrived in Libya on a surprise visit, accompanied by several ministers. The visit followed a telephone discussion "on mutual interests' between Mubarak and Libyan leader Musmmer Gadaffi.

Murder record likely A record 23,700 people will be murdered in the US this year. 25 per cent more than in 1985, a Senate Judiciary Committee staff report predicted.

Greens attacked Green campaigners have too much influence in drawing up tough EC environmental regulations, according to a survey of the top 1,000 British companies. Page 6

Belgian prime minister Wilfried Martens, 55, underwent minor eye surgery in Brussels to correct short-sightedness.

W.H. Smith to sell television interests in £45m deal

W.H. SMITH, the UK retailing group, is to sell its television interests - which include the European Sports Network to a Franco-American consortium in a deal worth £45m (\$75.6m).

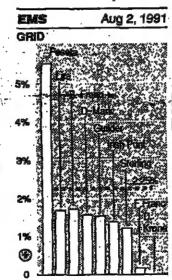
The consortium is made up of Canal Plus, the French paid-for television channel; ESPN, controlled by Capital Cities/ ABC, the US communications group, in partnership with Hearst Corp; and Genérale d'Images, the television TV subsidiary of France's Générale des Eaux water and services company. Page 15

USINOR SACILOR, French state-owned steel producer which is Europe's largest steel maker, is keen to explore the possibility of a joint venture with British Steel which could eliminate the need for the UK group to invest more than \$400m (\$672m) in a new platemaking mill Page 15

US BANKING: Further changes to proposals for reform of the US banking structure are likely before the legislation is finalised in Octo-ber or November. Page 14

EUROPEAN Monetary System: The only change in the exchange rate mechanism grid last week was that the Danish krone replaced the French franc as the weakest currency, but there was little difference between the two. Sterling remained third weakest and the D-Mark fourth strongest. Upward pressure on Madrid money market rates eased after action by the Bank of Spain to add liquidity. The top placed peseta was well within its celling against other ERM

members.



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluc-tuation band. In practice, cur-rencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the sys-tem. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

UK CONSTRUCTION: There are no signs of recovery in the UK industry and job losses during the current recession will reach 250,000 by mid 1992, says the Building Employers Confederation. Page 6

PAKISTANI government is to sell a 26 per cent stake in Allied Bank, the country's smallest public sector bank, to its employees for Rs490m (\$20.5m) Some shares in the bank are to be offered to the public. Page 3; Testing time for privatisation, Page 3

EAST GERMANY: proposals have been drawn up for a large white goods plant on a greenfield site in Saxony, eastern Germany, as part of a plan to privatise the former East German industry. Page 4

KUWAIT'S central bank lifted restrictions on currency withdrawals and transfers. Page 3

Clash likely over Japan's EC car quotas

By John Griffiths, Motor Industry Correspondent, in Landon

JAPANESE car manufacturers the EC of vehicles made at be built elsewhere in the EC. will be producing about 2m vehicles a year within the EC by the end of the decade, according to British government estimates. That is far more than the 1.2m assumed by last week's EC car trade reement with Japan.

A copy of the agreement, obtained by the Financial Times, shows that there is no limit on the rate at which the Japanese might add new vehicle manufacturing capacity inside the EC. There will be no limits on circulation within

YUGOSLAVIA faces "tragedy

and catastrophe" following the failure of the European Com-munity to secure a ceasefire in

the republic of Croatia, Mr Hans van den Broek, the Dutch

foreign minister leading the

peace initiative warned yester-

day.

The breakdown of the peace

effort could bring Yugoslavia rapidly towards a full-scale war, which could go well

beyond the present conflict between Croats and Serbs. The EC talks, which began

on Saturday in Belgrade, the federal capital and capital of Serbia, broke down after Mr

Slobodan Milosevic, the president of Serbia, failed to turn up

to a third round of talks yester-

The peace mission was seen as the last chance to imple

ment a lasting ceasefire, which

could have cleared the way for

negotiations on the future of Yugoslavia's internal borders.

may mark a turning point in the crisis, which was precipi-tated following the declaration

of independence by Slovenia and Croatia on June 25. The failure of the talks

prompted Mr Hans-Dietrich

Genscher, Germany's foreign minister, to call for an emer-gency meeting of the 12 EC for-

scher said: "The meeting should discuss the results of the EC troiks mission [com-

prising the Luxembourg, Dutch

on further steps by the EC."

solution to the crisis. He said

eign ministers today. A spokesman for Mr G

The collapse of the EC effort

day morning.

these "transplant" factories. The gap between the official figures in the agreement and the real scale of likely produc-tion will almost certainly lead to further clashes between EC states over Japanese penetra-tion of the European car mar-

British government estimates show that Japanese manufacturers could be making 900,000 cars and 100,000 light commercial vehicles a year in the UK alone by 1999. A further Im vehicles a year will

The agreement to limit Japanese exports to the EC until the creation of an open market in 1999 was based on an assumed annual production from Japanese plants within the EC of 1.2m units.

The EC agreement with Japan, Elements of Consensus, does not put a formal ceiling on Japanese vehicle imports from Japan or elsewhere outside the EC. It provides only for twice-yearly monitoring through talks between EC and Japanese officials, based on a

EC peace initiative collapses after Serbian president snubs talks

forecast for imports of 1.23m in Europe. Bilateral restrictions,

The disparity between the published figures for Japanese production within the EC and the British figures could lead to renewed clashes between the UK, which has taken the most liberal stance on sales from Japanese transplants, and Italy and France, which have pressed for tight restrictions. French and Italian producers are keen to impede penetration of Japanese cars into their home markets, where Japanese

market shares are lowest in

which must disappear by 1993, have limited Japanese sales to 3.5 per cent of the French mar-ket and less than 2 per cent of the Italian.

The conflict is likely to arise if the EC market slips below the size assumed to reach the deal. UK officials acknowledg that France and Italy are likely to seek formal curbs on transplant sales, prompting a big new Community row.

EC vehicle sales accord. Page Brussels gears up, Page 4

The Netherlands is leading

the peace talks because it holds the EC presidency. Mr van den Broek said before leav-

ing Belgrade for Brussels: "We

have to conclude there is no

unanimity, and that there is a

lack of political will which

would allow for a comprehen-

sive ceasefire."
Mr van den Broek, speaking

in a tone of despair at a news conference in Belgrade, called

for "reason, and not just emo-

tions" to prevail.

He added: "At this very

moment there is nothing more

He explained the talks bad

foundered because "on a num-ber of vital elements, the

agreement of one party is

lacking and that means the dis-

cussions are stagnating if not stonewalled. We deplore this

because of our common con-cern for the plight of the peo-

In a thinly veiled reference

to Mr Milosevic, Mr van den Broek said: "It is not difficult

for those who followed our

work here to recognise those who stonewalled our mission."

Mr Stipe Mesic, a Croat and

we can do here.'

ple here,

By Robert Thomson in Tokyo

MR Ryutaro Hashimoto, Japan's finance minister, will come under extreme pressure to resign today in order to take responsibility for the country's securities scandals and to show regret for his private secretary's links to a fraudulent loans affair.

The scandals are likely to

dominate a special two-month session of the Japanese parlia-ment, which was called to con-sider proposals for the reform of the political system but which will be highlighted by a which will be highlighted by a
debate over financial reform
and the ruling Liberal Democratic party's responsibility.

Mr Hashimoto has apparently told colleagues that he
considered resigning, although

he said publicly at the week end that he was determined to reform the financial system. which has been shaken by rev-elations of brokers' compensation of favoured clients and their lending to gangsters.

The finance minister con-ceded that he faces a tough week, a period he compared to a "bed of nails". His secretary, Mr Toyoki Kobayashi, has admitted to introducing five people to a branch manager at fuji Bank who was recently dismissed for his role in a Y260hn (\$1.9bn) allegedly illegal loans scheme and who is said to have arranged for the five to borrow Y1.27bn.
Loans were provided to com-

panies and individuals by finance companies after the Fuji Bank manager allegedly issued fake deposit records as

collateral. Mr Hashimoto said at the weekend that his secretary, who tendered his resignation, was unaware of the alleged fraud, adding: "It is too much to expect him to discover irregularities. My supervision was insufficient. I strongly

Was insufficient. I strongly feel my responsibility." Opposition parties will want Mr Hashimoto to resign and they will exploit an apparent head of the Yugoslav collective presidency, openly blamed Serbia for the breakdown of The three EC foreign minisrift between LDP officials and the Finance Ministry over the need to establish an indepenters had proposed a truce in Croatia, which would be signed by all six republics. The truce would be partly monitored by joint units of the federal army, dent securities agency similar to the US Securities and Exchange Commission (SEC). Croatian forces and members of the 600,000-strong Serb

Exchange Commission (SEC).

Ministry officials oppose the
SEC idea, while LDP members
are under public pressure to
take action against the industry and support the proposal.

Scandals involving compensation payments made by top
Continued on Page 14

Anxious Croats, Page 2 Editorial Comment, Page 12

Yugoslavia 'faces tragedy'

Hans Van Den Broek (left), head of the three-man EC negotiating team in Yugoslavia, talks with Croatian president Franjo Tudiman in Belgrade yesterday

Croatia would seek help from 4.5m population of Croatia, do the Conference on Security and not want to live in an indepen-Co-operation in Europe, the deployment of peacekeeping forces from the United Nations peace conference on Yugo-slavia.

and Portuguese foreign minis-ters] to Yugoslavia and decide More than 300 people have been killed in clashes between Serbs and Crosts since Cros-Mr Franjo Tudjman, the president of Croatia, said it would intensify and broaden tia's declaration of indepenits efforts to involve interna-tional bodies in efforts to find a

Many of the Serbs, which make up 12 per cent of the

In Zagreb, where buildings dent Croatia. They either want unity with the republic of Serbia or a wide degree of

autonomy.

The violence continued yesterday when three Croat policeman were shot dead by masked gunmen, dressed in Serbian police uniforms, on the motorway about 100km south of Zagreb, the capital of Croatia, according to the Croat

flags, the population was plunged further into uncer-tainty by the collapse of the peace initiative. The airport was closed and all trains heading east of Zagreb towards Belgrade were cancelled. Restaurants were filled with

soldiers from the Croat national guard armed with Kalashnikovs, who appeared to be preparing for increased vio-

Serbia and its allies insisted

the warring factions in Croatia

sign a truce rather than a

Seeking respect, Page 12

Shamir wins cabinet backing for Middle East peace talks

ISRAEL'S coalition cabinet yesterday overwhelmingly endorsed the decision by Mr Yitzhak Shamir, the prime minister, to send a delegation to a Middle East peace confer-ence in October on condition that the Palestinian represen

tatives meet with Israel's approval.

The vote was 16 to three in favour of Mr Shamir's qualified acceptance of the conference, which is being sponsored by the US and the Soviet Union. Mr Yessir Arafat, the Palestine Liberation Organisation leader, again rejected Israeli demands that the Palestinians should exclude from the delegation citizens of Israeli-annexed East Jerusalem. But significantly, Mr Bassam Abu Sharif, one of Mr Arafat's advisers, said he did not think any obstacle was big enough to prevent Palestinian attendance.

This provided further encouragement for Mr James Baker, US secretary of state and chief architect of the conference. Mr Baker, in Tunis for talks with President Zine El-Abidine Ben Ali as part of his indirect efforts to persuade the Tunis-based PLO not to stand in the way of restricted Pales-tinian attendance at the conference, said he had only a brief look at Mr Abu Sharif's remarks, but added: "We think we have here the process that has the potential to lead to a real and comprehensive

The Egyptian government reinforced Mr Baker's efforts in discussions over the weekend discussions over the weekend at the Islamic foreign ministers' conference in Islambul. Mr Amr Moussa, the Egyptian minister, urged Mr Farouk Kaddoumi, the PLO foreign affairs chief, not to allow procedural wrangles "which history will forget" to prevent Palestinian participation in the estinian participation in the peace conference. After the vote at the Israeli

cabinet meeting Mr Ehud Olmert, the health minister, said:
"This is a major move forward Price of peace, Page 14

and we have to be very careful about it. But I think the damage that might have been caused to Israel had we answered negatively was much greater than the risk."

Recent moves towards con-vening a regional peace confer-ence have been made possible by Syria's agreement to face Israel across the negotiating table. Syria wants to win back the Golan Heights, lost to Israel in the 1967 war.

Golan yesterday lobbied minis-ters in an attempt to secure a government commitment to keep the control of the heights

in perpetuity.

Mr Shamir was opposed by
three far-right ministers, Mr Ariel Sharon, housing minister in Mr Shamir's Likud party, minister who leads the Tehiya party, and Mr Rehavam Zeevi, minister without portfolio from Moledet, another right-wing

job market.



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A choice of brown or black calf straps is the only real indulgence.



ALFRED DUNHILL

VISIT ALFRED DUNHILL IN LONDON AT DURE STREET ST. JAMES'S, THE BURLINGTON ARCADE, S SLOANE STREET AND AT ALFRED DUNHILL IN HARPODS AND SELFRINGES WATCHES ALSO AVAILABLE AT WATCHES OF SWITZERLAND LTD. THE GOLDSMITHS GROUP, HARRODS WATCH DEPARTMENT AND LEADING JEWELLERS

CONTENTS THE MONDAY INTERVIEW



Jacques Delors, president of the European Commission, discusses his big ambition - to see Europe taking on the new world role cast for it by the end of the cold war. He has in consequence revised former opposition to enlargement of the EC.

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MALAYSIA Above: buildings old and new in central Kuala Lumour. See survey details, right

FORTHCOMING FT SURVEYS **ESATURDAY AUGUST 17:** Careers and Courses: lessons to be learned on career counselling, language courses, cramming and the

> THURSDAY AUGUST 29: Malaysia: one of Asia's most dynamic countries is attracting more foreign investors, especially manufacturing and industrial

M FRIDAY AUGUST 30: Zimbabwe: 11 years after Zimbabwe is on the brink of momentous changes that will determine its economic performance in the 1990s.

Failure of EC peace mission shows up flaws

THE failure yesterday of European Community attempts to forge a ceasefire agreement between Yugo-slavia's leaders revealed not only the deep divisions among the country's politicians, but also the limited scope of the

The EC is clearly committed to putting diplomacy and money at Yugoslavia's disposal, but not to sending in an armed peace-keeping force to separate the warring parties if communal conflict worsens.

The 12 member states could only agree last Monday on their offer to quadruple the existing monitoring force from 50 to 200 and to send it into Croatia provided there was no serious danger of it being attacked. Before officials travelled to Yugoslavia at the weekend it was searching for

France's suggestion that only an EC armed peace-keeping force might prove a real buffer between warring Serbs and Croats has had little echo among its EC partners.

Mr Douglas Hurd, Britain's foreign secretary, said such a European force could not be ruled out as a future possibil-ity, provided it came under the Vestern European Union (WEU) organisation. But the UK remains reluc-

tant, mindful of its own unhappy experience in north-ern Ireland, of such a force. Almost all other EC governments seem deeply reluctant to send soldiers into Yugoslavia, diplomats say. Nor do they consider consensus for such an operation likely among the nine EC countries that make

Germany currently chairs this defence organisation. Mr Volker Ruhe, secretary general of the Christian Democrats, who dominate Bonn's ruling coalition, has been calling for a European buffer force in YugoHowever, most diplomats in Brussels believe his influence will be offset by Mr Hans-Diet-rich Genscher, the Free Democrat foreign minister, who would not want to upstage the newly created mechanisms of the Conference on Security and Co-operation in Europe

(CSCE).

If the EC does not send Yugoslavia, it may not be for want of an invitation.

The Yugoslav federal govern-ment, at least, has made it clear to Brussels it wants the EC to keep the lead in any further internationalisation of

Mr Jacques Delors, European Commission president, has said the EC should be as fully committed to peace-brokering in Yugoslavia as the US is in the Middle East.

He promised last Monday a special Commission task-force to consider new forms of technical and economic aid for Yugoslavia. But by last week there was no sign of such a

Mr Hans van den Broek, foreign minister of the Nether-lands, which presides over the EC Council of Ministers, said existing EC aid worth about Ecu850m (£593.3m) would remain frozen until all-party talks on Yugoslavia's future

Brussels, in the meantime. has no intention of sending its constitutional lawyers out to draft a new constitution for

Yugoslavia.

Despite Yugoslav interest in the quasi-federal machinery of the Community, "the EC is an analogy, not a model, for Yugoslavia", says one

This is because the Community, which is trying to bring its 13 states closer together, is taken by the Yugoslavs as "a model for disassociation, for becoming more, not less, sepa-

Anxious Croats watch and wait, expecting the worst

FEAR, anger and uncertainty grip Zagreb, the capital of Croatia, as Croats wait for their government to leclare a state of war, writes Laura

"The general perception is that the government is unable to cope with the fact Croatiz is at war," said Mr Tomislav Katic, a lawyer in the capi-

Crosts are questioning what went wrong over the past year, since the raling Crostian Democratic Union (HDZ), under President Franjo Tudjman, won a landslide election on a platform of independence for Yugo-slavia's western republic.

to Mr Tudjman, summed up the prob-lem in an interview with Danas, a Croatian weekly newspaper: "In the emphoria that followed the elections, it was forgotten that the Serbian minority in Croatia also had entered democracy and that Serbs also had the right, as did the Croat majority,

to their flag and political interests."

While there is criticism of the Croatian government, it is Mr Slobodan Milosevic, president of Serbia, who is seen as the man responsible for the deaths of hundreds and the nearly 50,000 refugees who have fled strife-

Many Croats also see Mr Milosevic the refugees. Some of my friends, the villain who prompted Croatia's who are professionals, have joined as the villain who prompted Croatia's 600,000-strong Serbian minority to rebel against the government, in order to establish a Greater Serbia.

"President Tudiman has made mis-takes, but Mr Milosevic is trying to conquer and destroy Croatia. One cannot compare the two politicians," said Mr Katic, who supports Croatia's opposition Social Liberal party. Although he did not vote for the

HDZ, he says he feels, like most Croats, obliged to support the govern-ment while Croatia is at war. "The war is very close, only 50km away. Yesterday I volunteered to help

the national guard because they can-not stand any longer to watch the corpses of Croat policemen on television," Mr Katic said. At least 200 Croatian police and

national guards have been killed in fighting with Serblan militants and the Serbian-dominated federal army since Croatia declared independence

While Croats seem to expect the worst and are waiting for war to come to Zagreb, they are also looking to the government for leadership.
"Most Croats, of all political hues,

and indecisiveness of the government than of the looming danger," says My

Sinisa Bubic, a Zagreb journalist Sinisa Bubic, a Zagren Journaust.

Meanwhile, an eerie silence envelops Zagreb's city centre. The railway
station, usually packed in the peak of
summer, is deserted. The only train
scheduled to depart yesterday morn-

scheduled to depart yesterday morning for Paris was fully booked.

Many choose the uncertain fase of a refugee, rather than wait for war.

But Mr Katic says he will not abanbut mr haus: says he wan not abandon Croatia. "I always thought wars were fought in deserts and far off places; I never thought it would happen here to me."

Serbian nationalist who holds key to ceasefire

But diplomats are sceptical Slobodan Milosevic will negotiate lasting peace, writes Judy Dempsey

HE unofficial war now being waged against
Croats by the federal
army-backed Serb nationalists
will spread rapidly unless Mr
Slobodan Milosevic, president of Serbia, decides to speak out against fighting and declare his political intentions, accord-

ing to western diplomats.

But they add that Mr Milosevic, one of the principal architects behind Yugoslavia's worst crisis since the Second World War, could be losing control over the Sechs living by control over the Serbs living in Slavonia, eastern Croatia, and those living in the self-pro-claimed autonomous republic of Knin, south Creatia.

Mr Milosevic was catapulted into power in Serbia in October 1987 by promising Serbs he would redress a decision made in 1974 by the late President

Tito carved out of Serbia two autonomous provinces - Kosovo in the south and Vojvodina in the north - precisely to contain the influence of the Serbs, the largest ethnic group in Yugoslavia, from dominat-

ing the federation.

But even during Tito's time
Serbia wielded considerable influence, both in the federal army - in which 70 per cent of officer corps are Serbs and in Croatia, where it exerted considerable power in that republic's police and internal security forces. Once head of Serbia's Com-

munist party, Mr Milosevic

moved quickly to boost his power base by exploiting the latent nationalism which Tito and the ruling communists suppressed for more than four

By toppling the government in Montenegro in the autumn of 1988, and soon afterwards the government in Vojvodina, he secured enough clout on the collective eight-man state pres-idency to regain direct control

The province, in which eth-nic Albanians constitute more than 90 per cent of the popula-tion, was soon turned into a virtual police state. Prominent ethnic Albanian intellectuals were dismissed, the local party and security forces were purged, and instead Serbs were promoted to positions of

A similar, but less intense process, was carried out in Voj-

The speed in which Mr Milosevic extended the power of Serbia served only to fuel the sense of nationalism in the two western republics of Slovenia and Croatia, who in free elec-tions last year shook off com-

Fearing a Serb-dominated Yugoslavia – and haunted by rugosiavia – and naunced by memories of the Kingdom of Serbs, Croats and Slovenes set up in 1918, in which the three ethnic groups quarrelled over the distribution of political power – Slovenia moved more quickly towards independence, The declaration of indepen-dence by both republics on the federal army, and for Mr

The army, deeply embedded in the Titoist ideology of main-taining the territorial integrity of a united and federal Yugo-slavia, moved against Slovenia. But the military offensive against Slovenia failed because of the best trained territorial defence units in the country, had earlier in the year refuse to hand over weapons follow-ing an order by the federal

The Croatian government, much to its regret now, complied with the army command. This partly explains why Croatia's troops are so poorly armed, and why Hungary supplied weapons to the western republic earlier this year.

Mr Milosevic, recognising that Slovenia has been lost,

emains determined to prevent Croatia from becoming a fullyfledged independent republic. Unlike Slovenia, which is ethnically homogenous, 12 per cent of Croatia's 4.5m population are Serbs.

The Serbs in Krajina, a region south of Croatia which borders with the central Yugoslav republic of Bosnia-Hercegovina, have refused to join an independent Croatia and have carved out their own autonomous republic in the

It is difficult to see how this region, whose leaders openly say they want to join with the Serbia republic, can becom reintegrated into Croatia in the future. Croatia, de facto, has already lost this territory. The Serbs in Slavonia, in

east Croatia, are now just as termined not to live in an independent Croatia. Desperate to legitimise their actions, their leaders keep recalling 1941, when the Nazi-backed Ustasha government in Croatia murdered tens of thousands of Serbs and Jews



Slobodan Milosevic: catapulted into power in Serbia in October 1987

Tragically, history is now the prime factor which today influences relations between Yugoslavia's ethnic groups. Backed by Mr Milosevic and the federal army, the Serbs in Slavonia are waging a war of attrition against the poorlyarmed Croatian National

Due to the proximity of the river Danube, the Serbs can escape across into Vojvodina, pick up supplies and continue forcing out Crosts from vil-

AUSTRIA

SLOVENIA

ITALY

lages close to the Serbian box-

Through such persistent fighting, informal borders, which are simed at creating a greater Serbia, have been mapped out in recent weeks.

Officials from Croatia and Bosnia-Hercegovina believe that until Mr Milosevic hercegoving a carridor arms. Bosneyed a carridor arms. Bosneyed a carridor arms.

BELGRADE

MACEDONIA

secured a corridor across Bos-nia-Hercegovina, which would link the Serbs in Krajina with Serbian proper, Serbs are unlikely to lay down their

HUNGARY

SLAVONIA

YUGOSLAVIA

weapons. The aspirations of all Serbs living in one enlarged republic today dominates the agenda of the nationalists.
In Serbia itself there are few voices of moderation,

There is virtual paralysis among the opposition Demo-cratic party which is too small to exert influence and is no match for the intense media propaganda nationalism which grips the republic.

Against this background, Mr.

Milosevic is perhaps the only politician who could ensure the implementation of a ceasefue. This could be the first step towards opening up negotia-tions for the future of Yugo-But one western diplomat yesterday held out little pro-

pect of Mr Milosevic diverting from his undeclared goal of creating a greater Serbia. He can continue to manipulate the Serbs. He can contin to wage war in Croatia by remaining silent. He can pre-vent military advisers from the European Community coming in because that would mean we would officially see for ourselves the exact relationship between the federal army and the Serb fighters.

"He will rein in his Serbs once he has carved out a new Serbia. He is the problem the EC faces," the diplomat said.

GORBACHEV HAS HUGE PERSONAL STAKE IN UNION TREATY

Soviet republics win concessions

IN SOVIET president Mikhail able powers to the republics.

Gorbachev's campaign to push The new draft, which is Gorbachev's campaign to push through the Union Treaty the republics have gained last-minute concessions from central government. But while the most recent changes have won most recent changes have won over the Russian republic, oth-ers, including Ukraine, are still holding out.

Mr Gorbachev says the latest and final draft of the treaty

will be open for signing from August 20. Many Soviets and western leaders believe eco-nomic reform is impossible until the struggle for political control between the centre and the republics - known as the "war of laws" - is resolved.

The most recent draft of the treaty was discussed by Mr Gorbachev and leaders from 10 republics on July 23 and is seen as a final chance to hold the Soviet Union together. It is a revised version of the Novo-Ogarevo accord negotiated in June, which devolved consider-

incomplete, goes further. It dif-fers from the original in three general areas: government structure, control of the econ-omy, and the role of autonomous republics. On the crucial issue of taxation the negotia-tors left a blank, which was filled in at the last minute.

Mr Gorbachev has a huge personal stake in the treaty. On principle, he is committed to preserving the union. Foliti-cally, he must prove he can still balance demands of hard-liners, who favour a more centralised state, and separatists in the republic.

Overall the revised draft makes greater concessions to the republics, which in the first version were already granted right over their land, resources and waters, and a say in defence, budgetary and foreign policy.

The main changes are:

 Republics have a stronger voice in the federal govern-ment. The heads of the republics are full members of the federal cabinet, rather than just having the option to par-ticipate, and the Council of the Republics, one of the chambers of parliament, is given more authority, including a say in the formation of the cabinet Although the most conten-tious issue, taxation, was left blank in the July 23 draft, last week Russian president Boris Yeltsin, Kazakhstan leader Nursultan Nazarbayev. Mr Gorbachev and Mr Valentin Pavlov, Soviet prime minister, came to an agreement whereby the republics are to collect taxes exclusively, then pay a fixed 10 per cent of their take to the centre. Ukraine, which

is insisting on complete control over taxation, was not a party to the arrangement

The issue of control over money supply, which was already to be undertaken jointly by the centre and fac republic, must now also be agreed" by the republic. However, in two important ways the Union republics are

Autonomous republics,

self-governing regions among the 15 Union republics, are given more power, thus weak-ening the larger Union repub-lics. In the new accord they are able to go over the heads of the Union republics by appealing to the constitution of the USSR.The draft makes special reference to the Russian repub lic, which is most threatened by the autonomous republics. found on the territory of sev-eral republics come directly under the Union's jurisdiction.

Resources, such as oilfields In general, the treaty is strikingly incomplete and hap-hazard. But Mr Gorbachev seems more concerned with signatures than substance

Yeltsin decree takes effect

By John Lloyd

A DECREE by Mr Boris Yeltsin, Russian president, banning political party branches at workplaces came into effect yesterday - amid signs that Soviet authorities may not be prepared to challenge him on the issue.

However, Mr Yeltsin will face a fight from within Russia, in at least one of the 16 autonomous republics still run

by a powerful Communist party. Hardline communists have in the past few days made

decree but vowed loyalty to the Russian president. Strong support at the week-end for Mr Yeltsin came from his new secret service chief, Mr Victor Ivanenko, chairman of the Russian KGB.

clear their objections to the

Mr Ivanenko said the decree was aimed at promoting civil peace by making all parties and movements equal.

Mr Boris Gldaspov, leader of Leningrad's communists and Leningrad's communists and generally reckoned among the hardliners, characterised the decree as "another attack on the Communist party" – but added: "Still, it is a decree of the president, elected by the de country.

However, Mr Mintimer Shaimiev, president of Tataria, an autonomous republic within an autonomous republic within Russia, has said he will refuse to carry out the decree and that the Communist party will continue to organise in enter-prises within the republic. Tat-aria is the most independentlyminded of the 15 autonomous republics but is not alone in having a Communist leader-ship which sees Mr Yeltsin as a threat rather than a liberator.

Continuing splits within the ranks of the Communist party are in any case reducing its

power to strike back against its tormentors. A conference over the weekend of the Communists for Democracy, led by Mr Alexander Rutskoi, the Rus-tian vice-president, decided to create a party later in the year which would act as a demo-cratic-Communist alternative to the Russian Communist party which - though a conparty which - though a con-stituent part of the Communist party of the Soviet Union - is well to the hard left of it.

Mr Alexander Yakoviev, the former polithuro member and close aide to President Mikhail Gorbachev, said in an interview that where Mr Gorbachev believed in the president of the believed in the possibility of renewal for the party, he did not. He said that in deep thought about the Marxist faith which he has served all of his working life, he had con-cluded that it was Marxism

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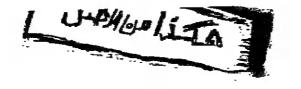




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The Sanwa Bank, Limited Vienna Representative Office

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who became party chief in October 1989 only to be top-

to eight months," he said.

PLO struggles to win role in peace process

THE Palestine Liberation Organisation stepped up its campaign at the weekend to secure recognition of its place in any new Middle East peace effort. It was fearing a humiliating exclusion from a proposed peace conference.

Mr Yassir Arafat, PLO chairman, continued a round of

meetings with North African leaders, begun in Rabat last leaders, begun in Habat 1231 Wednesday, to enlist their sup-port as the US pushes on with plans for an October meeting of Israel and its neighbours. He has held talks with King Hassan of Morocco, President Zine al-Abidine Ben Ali of Tunisia and was to meet President Chadli Bendjedid of Algeria just hours before Mr James Baker, US secretary of state, was due to arrive in Algiers today from Tunis and

Mr Arafat, amid a growing chorus of criticism from hardline PLO factions, insisted that the Palestinians receive a memorandum from the US stating clearly Washington's acceptance of "international legitimacy" as the basis for a

This was a reference to UN Security Council resolutions 242 and 338 that call on Israel to withdraw from territory occupied in the 1967 war - the

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West Bank and Gaza Strip, and the Golan Heights.

"We are for a just peace," Mr Arafat declared in Tunis, "but it is the first time in history that a party to a conflict wants to have the right of veto on the composition of its adversary's delegation."

Mr Baker has urged the PLO to take a "back seat" in the approach to the proposed peace conference, and to allow "non-controversial" Palestinian representatives to be grouped with Jordan so as to avoid an

But the PLO, fearful that its hard-won status in the Arab world as the the "sole legitimate representative" of the Palestinians was being undermined, is showing increasing exasperation over its almost invisible role. The organisation has been

ers, such as Gulf states and Egypt, in protest at its support for President Saddam Hussein in the Gulf crisis.

s in writing that the promises in writing that the proposed peace conference would be aimed to implement UN resolutions. A PLO official in Jordan said: "Arafat is

The PLO leader accepted the UN resolution in 1968 as the basis of a peace settlement, in the face of strong opposition from Palestinian hardliners who asked what Mr Arafat was getting in return. The PLO had long opposed 242 on the grounds that it implied recognition of Israel and treated the Palestinian problem as merely Palestinian problem as merely that of refugees. Robert Mauthner, Diplo-

matic Correspondent, reports: Britain indicated at the week-

ian representatives, Mr Faisal al-Husseini and Mrs Hanan Ashrawi, said that Britain had siways regarded East Jerusa-lem as part of the Occupied Territories, rather than part of the capital of Israel. The Palestinian representa-

Mr al-Husseini, who is closely associated with the PLO, is the leader of the Palestinian delegation which has met Mr Baker on several occa-sions since the end of the Gulf war. Both he and Mrs Ashrawi

China to set up more stock exchanges

yesterday, Reuter reports from

Beifing.
The bank is drafting a big programme to encourage exchanges, including setting a regulatory framework, allow-ing new listings and opening the market for foreign investment, Shang Ming, an adviser to the People's Bank of China,

said.
The State Council (China's cabinet) is paying close atten-tion to the experiments of China's two stock exchanges in Shanghai and Shenzhen. We

plan to expand the two mar-kets this year," said Shang, a former vice governor of the benk. from a relative's home in e
The newspaper quoted an China's Zhejiang province.

CHINA'S central bank is committed to expanding stock markets in the country, the official China Daily reported yesterday, Reuter reports from ternational norms." The Shenzhen exchange, just

The Shenzhen enchange, just over the border from Hong Kong, was allowed to open officially last month, after three years of grey-market trading.

The market in Shanghai, China's biggest city and site of the pre-revolution stock exchange ground in December. exchange, opened in December. Eight companies now have shares listed in Shanghai, and

one of china's most lamous dissident journalists, released this year after 20 months in prison, has been re-arrested, his brother said yesterday. Zhang Weiguo, 34, was taken from a relative's home in east

six in Shenzhen.

One of China's most famous

Mr Avalat's already shaky cradibility in the west also suffered badly.

PLO officials say the organisation would be "very flexible" on representation if the Use Department of the Use of t

needed if they want to make peace. He is the only one who can guarantee safe delivery on

Britain indicated at the week-end that it did not agree with the Israeli government's objec-tion to the inclusion of repre-sentatives from East Jerusalem in a Palestinian delegation to the proposed peace conference. Senior Foreign Office offi-cials who had talks in London on Saturday with two Palestin-ian representatives. Mr Falsal

tives were in London as part of "the regular dialogue" which Britain had with Palestinians, a Foreign Office spokesman

mark an important step in government attempts to allay union fears that the privatisation programme will lead to heavy job Under the terms of the

agreement announced in Islamabad by Mr Sartaj Aziz, finance minister, all 7,325 employees of ABL would

Allied Bank

stake to be

employees

By Farhan Bokhari in

THE PAKISTANI governm

is to sell a 26 per cent stake in Allied Bank (ABL), the country's smallest public

sector bank, to its employees for Rs490m (£12.25m).

Some shares in the bank are to be offered to the public.

The deal, backed by the

bank's management, could

sold to

They would initially buy out 26 per cent of the shares in a deal to be finalised within a A further 25 per cent of the shares would be sold to

employees within six months, giving them a final 51 per cent stake. Also, 14 per cent of the shares would be offered to the public on the stock ABL employees will be prevented from selling their

shares during an initial five-year period. Mr Aziz said his government would consider similar deals in other state sell-offs, Pakistan's government says that it plans to sell at least 115 public sector factories, plus such services such as

A government official said recently that a few employee-management buy-outs would help to build confidence among workers during the privatisations.

Testing time for privatisation

PAKISTAN'S privatisa-tion programme has become an important test for the success of the new economic policies of the gov-ernment of Prime Minister Nawaz Sharif.

Since it came to office last November, the government has said repeatedly it is committed to privatising public sector to privatising public sector bodies so as to increase produc-tivity and expand the free mar-ket. Officials say some govern-ment-owned units are inefficient and return meagre

While the government says its plans are still on schedule, a lukewarm response from investors, because of a host of worries about the programme, has raised concerns that the drive towards privatisation

may be slowing.

The government could raise some Rs150bn (about £3.75bn) the figure put on the total peid up capital for all public sector holdings, including factories, development finance institutions and services.

Islamabad has announced various steps this year to encourage private sector investment. Liberal tax holi-

new industries.
Complicated bureaucratic procedures in the way of permission for new investments have been pruned in most sectors. A government-sponsored international investment conference is to take place in Islamabad in November to attract foreign investors.

So far, the government has invited offers only from busi-

ness groups, but some compa-nies may be floated on the stock market and further employee or management buyouts will be considered. There are no restrictions on foreign buyers, except in companies in defence related industries. The government is consider-ing initial bids for the sale of the Pakistan Telecommunica-tions Corporation (PTC), the

national telephone company.

which employs 54,000. It is one

offered for sale so far. Several foreign companies have expressed interest, including Cable and Wireless, AT&T, Ericsson and Telecom Australie. PTC gross profits last year were Rs9.508bn (about £240m), say government figures. Another of the larger compa-

in Karachi, which employs 22,000 and produces pig iron, billets, hot rolled sheets/plates, cold rolled sheets and galvan-Mr Saeed Qadir, chairman of

Pakistan's privatisation commission, says that, so far, only 20 units have been advertised.

Mr Qadir says he expects these initial deals to generate confidence among investors. However, some observers say the government is overpricing the companies and that sale conditions are putting off buy-ers. Mrs Salma Ahmad, a leading industrialist and former MP, says: "There is a popular lament among the business community that industries are overpriced.

ket. That sale is expected this

Asking prices are higher than the productive worth of many industrial units, which are running at a loss, according to another Islamabad

Farhan Bokhari assesses a cornerstone of Pakistani policies

but he expects 80 to 90 per cent of the 115 industrial concerns to be offered for sale by the end of this year.

The commission has completed evaluation studies of and more should be advertised soon, he adds.

Profitability in the compa-nies to be sold is running at between 1.5 to 1.8 per cent of annual turnover. They include factories producing chemicals, fertilisers, cement, textiles. engineering equipment, ghee (a blend of oils used by most Pak-istanis to cook food) and roti (a

flour bread). The service sector has also been opened, with the sale in January of 26 per cent of Muslim Commercial Bank, which was Pakistan's fourth largest public sector bank, and the offer for sale of Allied Bank to

In all, five public sector banks are to be sold. The government took bids from private groups, selling the MCB stake to a consortium of 12 investors for Rs840m, The banks' new owners are required to sell another 25 per cent shares on the stock marindustrialist. So, investors are reluctant to make offers above the government's "reserve price" minimum. Of bids received for 15 units so far, only offers for three of them

Mr Jehangir Siddiqui, president of the Karachi stock exchange, Pakistan's main stock market, says the balance sheets of many units are flawed, giving a misleading assessment of their financial liabilities. Other conditions, such as the requirement that workers should not be laid off during an initial 12-month period, are discouraging some

businessmen, he says.

Mrs. Ahmed says that,
despite some changes to simplify official procedures, more
changes still need to be made
to the bureaucratic structure. Rising crime in Pakistan which the government fears will put off investors, is being tackled, according to Mr Qadir. Mrs Ahmed says opposition from labour unions could provide a setback. Unions need to be convinced of the viability of the programme and their fears put to rest, she adds, and Mr

vately that the fears "would not go away easily. There are many union leaders who believe that privatisation would mean massive job losses". Some union leaders at ghee factories have said that they would not allow new investors to inspect their facto-ries before submission of bids. The official adds: "This could create a complex situation. Buyers would be deterred if they are unable to go into fac-tories where they want to

Qadir agrees.
Mr Qadir says the govern-

ment is now encouraging a

labour-management buy-out of factories, where possible, to

avoid confrontation. Even

where private investments are

made, the government is trying

to give 10 per cent shares to workers in factories for sale.

But a senior official says pri-

There are also fears that a new government might rena-tionalise. Mr Qadir says the present administration is about to introduce a parliamentary bill which would require any future government to secure at least a two-thirds majority in parliament for any renationalisation. Asked what would happen if a military government were to return to power, override the constitution and nationalise industries, he said: Nobody can fully guarantee, in a country like this, but cer-tain actions can preclude rena-

tionalisation". He claims that no future government would be able to close its eyes to privatisation because this is the only avenue to make public sector units

However, a senior official says privately that, while the government may be heading in the right direction, its time frame for privatisation is ambitious and may need revision.

"If privatisation takes off, that could create new opportunities for this country. But the ques-tion is whether the take-off can come as soon as what some politicians would like to see."

Mexico and Venezuela to widen oil concession

MEXICO and Venezuela have agreed to broaden the scope of the San José Pact, which offers oil on favourable terms to the cash-strapped nations of Central America and the Caribbean. Reuter reports from

In an effort to spur the poorer economies of the region, the two countries increased the amount of oil available under the pact to 160,000 barrels per day from

The new terms, signed by Mexican President Carlos Sali-nas and Venezuelan President Carlos Andrés Pérez, were first proposed during the Gulf crisis when high oil prices put a severe strain on the economies of Central America and

the Caribbean. The renewal of the 11-year old pact signalled a growing regional fraternity, spear-headed by Mexico as a counterweight to plans for free trade with the US and Canada.

Singapore to hold election early

Singapore's next election will be held before it is required by law in late 1993, Prime Minister Goh Chok Tong announced yesterday, AP reports from

Mr Goh said it had been his intention to use the govern-ment's full five-year term in office, but members of his cabinet and others urged that polling take place ahead of

The ruling People's Action Party has governed Singapore since 1959 and holds 80 of the \$1 elected seats in parliament

Former policeman to govern Punjab

India's new government has appointed a former senior policeman to govern Punjab, the northern state torn by a Sikh independence campaign and now ruled directly from Delhi, Reuter reports from

Surinder Nath succeeds retired general O.P. Malhotra, who resigned when Prime Minister Narasimha Rao's gov-ernment postponed Punjab elections two days before they were due after death threats against candidates and voters.

Prague signs pact with Baltic states

Czechoslovakia has signed economic agreements with Lith-uania, Estonia and Latvia, the state news agency CTK said yesterday, Reuter reports from Prague.
The agreements make it pos-

sible to sell goods for hard cur-rency and for companies to co-operate directly.
Czechoslovakia has already
signed similar accords with
the Russian Federation, Byelorussia and the Ukraine.

Reform manifesto for Bulgaria

Bulgaria's former Communist Party unveiled a manifesto for cautious economic reform and good relations with Moscow and Washington when it launched its campaign for next month's elections at the week-end, Reuter reports from Sofia. Party leaders said the pro-gramme aimed to stimulate Bulgaria's debt-ridden economy through production incentives and easing company

tax burdens.
"We have worked out a manifesto that is neither rightnesto that is neither right-wing nor left-wing but responds to national inter-ests," said Mr Janaky Stoilov, one of the platform's authors. The elections, due on Sep-tember 29, will be the second time the former Communist time the former Communist
Party, now named the Socialist Party, has had to compete
for power since it ousted the
hardline leadership of Todor
Zhivkov in November 1989,
The new poll will be the first
in Bulgaria to use proportional representation a system

tionai representation, a system some analysts believe could help the Socialists hold on to their absolute majority.

E German leader finds new role

Mr Egon Krenz, who led East Germany's ruling communist party in 1989 when the Berlin Wall opened, is training for a new career as a property man-ager in a reunited Germany, Reuter reports from Berlin. A longtime stalwart in the East German power structure

pled six weeks later in a democratic revolution, said yesterday he had a new lease on life. "After 20 months without work, (real estate magnate) Mr Gerd Breuer has thankfully proposed to retrain me in economics. I will take courses twice a week for the next six

Mr Krenz would then work for Mr Breuer as a manager responsible for investment in low-cost residential housing.

the same of the sa

Bush gears up for re-election campaign

ORGANISATION and tary, will resign before long to While still receiving treatment

the summer holidays, although he might not formally declare until early next year that he will seek a second term.

Mr Bush met 30 close allies and political advisers for more than three bours over the than three hours over the weekend at his Camp David retreat outside Washington. No specific decisions were taken but the White House said after-

wards that "political organis-ing and financing will begin" in the autumn.

There is much speculation in Washington that Mr Robert Mosbacher, Commerce SecreMosbacher, Commerce SecreMinimum and Mr Bush's remarks on Friday that only a health problem, which he says he does not have, would deter him from seeking re-election.

associates of Mr Bush.

Mr Mosbacher has made little mark at Commerce, where he has been noted more for affability and charm than deep grasp of policy. However, he was Mr Bush's very successful chief fund-raiser in his 1968 covered.

campaign.
Discussion of the prospects
for the 1992 campaign has
increased after Mr Bush's

fund-raising for President serve as campaign chairman, for a thyroid condition discoverage Bush's re-election campaign in 1992 will begin after the summer holidays, although he might not formally declare associates of Mr Bush.

Serve as campaign chairman, for a thyroid condition discovered this year, Mr Bush is back to his usual energetic round of work and physical activity.

The president is a strong favourite to be re-elected, in view of his very high approval ratings and the disarray in the

Democratic Party.

The polls show that Mr Bush scores highly for his handling of foreign affairs and his leadership qualities, underlined by the Gulf war, but is vulnerable. to Democratic criticism of his apparent lack of interest in domestic policy.

Leading Democrats have been attacking Mr Bush recently for devoting too much attention to foreign policy and not enough to problems of health care, the economy and the inner cities.

the US is taking.

Only one Democrat has formally declared his candidacy, former Senator Paul Tsongas

of Massachusetts.
Several other leading candidates are considering whether to run, including Senator Jay Rockefeller of West Virginia. Senator Al Gore of Tennessee Governor Bill Clinton of Polls also show considerable unease among many der of Virginia and Senator Americans about the direction Tom Harkin of Iowa.

Peru seeks more financial help abroad

By Sally Bowen in Lima

MR CARLOS Boloña, Peru's began a 10-day European tour in order to continue negotiations with the group of countries supporting Peruvian

MR CARLOS Boloña, Peru's bad announced, in the annual presidential address to the nation last Sunday, that approval by the International Monetary Fund of Peru's economic programme was now the countries supporting Peruvian of Peru's economic programme was now the conomic stabilisation.

The economic stabilisation by the international from the countries, however amounts already offered and try to increase them." media communister, yesterday began a 10-day European tour in order to continue negotiations with the group of countries supporting Peruvian attempts to improve financial

These have been disrupted since a default on foreign debt

service in 1984. The trip, postponed twice because of domestic problems over budget and tax reforms, is expected to take the minister to seven European countries, then to Canada and the US. Meetings have been confirmed

Secure. Mr Michel Camdessus, the fund's executive director, had given his official backing, Mr. Fujimori said, on the first anniversary of his assumption

of office. However, Peru still lacks more than \$300m of the \$1.3bp needed from abroad for balance of payments support

this year and next. Meetings have been confirmed with the economy ministers of Spain, France, Italy and the Netherlands.

President Alberto Fujimori

Inis year and next.

Japan and the US have wonth.

Weighed in with \$400m and \$550m respectively, while Germany and Spain have to meet current payments to

measures initiated by Mr Fujimori last August are widely seen in Peru as tougher than any programme that the MF would itself have imposed. Prices have risen by 80 per cent this year so far. Wages of public sector workers, including teachers and health workers, have been frozen since January at what is now the equivalent of about \$45 a

Travelling to Europe with

him is Peru's principal debt negotiator, Mr Raimundo Morales. They are expected to make preliminary contacts with some of Peru's commercial banking creditors with a view to future debt reduction. Of its total \$22bn foreign debt, Peru owes \$6.8bn to the Paris Club of sovereign

creditors and \$5.6bn to

commercial banks, with substantial accumulated unpaid interest.

after Tamil siege ended By Mervyn de Silva

in Colombo

PRESIDENT Ranasingha Premadasa of Sri Lanka yesterday urged the separatist Tamil Tigers to accept his invitation to peace talks.

The appeal came a few hours after the army had broken a 25-day slege of the northern army base at Elephant Pass, where 800 Sinhalese troops—including 43 injured and 21

officers - bad been trapped.

Breaking the slege was the biggest operation by the Sri Lankan armed forces in the eight-year separatist insur-gency. More than 200 troops and nearly 500 guerrillas died. Elephant Pass lies at the northern neck of the island. The garrison there commands a causeway which is the only link by road between the Jaffna peninsula (the Tamil "homeland") and the Sinha-lese-dominated main part of

the island The Tigers had attacked in a bid to seal off Jaffna by road and to proclaim 'eelam,' an independent Tamil state. Mr Harold Herat, the foreign minister, discussed the crisis conflict last week with Mr Nar-

minister.
While India insists that the rights of the Tamil minority should be respected (it favours devolution and regional autonomy), it is ready to belp crush the Tigers who find sanctuary in the south Indian state of Tamil Nadu.

asimha Rao, the Indian prime

Peace move | Kuwait lifts curbs on currency transfers

KUWAIT'S central bank lifted all restrictions on currency withdrawals and transfers on Saturday. Depositors showed confidence in the economy by choosing not to dump dinars for dollars, Reuter reports from Kuwait.

Shelkh Salem Abdul-Aziz al-Shelkh Salem Abdul-Aziz al-Saud al-Sabah, the central bank governor, said depositors and companies were free to withdraw or transfer abroad whatever amount they wanted. "I am now witnessing clearer confidence in our banking system. Whoever wants to withdraw, let them withdraw. They are free to do so. We have gone back to our normal situation," Sheikh Salem sald. The central bank, fearing a

massive capital flight, imposed a monthly ceiling of KD4,000 (\$13,600) on all withdrawals and foreign currency trans-fers, following the liberation of the emirate from Iraqi occupation on February 28. It later eased the limit to KD6,000. There had been widespread fears that clients would

swamp the banks on Seturday. But bankers reported business as normal, saying they had been surprised by the absence of substantial demand for cash or foreign currency now that all restrictions had been lifted. Clients said they felt safe with deposits in local banks that offered better interest rates than dollar accounts

Withdrawals were to meet tumediate needs. Some of the banks raised interest rates by troops invaded Kuwait.

Saturday to discourage transfers abroad.

"We get better interest rates

on dinars than dollars.

Besides, I always like to be
hear my money," said businessman Mahmoud Dalloul.

Before scrapping the restrictions, the central bank had made repeated appeals to cli-ents not to dump dinars for dollars. Since the liberation, the bank has pumped about \$1bm into the banking system to prop up the dinar. Sheikh Salem said money deposited in recent weeks had surpassed all expectations, enabling banks to cope with clients' needs. He put the total of deposits in the banking system at KD4.8hn. AP-DJ reports from Bahrain: Combined assets of Bahrain's offshore banks fell 14 per cent during the first quarter of 1991, reaching the lowest level since the early 1980s, accord-

day by the Bahrain Monetary Agency, the island's de facto central bank. Bankers said the drop reflected the continued effects of the Gulf crisis which had already severely eroded the assets of the offshore banking sector during the second half

ing to figures released yester-

of last year. Total assets of Bahrain's 52 offshore banks fell to \$51.5bn at the end of March from \$59.9bn at the end of 1990. Assets were down nearly 28 per cent from the \$71.2bn recorded at the end of July 1990, a few days before Iraqi

EC vehicle sales accord with Japan to include light trucks

THE agreement between the European Commission and Japan last week to limit Japa-nese vehicle sales in the EC embraces not only cars but also off-road vehicles, light commercial vehicles and light trucks up to 5 tonnes, includ-ing kits, according to a copy of the agreement obtained by the Financial Times.
The inclusion of vehicles

other than cars in the deal lies behind EC Commission esti-mates of a 15.1m market in 1999, on which agreed "fore-casts" of demand for Japanese imports to the EC in 1999 of 1.23m vehicles have been based. The 1.23m figure, which is not a formal limit, excludes vehicles from Japanese car plants within the EC, the so-called "transplants."

The agreement covers a sev-en-year transition period to clear the way for a completely open vehicle market in 1993. The agreement includes elaborate monitoring procedures and targets for individual also leaves open the possibility that the "forecast demand" for Japanese imports could be adjusted in the course of meetings to monitor the agreement. European Commission and

Japanese officials will meet twice a year for consultations to monitor the agreement. They will consider rolling three-year forecasts for imports. Each autumn, the two s will examine the export trend for that year, forecasts of exports for the following year, and the preliminary outlook for the level of exports for the

Each spring the teams will examine the actual export outturn for the previous year, the forecast level for the current year and adjustments to targets if necessary. Develop-ments in EC vehicle markets including variations in demand and the EC's progress towards unified indirect taxes will also be reviewed at each meeting.

The agreement merely says the forecast level of Japanese towards it will be adjusted "in an equitable manner", if the

TURKISH Cypriot leader Mr Rauf Mr Denktash.

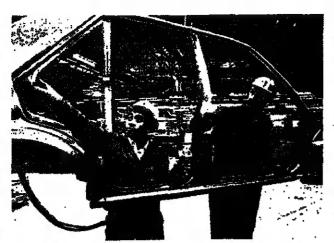
political equality, AP reports from

Cyprus.

The remarks that angered Mr Denktash came from Mr Nelson Ledsky, the US State Department Special Co-ordinator for Cyprus. Mr Ledsky said in Ankara on Friday that the Turkish Cypriot leadership's quest for political equality could be

achieved only through a settlement and not before the start of the negotiations.

"We are not asking political equality from Ledsky. But, if he is carrying such a view... we must reconsider whether to recognise his co-ordinatorship post," said



Japanese 'transplant': work on a door frame at Nissan's assembly plant at Sunderland, Tyne and Wear

monitoring system in that

measure by nature and as a

significant measure related to EC market liberalisation."

Finally, the agreement com-mits the Commission to a dec-

laration that EC competition

law will not obstruct the opera-tion of the agreement. For its

part, Japan is to convey to its manufacturers the Commis-

sion's strong concern that spe-cific national markets should

not be targeted as a result of

The progressive liberalisa-tion of the EC market will be

echieved by:

• Easing national restrictions

of any kind, including those on

registrations, by agreed amounts starting immediately, and abolition of such restric-

and abolition of such restrictions by January 1 1993;

Accepting a transitional period, ending December 31, 1999, during which period Japan will monitor exports to the Community and to each currently restricted market, namely France, Italy, Spain, Portugal and the UK.

This to be accompanied by

This to be accompanied by

no restrictions on Japanese

investment or on the free circulation of its products in the Community." A common EC type approval for vehicles will be adopted by January I 1983.

Turkish Cypriot leader criticises US

Denktash yesterday criticised a senior US

He added that he would discuss the matorial discussion official who declined to give priority in the peace talks to the Turkish Cypriot demand

The breakaway Turkish Cypriot state recognise the Turkish Cypriot govern-

and Turkey are extremely sensitive over political equality. Both sides already reli-erated their earlier position about the mat-ter after US President George Bush announced on Friday that Turkey and

Greece had agreed to September telks in the US on reuniting the island. They said there would be no change in their earlier stand for political equality of the two communities in Cyprus in a fed-

A key issue, which resulted in the

actual trend of demand and the 1999 forecast deviates from the

original assumptions.
This system of twice yearly meetings was decided upon after the Japanese had rejected. French proposals for a much more formal system to govern the agreement. The French proposed an automatic proceproposed an automatic procedure so that Japanese exports would be cut to take up 75 per cent of any fall in demand, with European producers taking 25 per cent. Under the French plan the Japanese would have been allowed to raise their exports by only a third to take advantage of an

increase in demand. Instead of this formula to protect the European producers the agreement notes that "Japan bears in mind the EC's concern that the necessary adjustments of the EC manufacturers towards adequate levels on international competi-tiveness, would be affected if EC manufacturers cannot enjoy the adequate benefit of market growth or if they face improper decrease in the production level in a contracting market."

The EC and Japan are to notify the General Agreement on Tariffs and Trade (Gatt) of the agreement. The agreement notes that if necessary the two sides will "jointly defend the

eral system.

cast level of Japanese exports to the EC, from all sources except "transplants" making vehicles inside the EC, of 1.23m in 1999. This is based on assumed total EC demand that year, including the unified Germany, of 15.1m units of the vehicles covered by the agree-Exports to countries where

restrictions still apply will con-tinue to be monitored until

The monitoring will be in accordance with forecast 1999
Japanese exports to these markets of 150,000 units to France, representing 5.26 per cent of a forecast French market of 2.85m; 138,000 to Italy (5.3 per cent of a 2.6m unit market); 79,000 to Spain (5.3 per cent of a 1.475m market); 23,000 to Portugal (8.36 per cent of a 275,000 market) and 190,000 to the UK (7.03 per cent of a 2.7m mar-

The UK government projec The UK government projections that Japanese groups will be making 2m vehicles a year by 1999 are based on Nissan building 400,000 cars a year in the UK in 1999, Toyota 300,000 and Honda 200,000. To date, Nissan has formally committed itself to only 200,000 a year, Toyota to 200,000 and Honda

The DTI attributes the 100,000 a year light commercial and utility vehicle production to General Motors' Vauxhall subsidiary's joint venture with isuzu. This is building vans and the Frontera off-road vehicle which will be launched

vehicle which will be launched soon.

Other EC projects are two Nissan ventures in Spain projected for 100,000 light commercials and off-road vehicles a year; Toyota's planned light commercial vehicle plant in Germany (100,000 units); a 120,000 unit Mazda joint venture with Ford in Germany (120,000), Mitsubishi's joint car project with Volvo in Holland project with Volvo in Holland (200,000), 150,000 Suzuki cars and leisure/utility vehicles in Spain and 60,000 Daihatsu light commercials in Italy through links with Piaggio and Ber-

Cyprus was divided into northern Turk-

ish Cypriot and southern Greek Cypriot sectors in 1974 after Turkish troops invaded the island following an Athensbacked coup seeking union with Greece.

Turkish Cypriots declared independence in 1983, but their republic is recognised only by Turkey

only by Turkey. Mr Bush said in his announcement that

Greek and Turkish leaders would work in

support of the UN secretary general's efforts in advance of the meeting for ade-

Germany plans white goods plant in Saxony

THE German government has drawn up proposals for a large white goods plant on a green-field site in Saxony, eastern Germany, as part of a plan to privatise the former East Ger-man white cooks industry man white goods industry.

Under the plan an international white goods producer
would build the modern plant to replace the two old east

efrigerators, freezers and vashing machines. Italian, Korean and Japanese white goods producers have expressed interest in the

project.

The plan for a greenfield plant has been drawn up by the Treuhand, the state-owned trustee company which is responsible for restructuring and privatising the industrial assets of the former German Democratic Republic.

The Treuhand is seeking hids from industrial errors to

pids from industrial groups to take over and run the existing plants while the modern facil-ity is being built. Its adviser on the sale is Credit Suisse

The privatisation is part of a wave of sales which should transform the east European white goods industry. Electrolux, the Swedish based producer recently agreed to buy a Hungarian white goods producer and a similar sale is under way in Czechoslovakia.

The plan for the new plant The plan for the new plant is a recognition that the exist-ing facilities are so uncompeti-

tive they will eventually have to be closed down. The two plants both have complicated factories built in tightly con-strained valley sites. plants initially favoured a deal with a German company. How-ever the Treuhand's appoint-ment of CSFB is a recognition that a deal with a non-German

white goods producer is a more realistic way to secure the industry's future. the industry's future.

The Treuhand will assess bidders on plans for maintaining employment as well as the scale of the financial investment. A successful bidder would be expected to maintain employment at the two old plants while the new one was being built.

CSFR, which is seeking out-

CSFB, which is seeking out-line blds by mid-September, believes international produc-ers should be attracted by sub-stantial fiscal incentives covering 63 per cent of the cost of the investment, the skills of the well trained workforce and the prospect of renewed expan-sion in the east European mar-kets by the mid 1990s.

In the past year the east European market for the two plants, which have annual proplants, which have annual production capacity of 500,000 washing machines, 450,000 refrigerators and 500,000 freezers, has dried up almost completely. There are two other reasons for separate import regimes inside the EC. One is that EC

Brussels gears up tor end to import barriers



who are - in THE sharp contrast to their colleagues working hard to do themselves out of

They are the people who decide on requests by member governments to stop non-BC goods coming into their national markets from other BC states. Such national import restrictions offend the single Community market idea, because they interrupt the free circulation of goods. It is the official dogma of the European Commission that such restrictions must go by

January I 1983.

After that date, there are supposed to be no more customs posts between EC states, and therefore no systematic way of keeping tabs on intra-RC trade. intra-EC trade.

However, some governments
- notably Spain, France, Italy
- will mourn the passing of
that comfortable feeling that, if some sensitive sector of their industry is hit by imports from outside the EC, they can get the Brussels blessing to throw up a temporary cordon.

But the Commission will only consider giving its approval – under Article 115 of the EC treaty – for a mem-ber state to interrupt the normal free flow of goods if the action is to prevent the under-mining of a specific import quots which a member state has already established under the General Agreement on Tariffs and Trade. With the EC's common com

with the EC's common com-mercial policy, it might seem odd that there are any national imports restrictions imposed by any of the Twelve against third-country goods. But EC countries were allowed to keep

restrictions they had before they joined the Community. The most famous of these was the quota that Raly was allowed to impose in the 1860s on Japanese cars, in retaliation for the import limits that Tokyo, worried about competition from Europe, had first slapped on Italian cars. Spain and Portugal also have

Japanese car import quotas which they acquired before they entered the EC. By contreat. Fra recourse to Brussels and Article 115 in keeping Japanese car sales so low in France. Instead, it exploits the fact that there are differing technical standards for care in the Community to keep the Japanese share of the French market to

states were allowed to main-

tain individual quotas on imports from eastern Europe and the Soviet Union, as long as the latter could be classified as "state-trading" and were outside Gatt. These quotas are now being phased out as part of the ambitious negotiations to achieve total free trade with eastern Europe by the end of this century. The other reason is the way the Multi-Fibre Agreement works. The MFA only establishes a general

only establishes a general framework for a series of bilat-eral textile deals, which set import quotas for individual members or regions of the EC. Textiles now account for more than half all "Article 115" cases. The plan is to roll the MFA over for 17 months, until by the end of 1992 world textile trade can be brought under renegotiated Gatt rules. But what happens if Gatt's

Uruguay Round drags on, and/ or the MFA is extended, into 1993? Clearly the EC could then no longer base import restrictions on national con-

national protection that the Commission is willing to con-sider. The first is simple surveillance, whereby an EC government requires licences for the import of a certain non-EC good into its territory. This lic-ensing, which one EC official calls "the antechamber of pro-tection," used to be wide-spread.

In 1965 there were as many es 1,800 such surveillance mea-sures, though the number of products affected was much smaller (because they are counted twice in the statistics sales of such sets. Since 1987, when the Com-mission started getting serious Article 115 protection alto-gether, there has been a fall-off in governments' requests to Brussels for permission to close their borders to non-EC goods circulating in the rest of

been rejecting a rising percentage of these requests, and stiffening the terms on which it is prepared to allow restrictions.
For example, the EC executive had been steadily enlarging the Italian market for Japanese cars. Italy's quota allows the import of only 2,800 passenger cars and 800 all-terrain vehicles a year directly from

Japan. But the Commission has used the Article 115 procedure ber of Japanese cars coming into Italy from other EC countries - from 10,000 in 1989 17,000 last year and 22,000 this year. In addition, since 1987, Brussels has refused to let italy put any block on indirect

which Italian importers told Brussels they would like to ship in from the rest of the Community. Nonetheless, the effect of Brussels' action has nearly 3 per cent of the Italian market, and so help Italy adjust – albeit against its will - to the rigours of free compe-tition in the European car mar-ket that is supposed to arrive

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array Carray	- Commission	_					

when the same import comes cific aurveillance measures was down to 522, and this year down further to 185. Of these, industrial products and one agricultural product. In

descending order, Spain, France, Ireland, Italy, Portugal, and the UK most frequently The fail is partly because of the pick-up in the European economy since the mid-1960s, and partly because Brussels is being more selective about what licensing it will authorise. Last year, for instance, it turned down a UK surveillance request on small television sets from China, on the grounds that the Chinese imports were an insignificant part of British

total production, imports or

Whether the ending o national import quotas will actually lead to a more liberal import regime for the Comm nity as a whole is open to doubt. That is certainly the

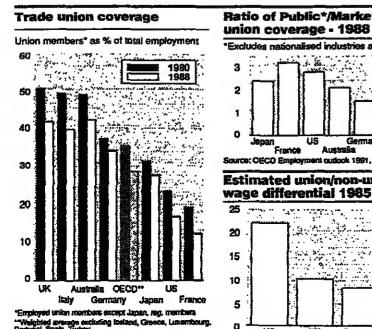
Yet the case of shoes points in the opposite direction. Until last year, Italy and France had national quotes on shoes shipped directly from the "Article 115" permission from Brussels to stop indirect imports via the rest of the The Commission succeeded

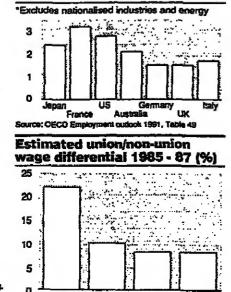
in persuading these two EC states to drop their national restrictions, but only after get-ting Taiwan and South Korea to limit exports to the EC as a whole and after hitting Chi-nese shoes with a dumping duty.

breakdown of the earlier peace talks between the two communities, was the quate progress to narrow the differences. INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

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for the different definitions of unemployment used in official sources. Vacancy rate indicator: relevant vacancy measure divided by total civilian adjusts as far as possible — unfilled vacancies. Composite leading indicator: OECD data. Each is a combination of series, cyclical fluctuations which generally precede cyclical fluctuations in general economic activity.





Ratio of Public*/Market sector

Trends in trade union membership in the 1980s

THE 1980s was a difficult decade for trade unions throughout the industria-lised world. The average share of trade union membership among total employ-ses across 18 OECD member countries fell from 35 per cent in 1980 to 28 per cent in 1988, according to the latest OECD Employment Outlook Cross-country comparisons of mem-

bership are notoriously difficult to interpret as the role of unions and meaning of rade union membership differ widely across countries. Still, union coverage has declined in all the world's major industrialised countries since 1980, as the left-hand chart shows,

The rise in unemployment is partly to blame for falling trade union support, the OECD says. Countries which experienced the sharpest rise in unemployment in the 1980s - the UK, Netherlands and Italy have also suffered the largest percentage falls in membership. in addition the share of total employ-

ment in traditional unionised industries,

such as manufacturing and transport,

has fallen in the 1960s, although the OECD argues that the effect of these

between public and private sector cover-age rates is highest in those countries where overall membership is lowest - Japan, France and the US. Changes in union membership over the past decade alone give a misleading picture of underlying changes in union fortunes. The falls in membership in the

changes on union coverage has been modest.

bers working in the public sector has risen from an OECD average of 29.6 per

Unions are generally stronger in the pub-iic than in the private sector, as the

upper-right chart shows. The gap

As a result the share of union mem-

1980s in the more highly unionised countries - UK, Australia and Italy - merely removed gains made in the previous decade. Overall, between 1970 and 1988 trade union coverage in the UK fell by just 3.3 percentage points and rose in both italy and Australia.

in the US and France, by contrast, trade unions have been losing members for two consecutive decades. Union coverage in France has tallen by 10.3 per-

centage points and by 13.6 points in the US since 1970. Cross-country differences in trade union coverage are greater than can be explained by structural differences in the

industrial, occupational or gender composition of the workforce, The OECO says that institutional differences in wage-bargaining also matter, in the US the evidence suggests that

unions are weaker precisely because they have been so effective at raising the wages of their members. Mr David Blanchflower and Mr Richard Freeman have estimated how much higher the wages of union members are than of non-union members, after adjusting for differences in age, race and education.*
They find that the union wage mark-up is more than twice as high in the US as in the UK, Germany or Australia, as the lower-right chart shows, with little difference in the non-wage effects of unions in the US and in other OECO countries. Mr Blanchflower and Mr Freeman

argue that the high union mark-up in the US gives employers a strong incentive to oppose unions. The mark-up also gives

workers an incentive to join a union, though this is parily offset by a higher probability of unemployment as wage Costs rise

Unions face less employer hostility in those countries where unions bargain on behalf of all employees, irrespective of their union stillation. In Germany, unions benefities regional individual warson. negotiate regional industry-wide wage increases which apply to all employees. In the US, unions bargain at plant level on behalf of their members only.

Of course, while bargaining on behalf of all employees reduces employers' incentives to oppose unions it may also reduce the need for individual employees to join and pay their dues. This may explain the plight of the French unions, even though wage-bargaining there is nearer to the German than US model.

Edward Balls

* D.G. Blanchflower and R.B. Freeman: Going different ways: unionism in the US and other advanced OECD countries. National Bureau of Economic Research working paper No. 3342.



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BT is bringing brices down.

Over the past year, retail prices have gone up by 5.8%. So you might expect BT prices to go up by much the same. Not so.

BT is committed to keeping its main price changes overall to 6.25% below the level of inflation. Which, in this year's case, means BT's main prices actually go down overall.

But we are doing more than that. For the first time, we're introducing flexible pricing packages designed to meet the differing needs of customers. There will be volume discounts for those who use the phone a lot. And, at the other end of the scale, there will be a special reduced price scheme aimed at those who need a phone, but don't use it much.

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These are the changes, which come into effect from the beginning of September.

Price of international calls cut to 199 countries.

In April, BT reduced the cost of calls within the UK by an overall 6%. Now it's the turn of international calls to be cut by almost 10% overall.

The most popular long-distance routes are being cut the most. Calls to Australia and New Zealand by at least 17%, and to the USA and Canada by at least 14%. (A cheap rate call to Canada, including VAT, will come down to just £2.57 for five minutes.)

Calls to Japan and most countries within Europe are being cut by over 6%.

In all, prices will be cut on 199 out of the total of 201 routes, with the lowest decreases being 4%.

Discounts for high users.

From September 2nd anyone who spends over £117.50 a quarter, including VAT, on dialled calls will start receiving an automatic volume discount.

The discounts are on a stepped scale – the more you use the phone, the sooner you get to the next step and the less you pay for additional calls. For personal customers, the discount

ALL FREE 0800 800 891 ANYTIME

could be up to 8% and for business customers up to 9%.

In addition, we will be introducing Customer Options for high users to give them even better value for money.

The Options offer a reduction in call charges of between 8% and 13.3% in return for a quarterly charge. We will be contacting customers directly with fuller details.

Half price rentals for people who need a phone, but don't use it much.

We know that more than a million of our customers need a phone to keep in touch with the outside world, but don't use it very often.

These are people who regularly spend less than £27.50 a quarter, including VAT, on their phone bill.

We are offering to cut their line rental by half. And, in addition, to give them the first 30 units of phonecalls they make each quarter free of charge – enough to make almost 2 hours worth of cheap rate phone calls.

After that, the next 120 units will be charged at a rate of 18.7 pence each. (We're doing this to ensure that the benefits of the service go only to genuine low users.) After the 120 higher-rate units, subsequent units will be charged at the standard rate of 4.94p (all prices include VAT).

To illustrate the benefits: for someone using only 60 units per quarter, their quarterly bill will be cut by around £3.50 compared to the Low User Rental Rebate Scheme. We're calling this service 'Supportline' and will be contacting all our customers who may benefit from it. (In the meantime, the current Low User Rental Rebate Scheme will continue.)

Obviously, because the Supportline service is aimed at those in need, it does not cover usages such as second lines, business lines, and dedicated lines that monitor alarm systems.

UK call charges either frozen or up by less than inflation.

The price of local calls and national cheap rate calls is going up by slightly under 5% – which is less than the rate of inflation.

The price of daytime national calls will not be changing. And the price of our most popular call – a three minute local cheap rate call – will remain at 4.94p (including VAT). This is the same price in pence as in 1981. Allowing for inflation since then, the cost of a three minute local cheap rate call has fallen by almost half.

Line rentals increased to reflect more accurately the true cost of the service.

We're increasing the price of installing a new line and the quarterly line rental charge by 2% more than inflation. Even so the cost to BT of providing each line far exceeds what we are charging. Line rental charges include a continuous line checking system (we rectify most faults before users have even become aware of them), and free repairs – including call-outs.

Your BT line keeps you in touch with the world (with connections to over 700 million phones), and provides 24 hour access to the 999 emergency service.

Overall prices that keep coming down.

Even though the rental charge is going up, main prices overall will be going down.

Nor is this anything new. Including these latest price changes, our main overall prices have fallen by 30% compared to inflation since 1984.

Which is just as it should be.

After all, since you're more than just a number, it's the numbers on your bill that should be less.

More details of our new prices will follow in a booklet accompanying your quarterly account. If you'd like to receive more information now and/or register for early notice of future price changes, phone our Pricing Information Service on 0800 800 891. Free of charge, naturally.



You're more than just a number.

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Lib Dems | win best viewing figures

By Raiph Atkins

TELEVISED party political broadcasts for the centrist Liberal Democrats have beaten those of Labour and the Con-servatives in audience ratings. Figures for party political broadcasts before the May local elections and afterwards show that larger sums spent making the five or 10-minute broadcasts by Labour and the Tories have not won more

Besides boosting Liberal Democrat morale, the figures highlight how programmes scheduled before and after party political broadcasts are as important, if not more so,

Labour, in particular, has won critical acclaim for recent fast-moving and glitzy broad-

Figures compiled by the Broadcasting Audience Research Bureau show the Liberal Democrats had an audience of 14m for a broadcast on the Monday before the May I local elections. The day after, a Tory broadcast reached 13m and a Labour broadcast on the eve of polling reached 11.5m. Similarly, figures for a batch of party political broadcasts in

May, June and July put the Liberal Democrats on 10.1m, Labour on 9.9m and the Conservatives on 8.5m. Party political broadcasts are

shown usually on three channels before the main evening news programmes. Mr Shaun Woodward, the

Conservatives' head of party communications, said: "The number of people who watch depends very heavily on the programmes preceding, and after, the party political broad-cast. To an extent it is quite arbitrary. However, there is no doubt that if you make a bad broadcast, people switch off." The Conservative party does

not disclose how much it spends on making its broad-casts. However, it is unlikely to be less than Labour where latest figures suggest about £20,000 per broadcast was spent

In contrast, the Liberal Democrats local election broadcast cost £7,500. Its broadcast in

May cost £12,500. A party political broadcast by Dr David Owen, leader of the remaining three Social Democrat MPs, is to be shown even though their party was wound up last year. It will appear on September 12, the day Mr Paddy Ashdown, lea of the Liberal Democrats, speaks at the party's conference in Bournemouth.

Labour move on rail link

seek private investment to cover up to three quarters of the cost of the Channel tunnel rail link, Mr John Prescott, the party's transport spokesman, indicated yesterday, Ralph

On TV-am Mr Prescott reiterated his commitment to a public and private investment partnership in rail transport. Labour previously favoured a 50/50 balance for the link.

NORTHUMBRIA Ambulance Service, a self-governing health

service trust, is seeking a

single-union agreement with its 700 staff.
It is thought that the deal

would be the first by either an

ambulance self-governing trust or a hospital trust. The Nupe

public service union, which is the largest union at the Nor-

thumbria trust, said it was

"very unhappy" with the idea, and that there was "no reason

to de-recognise any of the

the government for transfers to

self-governing trusts, they are

obliged to recognise existing trade union agreements. These

can cover a number of areas,

including grievance proce-

Under the rules laid down by

Pay settlements in manufacturing fall sharply

THE SHARPEST drop in manufacturing pay settlements for 10 years is revealed today in the latest pay survey by the Confederation of British Industry (CBI), the UK employers' organis

The downward shift in pay settle-ments, which is confirmed by other independent surveys, is evidence that the depth of the recession and the growth of unemployment is feeding through into slower wage inflation. The fall in pay settlements will be welcome news to the government in the wake of last week's CBI industrial Trends survey which said there was no evidence that the recession had

"fertile ground for recession," it is debatable whether the

full-blown recession has arrived in Falkirk. The people

pouring along the town cen-tre's attractive pedestrian

streets on a Saturday afternoon do not seem short of

But the notion that recession has somehow been halted at the Antonine Wall, the ram-

parts at the top of the town which was the Roman's

advance position north of Had-rian's Wall, is misleading.

Falkirk, as with many places

in Scotland, never enjoyed the excesses of the post-1986 economic surge. Unemployment in the Falkirk travel-to-work area fell steadily from about 16 per

9 per cent. The Carron ironworks and

foundries closed in 1982 and the town centre deteriorated so

much that the shoppers had to

spending power.

The CBI pay survey found manufac-turing settlements had dropped from an average of 8.1 per cent in the first quarter of the year, to 6.5 per cent in the second quarter.

British pay settlements in the second quarter were below those in Germany at 6.6 per cent. Although the CBI says this is "a remarkable development", it acknowledges it may reflect Germany's economic difficulties rather than the flexibility of the IK labour market. IIK labour market.

The employers' organistation also pointed out that pay rises in France averaged 4.4 per cent in April. Service sector settlements fell from 8.9 per cent in the second half of last year to a provisional 7.3 per cent in the first half of this year, according to the CBI figures. The downward shift in pay is con-

firmed by a survey from Incomes Data Services, the pay research group. However IDS says the bulk of settlements is still higher than the annual rise in the retail prices index.

Almost one in seven employers in manufacturing industry froze pay for up to six months during the first quarter of the year, according to the CBL About one in 10 employers in the service sector was said to have frozen

pay.

The CBI also reports a slight

ductivity growth, from 3.2 per cent growth figure at the end of 1990, to 3.4 per cent in the first quarter of this year and a provisional estimate of 4.2 per cent in the second quarter.

Evidence that pay costs are being controlled is welcomed, says the controlled is welcomed, says the employers' organisation, although "unit labour cost growth must be brought down much further to be sure of winning orders and benefiting from the recovery when it comes".

• Late payment of debts is the biggest single difficulty for businesses in the recession, with small companies the warmer payers according to a surthe worst payers, according to a survey by the Chamber of Commerce and Industry in Manchester, writes Isn

Two thirds of businesses said they were having increasing difficulty in

collecting money. Some were in a vicious spiral of ever later payment, putting off their own creditors until they had money coming in.

In a league table of problems, high

interest rates ranked second equal alongside tougher competition, but only 15 per cent of the 400 businesses

in the sample listed either.

For 42 per cent, the impact of late payment on cashflow was the worst difficulty they faced. Bad debts from liguidations. liquidations were troublesome for 9 per cent, but only 5 per cent said they were having trouble with their banks.

No sign of recovery in construction industry

By Robert Rice

THERE ARE no signs of recovery in the construction recovery in the conscinction industry and job losses during the current recession will reach 250,000 by the middle of next year, according to the Building Employers Confeder ation (BEC).

tion (BEC).
The BEC State of Trade The BEC State on Many Enquiry for the second quarter of 1991 showed that the lines, ing market in particular and remained "stubbornly resis-tant" to the six half point can tant" to the six half point cuts in interest rates and cons-quent reductions in mortgage

and confidence.

"There is no sign of any recovery in the next it months, or even further ahead it is going to be a long time before employment picks up."

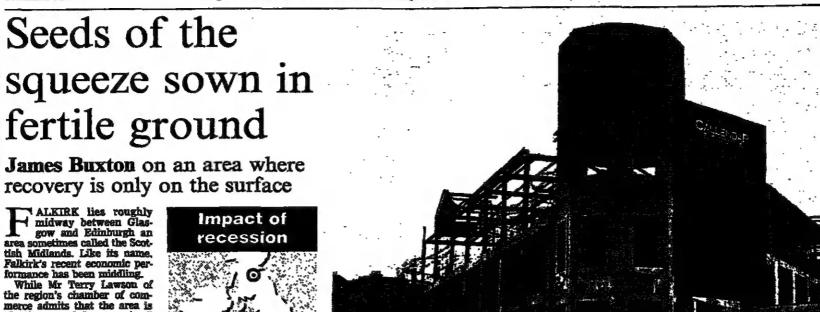
Mr Smith warned.

Mr Smith said among the problems facing builders were:

40,000 unsold new homes.

50,000 job losses in the year ending in June — and it least another 100,000 expected by next summer.

remaining empty, particularly in the south-east, because of overbuilding in the "madnes"



local politicians combined to form Think Falkirk, a partner-ship to revive the town. The chairman was Mr Bill Hughes, who lives in Falkirk. He is chairman of Grampian Holdings, the mini-conglomerate, and a former chairman of the Confederation of British Indus-

try in Scotland. Faced with the apparently inevitable decline of manufac-turing, Falkirk decided to revive its retailing and improve the look of the

FALKIRK

cent in 1986 to 10 per cent cent last year. Now it is up to 10.7 per cent — hardly a big increase, but still higher than the Scottish national figure of The Labour-led council pedestrianised the town centre, built roads and installed ample car parking, and set up a public/private partnership to man-age the area. The Howgate shopping centre opened and The turning point came after

Empty hopes: Falkirk's Callendar shopping centre remains unfinished since the developers went into receivership within a short time tens of millions of pounds worth of retail spending had been won back from Stirling.

Yet recovery went only so far. Mr Lawson says: "There are not enough self-sustaining There are too many subcontractors and companies with their headquarters else-

Christmas retail spending in 1989 rose 36 per cent, but last year was only narrowly above inflation at 10 per cent. Painted panels in the Howgate centre disguise the fact that part of it is still unlet.

Worst of all, a big shopping development at the other end of the town centre, the Callen-dar complex, has been left halfRush & Tompkins went into past 15 years has been an Asda distribution centre, although he says there is only a 3 per

receivership in 1990.
Residential property is still selling, "though you may have to wait six to eight weeks for a sale, compared with two weeks a year ago when property was still booming here," says Mr Tom Anderson of GA Property. "Prices are not going down, but the rate of increase is very

Mr Dennis Canavan, Labour MP for Falkirk West, argues that Falkirk has been "very badly hit by recession".

The unemployment figures are fiddled, he says. "Deep down there's a lot of misery and description."

Mr Bill Ewing, district council development officer, points out that the only sizeable new "industry" in Falkirk in the small factories the council

Behind the 19th century facade of the Carron ironworks, now likely to be demolshed, Carron Phoenix, maker of kitchen sinks and acquired ast year from its management buy-out team by the private Swias company Franke, is

But the town's biggest industrial employer, Walter Alexander, is going through difficult times. It makes buses, for which the UK market has collapsed because of the reces-

Employment has fallen from 763 in April 1990 to 525, of

which nearly 400 are on a three or four-day week. There is no sign of an improvement in the UK, but we're chasing export orders," says Mr Ian Galloway, chief cutive. "It's a long hard bat-

tle to survive."

At the council Mr Ewing lists the town's new strengths: good communications leafy suburbs now getting executive housing and a new office park nearing completion east of the town, with the Inland Revenue set to take space. In the scram-ble for investment, however, established places such as Falkirk are up against new towns like Cumbernauld and Livings-

Mr Ewing says: "People don't realise what we've got

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rates this year.

Nearly three-lifths of contractors reported a fall in minute in the second quarter compared with the first quarter.

Falls in the level of reput and maintenance and commer-cial output over the past year, and the recent decline in the growth of industrial construc-tion show no signs of slowing.

the BEC said.
Declining workloads have Declining workloads have meant that only one in 10 companies is operating at full or almost full capacity.

Mr John Smith, BEC chairman, said the industry, which employs about 1.6m workers was "right at the bottom of a recessionary trough". He called on the government of make an immediate forther one percentage point cut in base rates to restore growth and confidence.

by next summer.

• Scores of empty offices,

overbuilding in the "madness" years of the mid-1800s.

Department of Environment statistics showed that construction output in the first quarter of this year was \$ 100 cent lower than the same quarter last year. The BEC this there was little prospect this the decline in output which had now fallen for four same sive quarters would above sive quarters would above the coming year. the coming year.
New orders for constr

were falling at an annual rice of 18 per cent in the first fire

greater expenditure in dealing with reclamation and land-fill issues," Sir William

BCDC will not state how

much more expenditure is

involved, but the extra demands of this coincide with the need to finance a £15m

share of the costs of a new

road to open up the Black Country. Delays in starting

construction are a factor

behind Sir William's warning that BCDC is unlikely to finish

its work by 1997.

Although BCDC's government funding is secure until April 1994, after that it will

Reform urged for Next Steps agencies

By Andrew Adonis

go to Stirling.

Steps agencies set up to man-age the service-providing role of Whitehall departments are flawed and urgently need reform, according to a report published today.

The report, by the leftwing Institute for Public Policy Research, is highly critical of the ad hoc nature of the agen-cies. It argues that they are too constrained by the Treasury, and not properly accountable to parliament and proposes they be put on a statutory foot-The Next Steps initiative

was launched in 1988 by Mrs Margaret Thatcher, the then

Ambulance service seeks a

conditions which in the past have been covered by national

agreements.
Northumbria Ambulance

Service has had agreements with seven unions, including

Nupe and Cohse, and the Nalgo

local government union. Ear-

EMPLOYMENT

lier this year 91 per cent of the service's staff voted to move to

new trust terms and conditions

and to retain union member-

Mr Laurie Caple, chief execu-tive of Northumbria, said staff were being consulted on whether they wanted a single

union or a staff association to

represent them. He said he was

single-union agreement

THE quasi-autonomous Next prime minister, to improve Steps agencies set up to man-Civil Service efficiency. There are 48 Next Steps agencies, employing more than a third (220,000) of civil servants. Another 24 are in prospect, which will take the total to more than a half.

The agencies range from the forensic science service (580 civil servants) to the social security benefits (68,000). The report's authors, Ms Anne Davies and Mr John Willman, who is now public policy editor of the Financial Times, say that the essential aim of the Next Steps programme greater efficiency, responsive-ness and flexibility in the

agreement because the current arrangements created inequal-

ity between staff groups.

He said: "We would probably look for standard percentage increases, linked with individ-

ual or group performance-

related bonus systems." He added that he would like to see

a single organisation in place by the end of September, with

pay bargaining for 1992 to start in December. Northumbria is one of four

self-governing trusts in the ambulance service, and it has been the most radical in break-ing away from national agree-

ments. Rarlier this year its

emergency crews accepted a pay rise of 21 per cent, condi-tional on crews working 12-

hour shifts and forgoing rou-

delivery of public services — is worthwhile. However, they add: "If the government intends to break up the unified Civil Service it must state its case unequivocally and fully address the implications". The report recommends:

 Legislation to specify the agencies' remits and to set out public redress procedures and rights to information. Greater powers for parliamentary select committees and the National Audits Office to monitor agencies.

• A redefinition of the role of civil servants to reflect increased managerial responsi Greater freedom from Treasury control. "Once the Treasury and departments have set policies and fixed budgets, agencies should be allowed to get on with it." Establishment of an Office

of Executive Agencies to pro-mote improvement in public sector management. The report calls for "a degree of self-denial on the part of ministers, departments and the Treasury so that agencies have an opportunity to prove them-

What Next Agencies, Depart-ments and the Civil Service, IPPR, 30 Southampton Street. Landon WC2E 7RA, £10.

of the government's comm

nity care reforms in 1993.
Under the reforms, management of some National Health
Service care of elderly and

handicapped people is to be taken over by local authorities.

The programme's aim is to make qualifications fully transferable across sectors.

Mr Gareth Cimblett, leader

of Berkshire county council and chairman of the consor-

tium that has been co-ordinat-ing development of the train-ing scheme, says in the latest issue of the journal Personnel

Today: "The Department of

Employment is anxious to get the project completed because

it is a vital part of its strategy for completing the National Vocational Qualifications

New management

for care scheme

By Diane Summers, Labour Staff

MANAGEMENT of one of the

UK's largest training programmes, covering Im care

workers, is reported to have been taken over by the Depart-ment of Employment.

The programme, for care workers in the health service,

voluntary sector and local government, had been postponed by the Department of Health.

It involves the integration of qualifications for non-professional staff control of the sector o

sional staff across the sectors, which was due to have been

completed by 1992 but was put back by two years in June. This latest development makes

it likely that the programme will, after all, be completed by

delay had been seen by unions as a threat to implementation

The Department of Health

Influence of 'greens' criticised

INDUSTRY believes "green" campaigners are having too much influence in drawing up tough new EC environmental tough new EC environmental regulations, according to a survey of the top 1,000 British companies, John Hunt writes.

Nearly half (49 per cent) of the companies said that forthcoming EC legislation in this area was biased too much howards the environmentalists. towards the environmentalists' viewpoint. None thought that new UK legislation was blased

in this way. However, local authorities take a very different view. They have the job of policing many of the environmental regulations governing industry and the survey found that none of them thought UK or EC legislation was too heavily influenced by environmentalists. In fact 44 per cent felt British legislation was biased towards industry and 11.4 per cent that EC legislation was similarly blased.

The survey was conducted by Decision Makers, the political consultancy specialising in environmental legislation, and CH2M Hill, the engineering consultancy. It says the use of environmental audits is growing, with 49 per cent of companies carrying them out regu-

Labour attacks Clarke decision

THE refusal of Mr Kenneth Clarke, education secretary, to publish the public responses to the government's white paper on education and training drew sharp criticism yesterday from Mr Jack Straw, Labour's

education spokesman.

Mr Straw said in a letter to
Mr Clarke: "The legislative
process is not personal to you.
Parliament has a role too. It makes all the claims about openness of government which we heard during the Citizen's Charter sound very hollow."

London cash call

THE £2bn paid out by London to the rest of England and Wales through the business rate should be channelled into reviving the capital's infrastructure, according to the Association of London Authorities, which represents most of the capital's Labour-led bor-

Midlands revival plan faces delay By Paul Cheeseright, Midlands Correspondent

BLACK Country Development Corporation (BCDC), the statu-tory body set up in 1987 to regenerate 10 square miles of rundown urban and industrial districts in the west Midlands, is unlikely to complete its task within the 10-year target period, its chairman warns. Sir William Francis makes

his warning in the BCDC annual report, published today. But his statement comes against the background of changes in government policy towards urban revival which clouds the financial future of the development corpora-

The Thatcher government set up a series of urban devel-opment corporations in decayed areas of England and Wales, endowing them with funds and fast track planning powers. BCDC so far has received around £100m of fund-ing and expects to receive a further £101m by the end of fiscal 1993-1994.

Nearly half of the BCDC area was derelict or affected by landfill and landfill gas, await-

ing reclamation.

The higher standards of treatment now recommended by the government will involve the corporation in much

April 1994, after that it will have to justify spending place on a project-by-project basis. But the government has introduced competition among authorities seeking funds from a limited national urban development budget. And the urban development corporations have all been put on alert to prepare for their own demise.

Sir William faces a difficult task in negotiating an

task in negotiating an increased budget with the Department of Environment in meet its target £1.2hn of private investment, 15m sq ft of new industrial and commercial floorspace, 30,000 new jobs and 4,000 new homes.

FT SATELLITE MONITOR

Increase of 80% on year seen in dish sales

By Alice Rawsthorn

ONE in every 10 Britons now lives in a home with multi-channel satellite televi-sion, according to the latest research from the FT Satellite

is compiled monthly for the FT by Continental Research, esti-mates that there were 55,000 dish installations in the UK last month. This means that by the end of July nearly 1,7m homes had access to satellite television

Dish installations have grown steadily in the past year. The number of homes with satellite television has increased by 80 per cent since July last year when fewer than im households had installed

reception equipment for £199.

Official figures for training costs attacked By Lisa Wood, Labour Staff

BRITISH employers' investment in Mr Paul Ryan, lecturer in the faculty of training may be only half to two thirds the level quoted in official government estimates, according to research published today in the Human Resource Management Journal.

Claims by the government and the Confederation of British Industry that employers now spend about £20bn a year on training are based on a 1989 study for the Department of Employ-

Research published in the journal by

economics and politics at Cambridge University, suggests that the 1989 study does not provide authoritative evidence

of such spending levels.

The study estimated that employers spent £18bn on training in 1986-87. Mr Ryan argues that even where the most severe corrections were made for all flaws in the study, employer costs in 1986-87 were about £8bn, implying at

least £10bn for the whole economy.

Mr Ryan writes in the journal that

the 1969 study went astray concerning on the job training. Estimates of duration and costs of such training were highly unreliable and in all probability had a significant upward bias. He said this was because the study adopted an unorthodox definition of

training and a hybrid definition of Nevertheless, Mr Ryan said the 1999 study still provided the most compre-hensive and reliable statistics to date on employer investment in off-the-job

training, although he said these estimates might be blased upward to some

He said: "British employers appear to be spending at least 3 per cent of national income on training. It is, there-fore, possible to hold both that employers spend a significant amount on training and that there is scope for them to

do mare."

HRMJ, available on subscription from IRS, 18-30 Highbury Place, London N5

L UPAGO LIZA

Monitor. The Satellite Monitor, which

dish equipment.

Continental Research esti-mates that the current marks potential for satellite television is 3.6m homes, or 16.4 per cent of all households.

Its research, conducted among a nationally representa-tive sample of 5,517 interviews with people over the age of 15, suggests that, while 7.6 per cent of all homes have installed a satellite dish. another 8.3 per cent will "prob-

ably do so".

However, the number of homes "definitely" planning to install a dish fell from 494,000 install a dish fell from 494,00 in June to 110,000 in July. Continental Research attributes this fall to the recession and also to the end of a special offer selling Amstrad satellite

part of a Western Zionist con-

spiracy against the Islamic world. Some draw parallels

with action taken against Sad-dam Hussein, claiming "first Iraq now Pakistan".

clubs of Karachi the talk is of "Western prejudice". Mr Tariq Shafi, director of the Crescent

Group, one of Pakistan's largest businesses, complained bit-terly of being detained at Los

Angeles airport recently when he was accused of travelling on

a forged visa.

Mr Shafi and his colleagues

speak of what they call "the new world order" in which

they say one of the command-ments is "thou shalt not create

a Muslim bank". One business.

In the tea-houses and lunch

HE GLEAMING blue glass and white marble BCCI building which houses the troubled bank's Pakistan headquarters would not be out of place on a New

ry in

in dusty downtown Karachi it stands out like something alien amidst crumbling Victo-rian Gothic buildings on a road choked with ancient taxis, rickshaws and occasional camels. On the polished steps the claw-like hand of a beggar women clutches at the shirttails of passing customers and a small crowd gathers round a crazed Sindhi nomad waving his stick and muttering curses.
"This" says Mr Sultan Ali, one of BCCI's clients, gesturing at the impressive edifice, "is the problem. The West couldn't

tolerate us poor Muslims hav-ing something as great as this, just as they can't stand the

POLITICS

Labour

steps up

on Major

LABOUR yesterday intensified

its attack on the government's handling of the BCCI affair, accusing Mr John Major, the prime minister, of going back on his promise to MPs of an "open" inquiry.

Mr Roy Hattersley, deputy Labour leader, said there were "still the most serious facts" to

"still the most serious facts" to be revealed about BCCI - in particular about the role of

British security services.
"The prime minister said in

the House of Commons that it

Lord Justice Bingham:

ters about BCCL

Labour alarm over his role

Speaking on BBC Radio, Mr Hattersley said questions had still to be answered about what intelligence officers told minis-

If the security services had kept the information to them-

selves, "then it is the best

argument I know for having our security services answer-

that they are in other democra-cies", Mr Hattersley said.

Labour has protested at the decision to hold the inquiry in private — although the conclusions will be published. It is also alarmed that Lord Justice Bingham will be working on

behalf of the Treasury and the

Mr Chris Patten, chairman of the Conservative party, replied that all information would be

made available to the inquiry, and that ministers would

answer questions put to them.
"I don't think that anyone has it in their own interests to

try to cover up what has hap-

pened. It is in everyone's inter-

est to be as open as possible about what has happened," Mr

Speaking later yesterday in Newbury, Mr Hatterdey said it remained unclear what early warnings the government had received, or whether "the bank

was allowed to slide to slow

collapse rather than risk causing offence to a friendly gov-

He added: "Our charges are

direct. The prime minister

acted with ineffectual compla-

cency. That is why he evades

Bank of England.

attack

By Raiph Atkins

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idea of us having a nuclear bomb. They wouldn't have closed BCCI if it was a Western

hank."
Mr Ali's view reflects a growing consensus in Pakistan. Politicians, intellectuals, taxi drivers, businessmen and shopkeepers all see BCCI's clo-sure as a direct attack on the

sure as a direct attack on the Third World in general and Pakistan in particular by a First World which couldn't stomach the idea of an alien institution bidding for a place in the premier financial league.

BCCI was founded by a Pakistani and run by Pakistanis and is thus regarded locally as a Pakistani bank. What the western world sees as irreguwestern world sees as irregu-larities in giving loans without collateral, payments to politi-cians and the employment of seen in Pakistan as normal

VIPs quake

over arrival of

Pakistanis, not unlike Gulf Arabs, tend to be wary of large, impersonal institutions. They are used to being greeted by their banker with a cup of tea and enquiries about their fam-

explains, in part, the growing rift in perceptions in Pakistan and Britain over the root of the Aga Hassan Abedi, BCCI's

Aga Hassan Abedi, BCCl's founder, is regarded locally as a hero who gave Pakistanis something to work towards and brought the country exposure to international banking.

More than 12,000 Pakistanis had jobs with BCCI while thousands of poor Pakistanis beefited from Mr Abedi's charity work through the BCCI Founwork through the BCCI Foundation into which, until last year, almost 90 per cent of the profits of the Pakistani operaThe Bank of England's action in closing BCCI, fol-lowed by a flood of allegations about its illegal practices has Western sentiment that in Pakistan is never far from the

feeling in the country has never been so high and are calling the BCCI closure, "a second Rushdie affair" referring to the bitter controversy over Mr Salman Rushdie's novel The Satanic Verses,

which began in Pakistan.
Professor Manzoor Ahmed at
Karachi University describes
the situation as "alarming". He says: "If nothing is done to counter the perception that the West is not favourably inclined towards Muslims then the rift between the West and the

strengthen."
The Pakistani media, particularly the widely-read Urdu man protests: "they have made sure no Muslim can run a bank now because of the BCCI press, is full of reports that the stigma that would surround Bank of England's action was

> third-largest recipient of US aid, Pakistan now finds it easy to blame the country for anything. The army chief is focusing on forming a strategic alliance with Iran and Afghanistan and an inquiry has been reopened into the death of President Zia in a mysterious air crash in 1988 after falling out with his American backers. Many Pakistanis hold the CIA responsible.

Until recently the world's

Mr Iftikhar Amed, who runs a cotton ginning plant in Multan, says: "The CIA used BCCI as long as it was useful and now like Ziz it has outlived its usefulness. They feel we are here to be used and not to cre-

Mr Jam Sadiq Ali, Sindh province chief minister, who admits receiving money from Mr Abedi when he was in exile in London, recently spoke out publicly against "a Western Zionist conspiracy" – and received poems, phone calls and more than 300 telegrams in

Meanwhile inside the BCCI building a line of journalists waits to interview Mr Basir Ahmed, the Pakistan manager, about an alleged "black network" reported by Time magazine as operating from

For the tenth time this week he explains patiently: "We were just banking. If there were irregularities all banks commit them . . \$200bn in drug money is laundered each year why not close all those banks involved, why pick on

PRICE WATERHOUSE

Report criminal

By David Lascolles

of the details of the Price Waterhouse report into BCCI's fraud is likely to help the many criminal and other inquiries into the scandal. It will also reduce any chance that the provisional liquida-turs will be able to rescue the

In the weeks ahead, three US congressional committees will hold public hearings. The Senate foreign relations committee expects to hear from Mr Masihur Rahman, BCCI's finance director, who has so far been silenced by a UK court injunction obtained by BCCI before it was shut down

last mouth.

In the UK, the Bingham inquiry will begin in private. The UK's Serious Fraud Office will also be under pressure to make charges, following indictments filed last week in the UE. the US.

many frauds in which BCCI was engaged, the PW report sharpens questions about the bandling of the affair by the auditors and regulators, and about the extent of involvement in the fraud of Abu Dhabi, the leading share-

• The creation of fictitious The creation of neutrons assets. BCCI accomplices supplied the auditors with confirmation that they had been given loans. These sums, according to PW, run into "several billions of dollars".

• Use of unrecorded deposits. unsuspecting depositors to plug losses rather than record on its balance sheet. This

Another big question is over when BCCI's supervisors and auditors began to suspect fraud. Although two other PW reports on BCCI in April and erence to fraud as such, this omission looks ingenuous in light of the highly question-able and manipulative prac-

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As well as detailing the

The report shows that BCCI was engaged in at least five big frauds:

• The fundamental fraud over its own capital resources. The bank gave money to accomplices to buy its own shares and those of important subsidiaries, such as ICIC, the Cayman Islands finance opera-tion, to create the impression that it was strongly capital-

Ponzi scheme drew in \$600m.

Treasury fraud. The trearange of frauds and accounting tricks to conceal losses over many years and create artificial profits. Altogether, \$1.3bn of questionable transac-

stron or questionane transac-tions passed through the trea-sury, PW estimates.

The use of nominees to make the illegal acquisition of Financial General, the US
banking group. This involved
fake loans of \$1.45bn plus fake
interest and charges of \$57am.
The unprecedented extent of
the fraud presents the liquidature with a correspondent to the le-

tors with a gargantuan task as they explore ways of reviving the bank with the help of Abu Dhabi, whose ruler and gov-erment own about 77 per cent of the shares. This has been made harder by the report's strong suggestion that Abu

prospect would be doomed as no banking supervisor in a leading western nation would grant a licence to a successor bank which had Abu Dhabi backing - and without such backing BCCI cannot be res-

one hig question still to be answered is just when Abu Dhabi learnt of the fraud, and who within the emirate establishment knew about it. In a particularly pointed passage, the PW report says: "The relationship between Abedi and latterly Naqvi [founder and chief executive of BCCI respecchief executive of BCCI respec-tively] with the major share-holders, being the ruling fam-ily of Abu Dhabi, goes back a substantial number of years

Celebrations: Sheikh Zayed returned for festivities to mark the 25th anniversary of his accession

tions marred by scandal over Abu Dhabi's alleged involve-

In the US, two of his 19 sons and two advisers were impli-cated last Monday when an indictment alleged that they had been used as nominees to disguise BCCI's secret build-up of shares in three US banks during the 1980s. Then on Friday, the publica-

tion of the Price Waterhouse report in the Financial Times on the banking scandal further implicated the Abu Dhabi gov-ernment by claiming that its representatives knew of the massive fraud at BCCI long before it was reported to the banking authorities earlier this

Sheikh Zayed Richard Tomkins finds a strange exodus from Abu Dhabi on the eve of the ruler's anniversary

CURIOUS imbalance between arrivals and at Abu Dhabi airport yester-

On the arrivals side, Sheikh Zayed bin Sultan al-Nahyan, Abu Dhabi's rular, returned to the emirate after a four-week private visit to Europe and Morocco. The departures lounge, meanwhile, was witnessing the tail-end of an exodus as the last few ministers, government officials and courtiers disappeared, pleading illness or long-planned summer

holidays.
"Nobody wants to be around when the old chap gets back," a local explains. "The betting is that he's going to be pretty

angry." Understandably so: for as the festivities begin for the 25th anniversary of Sheikh Zayed's accession tomorrow he is returning to find the celebrament in the BCCI affair.

year. Scandal is not unprece-

ACCOUNTING PRACTICE

AUDITING banks is different. Just

how different is clear from papers obtained by the Financial Times con-

cerning the events leading to the clo-

sure of BCCL Depositors, employees

and other creditors, it seems, can expect little help from bank auditors. The theory that auditing banks is

not like auditing other companies is well-known to accountants, if not to

to express reservations and qualify the accounts of a bank, the theory

goes, would lead to a panic with-drawal of cash by depositors — bring-ing down the bank and harming the bulk of depositors who could not get

their money out in time.

That explains why auditors don't

qualify banks' accounts, however con-cerned they may be. But it doesn't

belp customers when an auditor fails to make public his fears - and the

bank collapses anyway.

This interpretation of bank auditing was tested to its limit during April

1990. In a letter to BCCTs directors on

April 18 1990, Price Waterhouse, BCCI's auditors, said they had uncov-

Zayed. In 1982, an investigation into the disappearance of nearly \$100m from the royal coffers was allegedly traced to unauthorised transactions on the commodities markets by head of the sheikh's depart-ment of personal affairs. Coincidentally, Mr Darwaish

is one of the two Abu Dhabi advisers named in last week's US indictment — which had nothing to do with the embezziement scandal. Mr Darwaish's career in Abu

side the royal circle.

The difference between that

not just a matter of scale. As one prominent businessman taken on an international dimension, and once you start playing an international game, the rules are different."

For Sheikh Zayed, believed to be aged 76, having the repu-tation of his family, his government and his country sullied by international scandal and overseas authorities must be almost too much to bear.

As western expatriates ramark, face is everything in the Middle East - and nowhere more so than in the case of the proud Arabs of the

In Abu Dhabi, this is advanced as a hypothesis to explain an apparent contradic-

The auditors also said they had not

been given important information, including confirmation of some substantial loans, financial information on a related company to which the auditors had been denied access, and legal opinion on certain US regulatory

For good measure, Price Water-house added: "Certain accounting transactions . . . have been either false or deceitful." It listed a series of

further audit procedures that would

be needed before it could complete its

Just 12 days later, on April 30, Price

Waterhouse felt sufficiently confident to express a "true and fair" opinion on BCCI's accounts. Its audit report drew attention to a note to the

planned reconstruction was depen-

dent on the continued support of its Abu Dhabi majority shareholders.

tion in the Price Waterhouse

ered huge bad loans at the bank, and transactions through which the bank's own money had been channelled through nominees before being used to buy its own shares.

The accounts display other hints of the depth of the problems at the bank: a \$500m bad waterhouse about the troubles at the control of the depth of the problems at the bank. The accounts display other hints of the depth of the problems at the bank. The accounts display other hints of the depth of the problems at the bank.

debt provision, and a note revealing that the bank's shareholders had been

How could the auditors have felt confident enough to sign the accounts, given the depths of their misglvings — and the scarcity of detail in the accounts about what had

They may not have know the extent of the fraud at the bank at that time, but neither could they have assured themselves that past problems were

behind it: a follow-up report by Price Waterbouse in October, for instance, showed that the same practices that

had troubled the auditors in April had

continued and further undermined

Price Waterhouse refuses to com-

ment on its audit work, except to sug-

gest that its responsibility is to report

to shareholders, not depositors.

been discovered?

the bank

report's central proposition. For if the Abu Dhabi govern-ment was, as is claimed, aware of the BCCI fraud from the outset, why did it take its stake in the bank to 77 per cent and persist with the reconstruc-

that that there was already too much to lose through the bank's failure. A collapse of BCCI would bring not only the loss of Abu Dhabi's equity stake but also the write-off of government and ruling family deposits worldwide, including \$1.4bu (£835.7m) in local BCCI branches alone.

But more pertinent, perhaps, was the question of face. As one expatriate businessman remarks: "That is the way of solving problems here: throwing money at them. It would have made more sense to try to paper over the cracks than suffer the indignity of being associated with rabble failure." ciated with public failure."

This, however, throws up another contradiction. One

greater warning in the accounts. That

some representatives of the majority shareholders are alleged by Price Waterhouse in a report this June to

have been a part of the fraud adds to

the irony.
It is also clear that, in the crucial 12

days, Abu Dhabi agreed to underwrite the bank's troubled loans. It effec-tively wrote a blank cheque to sup-port BCCI — and the auditors relied

heavily on this when passing the

What about depositors, who now stand to lose much of their money?

Financial professionals had already heard talk of dubious practices at BCCI, and many would have been able to decode the hints provided by

Price Waterhouse in the bank's 1989

The general public, however,

accounts and get out of the bank.

knowingly have allowed him-self to be linked with fraudulent activity, even to protect his own reputation. In a small country which has

universal point of agreement

in Abn Dhabi is that Sheikh Zayed's integrity is unimpeachable: that there is no circum-

stance in which he would

only been self-governing for 20 years, Sheikh Zayed does not have a large pool of experience from which to draw; and some

appointments are made less on the basis of talent than on the

need to assuage the pride of important families.

The inference being drawn by some in Abu Dhabi is that BCCI's clever Pakistani founder and chief executive charmed the presidential advisers. "By the time they realised what a dangerous game they were in, it was too late," says one expatriate. "After all, would you be the one to go and tell the sheikh you'd landed him in the middle of the world's biggest ever banking

auditors' decision to act pragmatically to prevent what they feared would be a run on the bank, rather than insist-

ing on the accounts revealing a full picture of BCCTs plight, ultimately did nothing to protect small deposi-

tors and employees.

If Price Waterhouse is right, and

the general public should rely on the regulators of banks rather than on

banks' published accounts, it puts

even more pressure on the Bank of England to justify its actions over

BCCI - first in accepting Adu Dha-hi's offer to underwrite the bank, then in closing BCCI when that offer was

However, that may give Price

Waterhouse little protection if any of the losers from the BCCI collapse try to sue it for negligence. The Bank of England offered Price Waterhouse an

indemnity when it carried out its investigation this year which led to the closure of the bank. But it offered

no indemnity against claims arising from its audit: in justifying how it acted, Price Waterhouse will have to

still in place.

Dhabi knew about the fraud.

If this is proved, any revival Difficulties of auditing highlighted by the affair

and has been a very close one." The report suggests that Abu Dhabt knew of the trand in April 1990, and still agreed to take bad loans off the bank and recapitalise it.

tices described in them.

Renamed bank expected to take over activities

THE newly-named Union National Bank will try to take over some of the regional operations of its disgraced paryesterday, Reuter reports.

ent, BCCL Gulf bankers said BCCI's subsidiary in the United Arab Emirates, BCC Emirates (BCCE) changed its name to Union National Bank in a gesture to disassociate itself from BCCL Sheikh Khalifa bin Zaid

al-Nahyan, the Abu Dhabi crown prince, ordered the change, according to the NEW YORE: A federal bank-

official UAE news agency WAM. Abu Dhabi's ruling Nahyan family, and the emirate's main financial institutions control 77.4 per cent of BCCI Holdings.

Sheikh Nahyan bin Mubarak al-Nahyan, the Union National Bank chairman, said last week that a team of auditors was studying taking over BCCI's operations in Pakistan, the home of BCCI's founder Agha Hasan Abedi and most of its senior management.

ruptcy judge ruled on Friday to BCCI assets they wished a block temporarily legal efforts by BCCI creditors to get at the bank's remaining assets, Judge James Garrity agreed to an injunction request from London accountants Touche Ross restraining government agencies from liquidating

Lawyers for BCCI argued at the New York court hearing that since the High Court in London had given them until December to work out an arrangement to distribute

similar ruling in the US. Judge Garrity said that he would hold a further hearing on Fri-

BCCI's money and influence may have helped keep Cen-trust, the failed Miami savings and loan bank, that was effec-tively controlled by BCCI, open at least 12 months longer than necessary, according to Time

magazine. It reports that BCCI's involvement with Centrust of the collapse from \$700m to may have cost US taxpayers an \$1.7bn, the magazine says.

additional \$1bn in bail-out Mr Gaith Pharaon, the Saudi investor who US authorities allege bought Centrust shares on behalf of BCCI, assured

The implication is that, because remained blissfully unaware, The

bank regulators in Florida and Washington that "rich Arab investors" would keep Centrust afloat, according to This delayed the closure of

Centrust from late 1988 until last year and boosted the cost KENWOOD RENTALS

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For further information please send your name, address and Fax No to: IC-INTIL PO BOX No 102. 1060 Brussels 6, Belgium Fax No (322) 375 87 46.

Dezdiine: August 13, 1991

MANAGEMENT

hen the chairman of Illinois Tool Works, a manufacturer of engiucts made by ITW's more than 100 operating units, his answer is simple. "I don't. Nobody

sponsible and off-hand comment it might seem for the chief of a multinational company with \$2.6bn in revenues last year. Instead, the reply is at the heart of ITW's management philosophy. To John Nichols' mind, creating a complex bureaucratic structure to

track every widget would bring nothing but trouble.

He prefers to keep it simple. ITW is "a very horizontal organisation. Each operating layer is short. So if there's a problem it's grant to steep up. problem it's going to show up right away," says Nichols. He is confident that if he needs to know what is happening in a given unit, the plant manager can quickly tell him.

This amplies going through

This avoids going through layers of bureaucracy that can distort the real picture, he says, and it imbues plant managers with a real sense of being directly in touch with the top. Nichols' confidence in this Barbara Durr explains why a US multinational thinks small is beautiful

the second secon

neered components and systems, is asked how he keeps track of the vast array of prodfastens on to bright ideas

cago spawning ground. In the belief that the company can serve customers best by being close to them, ITW has located units in 35 countries overseas, many of them in Europe particularly in France, Germany and the UK. These generated more than 46 per cent of

its 1990 operating revenues.

The extraordinary decentralisation has other important benefits besides easy manage-rial vigilance. It helps to keep overheads low and creates a corporate culture of involvement and creativity. ITW's cor-porate headquarters in the Chi-cago suburb of Glenview is an example of its no-frills philoso-

Housed in a plain-Jane sort of office building, it boasts straightforward off-the-shelf furnishings and few adorn-

other executive. The overall impression is of Midwestern wholesomeness and good old-fashioned American values breaks down in light and thus causes less harm to the environment and animals. Creativity is encouraged by like democracy and hard work. And the effect is achieved

without guile.
The other key benefit to keeping operating units on a humanly digestible scale is that the creative juices seem to flow more easily at that level. The company currently holds more than 4,000 active patents

worldwide.

I'W has invented some of the most basic things that we use in everyday life, such as the two-pronged plastic buckle that is on virtually every piece of exception equipment, made of sporting equipment made today from life-jackets to the immensely popular new bellyimmensely popular new belly-packs.

ring-packaging for holding together six or twelve packs of soda bottles and cans which is photodegradable — that is it

Creativity is encouraged by what David Heminger, vice president and general manager of one of PTW's larger divisions, Pasiode, calls the 80/20

That means that 80 per cent of a design engineer's time must be spent on a major application, but 20 per cent can be used to play several with be used to play around with off-best ideas.

The freedom to toy with The freedom to toy with ideas has meant the engineers are "working longer hours and enjoying it more. They're having fun," says Heminger. The practice lead recently to one of the company's newest products: a cordless hand-held nailing or stapling gun that can be used for construction sites where drawing around a senwhere dragging around a gen-erator is a bother.

This application-focused

nel's concrete walls.

includes them in its own in-house "Patent Society",

which earries a particular cachet within the company. The scope for new inventions at ITW, the ultimate widget

company, is extremely broad. It makes everything from plas-tic and metal fasteners to

industrial tooling systems. Its products often seem low-tech and geared to bank applica-

tions, but they are highly engi-

They also frequently emerge from close contact with cus-tomers. In working with both the British and French compa-

nies involved in constructing

the Channel tunnel, for exam-ple, it developed an easily

replaceable anti-corrosive anchor which enables equip-

firmly in growth from internal

firmly in growth from internal development of products.

ITW's well-crafted management wins kudos from analysts. Robert Bartels, for example, of William Blair of Chicago, says ITW is "prot-typical of what a manufacturing company inust be to succeed in the 1990s and beyond.

"The methods, structure and culture which enabled the company to increase sales and profits strictly and fourfold, respective strictly and fourfold, respec-

its sixfold and fourfold, respec tively, during the 1980s, and built ITW into a highly profitable (18 per cent return) manufacturer with sales of \$2.5bn, should carry the company it forward strongly in the current

decade."

While the acquisition of Signode from its management and other outside shareholders for £524m in 1996 doubled ITW's sales, the traditional pattern of acquisition has been of small companies, with sales \$5m to \$50m, that fit snugly into

\$50m, that fit snugly into ITW's existing operations.
Nichols says that acquisitions are "platforms for us to restart internal development".
Without this heavy emphasis on internal growth, he says, "we'd just be another guy buy-

he has carried on a spate of acquisitions over the last decade, Nichols still believes Why it can pay to offer a choice

> Andrew Jack reports on the growing popularity of flexible benefit schemes

which allow employees to pick and choose between some of the components in their salary and perks package, may be on the verge of rand growth in the UK.

Sometimes known as cafetaria banglis, the schemes teria benefits, the schemes

allow employees to negotiate benefits from a "menu" and select, say, a larger pension contribution or more elaborate medical cover instead of a more expensive company car.

While some top executives have long been able to determine their own package of benefits, very few companies have extended the offer below their most senior staff. One excep-

most semior stant. One carep-tion is the Mortgage Corpora-tion, a provider of home loans, which introduced a programme called Options for its 400 staff

in August 1990.

According to a recent survey
of leading companies by Hewitt
Associates, a compensation and benefits consultancy, only
6 per cent said they offered
flexible benefits to a specific
group of staff and only 1 per
cent offered them to the entire

Yet Hewitt, which advised the Mortgage Corporation, believes that more companies may be on the threshold of offering flexible schemes. When asked if there was "any current prospect of introduc-ing a scheme, 37 per cent of companies said there was for specific groups, and 16 per cent for all staff.

Thet may seem a track onti-

That may seem a touch optimistic on the basis of a questionnairs which garnered only 180 responses out of a total of 1,800 sent to businesses an application ment than 700 staff. employing more than 700 staff, and given that intentions often

differ widely from practice. Yet the trend is endorsed by others in the field, Brian Friedman, managing director of Stoy Benefits Consulting, says: "Until now it has been dis-missed as a nice idea in theory. Now suddenly companies are revisiting it seriously."

Friedman estimates that about a dozen large employers currently operate flexible benefits, but that nearly 200 are examining the idea. "We are working actively with 12 working actively with high employers who say it is high

budget for next year," he says. Schemes soon to be launched include two in National Health Service trust hospitals.
In a flexible benefits pack

age, there will normally be a "core" range of benefits on top of salary, including a pension contribution. Staff can then select options up to the value of a set allowance. Benefits right include childcare, school fee or mortgage assistance, sea-son ticket loans and holidays.

There are a number of reasons for the recent interest in such schemes. Personnel managers have often been dissuaded from offering flexible schemes because of the diffi-culties of administering them That was the main hindrance cited by one third of respon-dents to the Hewitt survey.

dents to the Hewitt survey. More sophisticated software to handle the details and a new generation of personnel staff willing to use computers are beginning to change this.

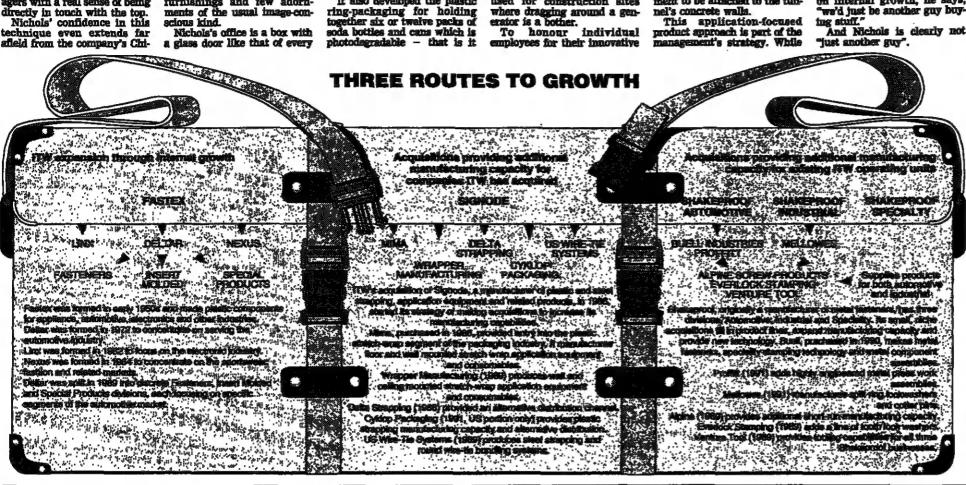
Second, as the cost of providing benefits rises year by year, companies are becoming increasingly aware of the need to tailor packages precisely to their staffs' needs, says Philip Murray of Hewitt Associates.

Third, demographic changes in the labour force are bringing pressure to bear on companies

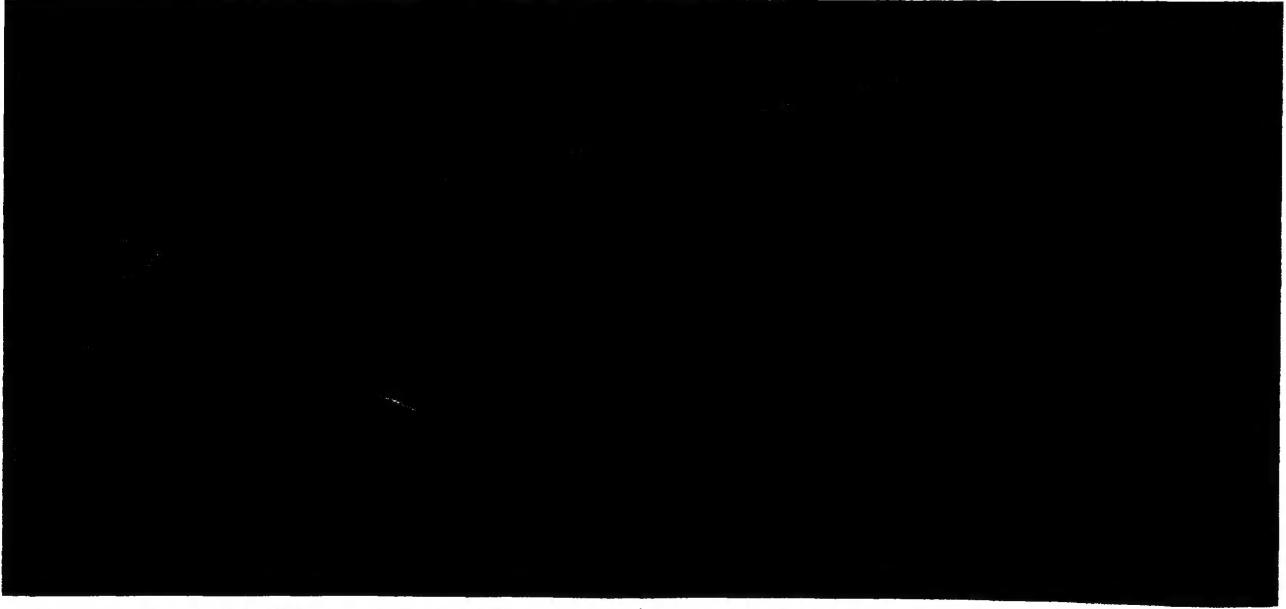
pressure to bear on companies to offer employees more flexi-bility. In the Hewitt Associates survey, 42 per cent of com-panies said the main advan-tage of a flexible scheme would be are sid to retention of be as an aid to retention of staff and 26 per cent thought it would help with recruitment. Murray argues that the bene-

fits are partly a response to new styles of participative management in British companies. He also draws hope from the US, where he says 82 per cent of the top 100 indus-trial companies now have flexi-ble benefits.

Both consultants estimate that the additional costs of providing flexible benefits over conventional fixed packages are now negligible. Brian Friedman says: "Conventional packages are certainly pater-nalistic and probably patronising. There's a growing recognition of the fact that choice itself is a benefit and it is fair enough to pay a cost for it."



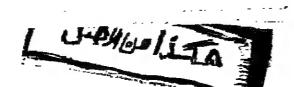
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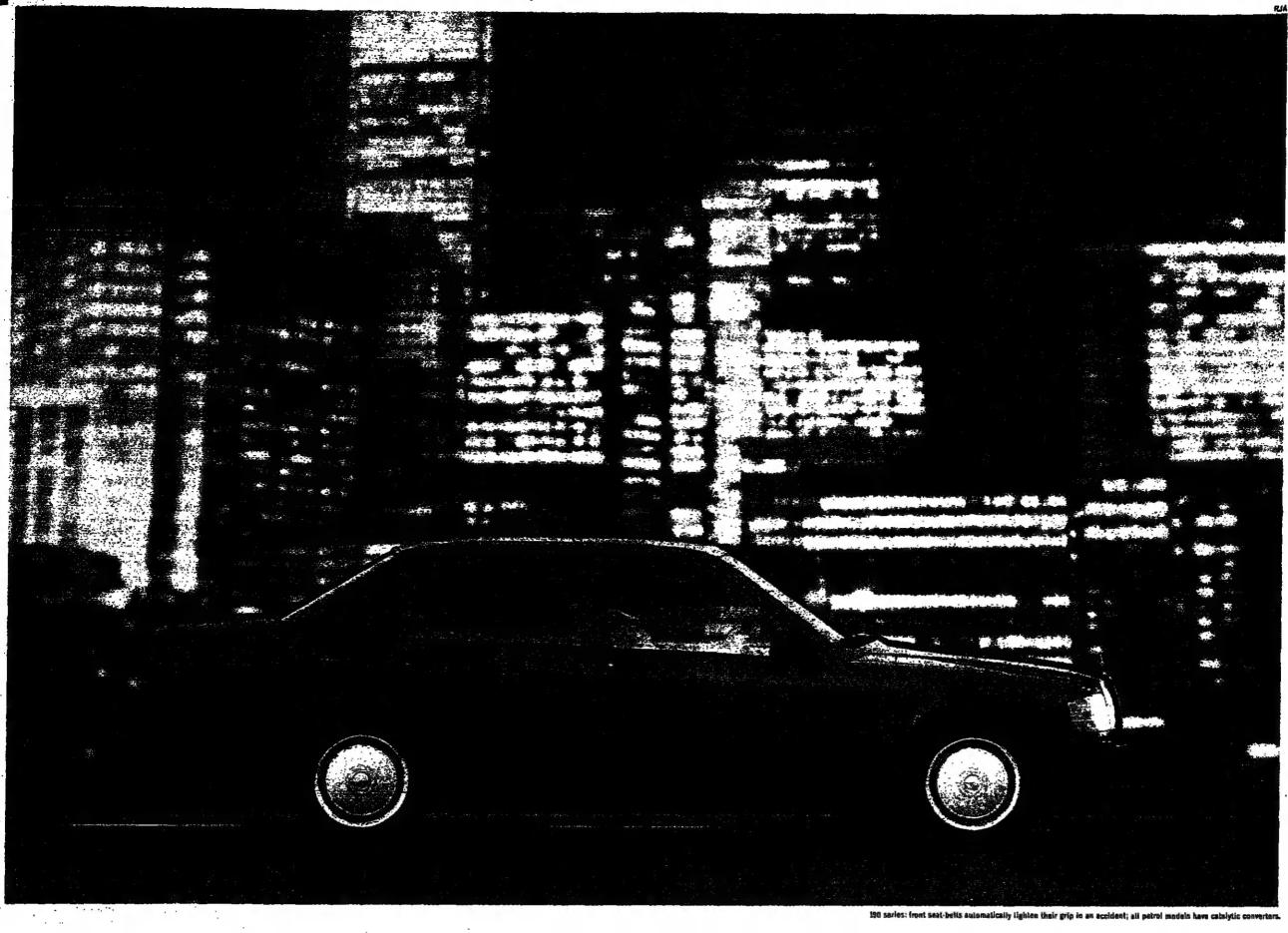
It is being designed entirely on computer. With direction from the leading airlines of the world. It is being built by thousands of people who live acrodynamics and breathe payloads. Systems will be unsurpassed, testing unmarched. Airlines will have more scating options than ever before. And passengers more head room and comfort than ever imagined. Simply put, the 777 will be the most advanced jetliner ever to take flight.



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There's an uncanny feeling of unity about a car that's supremely well built. As many thousands of individual parts combine in a common purpose, the

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journalists call a "hewn from Compact without compromise

the solid" feel. And there's no car they say it
about more often than a Mercedes-Benz - every
Mercedes-Benz, including the compact 190 series.

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Which is all very appealing. It's even more appealing, however, if price and engine capacity put you, as a business driver, behind the wheel of such a car without breaching the twin tax-break thresholds of £19,250 and 2.0 litres. And two petrol models in the 190 series beat that barrier: the 190E 1.8 (£16,300) and 190E 2.0 (£18,400).

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Test drive a 190 at your local dealer. The six-model series perfectly expresses the highest ideals of Mercedes-Benz – in compact form. Without compromise. And two of them do so without being too generous to the taxman.

THE WEEK AHEAD

ECONOMICS

Markets wary of German interest rates

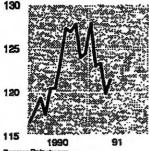
WARINESS OF another Lombard rate rise in Germany is taking hold of the markets this week ahead of the Bundesbank council meeting on August 15.

Though the German economy is expected to slow in the second half of this year, traders expect the Lombard rate to be raised by half a point to 91/4 per cent before mid-Septe This has led many to think that the Bundesbank council will raise the discount rate currently at 6% per cent - on August 15, to narrow the differ-ential between the Lombard

and discount rate. Inflationary pressures have picked up in Germany, with wage settlements running at 7 per cent, and the year-on-year cost of living rate at 4.5 per cent in July.

The authorities are expected to override fears of a sharp slowdown and keep monetary policy tight. Mr Helmut Schlesinger, the bank's new presi-dent, has already spoken of his

Germany Manufacturing new orders volume (1985 = 100)



fears of a wage-price spiral.
In the UK, talk is of a possible recovery from the continu-ing recession. But the markets have no reason to expect a base rate cut this week, with no UK data likely to provoke the authorities into action before next week's retail prices

In the US, the Treasury mar-

ket has to stomach a record quarterly refunding, with 38bn of bonds being auc-

until September 10, July 21-31 auto sales. San Francisco Fed president Parry discusses economic outlook at the Fresno club. Spain, regular Rotary central bank repo. Tuesday: UK, Bank of England releases details of Ecu Trea-

sury Bill tender, Halifax building society releases house price index for July. US, three-year note auction, total volume \$14bn, preliminary 2nd quarter non-farm productivity. Germany, July unemployment (west, flat), June employment (west 30,000), July unemploy-ment (east, 250,000), short time workers. Canada, July foreign reserves (down \$900,000), May eding indicator. Wednesday: US, 10-year note auction, total volume \$12bn, Fed releases Tan Book for

FOMC meeting, June whole-sale trade, consumer credit

(\$0.5bn). Australia, 2nd quarter consumer prices index (quarterly 0.5 per cent, yearly 3.8 per cent). Canada, July help wanted index. Thursday: US, 30-year bond

auction. Switzerland, BIS meeting. US, money supply, initial claims. Australia, June unemployment rate (9.6 per cent), June employment (down 10,000). Canada, May Iabour Friday: US, July producer prices index (0.0 per cent), excl. food and energy (0.2 per cent).

Canada, July unemployment

rate (10.4 per cent), July employment growth (0.2 per

cent), housing starts (down 165,000), new housing price index, motor vehicle sales, department store sales. During the week: Gern manufacturing orders (flat), money supply, June retail sales (9 per cent). Switzerland, July consumer prices index (6.5 per

Rachel Johnson

APPOINTMENTS

Promotion at Dairy **Crest**



 Mr John Houliston, deputy chief executive of DAIRY CREST, has been promoted to chief executive from November 1. He will succe Mr Geoffrey Bar who is retiring, Mr Houliston joined Dairy Crest in January 1990, director of Ross-Youngs, part of United Biscuits.

■ WELLGROVE TIMBER SYSTEMS, part of the Stewart Milne Group, Aberdeen, has promoted Mr Philip Rowson to managing director. He joined the company in 1976 and was assistant managing director. He takes over from Mr Hugh Mackay who will now devote himself to his post on the main board.

 WILLIS WRIGHTSON appointed Mr Trever Sutton as deputy managing director, and Mr David Cartwright as divisional director. The company is part of Willis

■ Mr Neville Reyner has been appointed managing director of the electronic products roup of MITSUBISHI LECTRIC UK. Hatfield. He joined the company in 1983, and was director of electronics.

■ BLETCHLEY MOTOR GROUP, Milton Keynes, has appointed Mr Stephen Potter as group financial director. He was group financial controller.

■ AEROSOLS INTERNATIONAL, a Swallowfield subsidiary, has appointed Mr Robert Couchie

SEPTEMBER 20

MARKETING BUDGET.

A no-nonsence conference for senior effectiveness, innovation and value for

money - to get the most from the Marketing Budget. High level speakers from British Airways, Rover, Thames TV, PCO and the Chairmen of Publicis,

Bliss Lancaster, Clarke Hooper and Michael Pears. At the Institute of

SEPTEMBER 26-27

FINANCING PROPERTY

OCTOBER 3-4

Fax: 0344 25968.

OCTOBER 8

Fax: 071-236 6140.

OCTOBER 17-18

Communities, who drafted the Regulation: Chairman: Lord Clinion-

JURAN: MAKING QUALITY

BAPPEN. Upper Management's Role Conducted by Dr Blanton Godfrey, CEO

of Jurian Institute Inc. - an action orient course designed to provide delegates with workable sourcejies to attim and mainmin quality leadership. Course: Sales & Conference Dept, David

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TRANSACTIONS IN EUROPE

LONDON

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Directors.
Call Chris Kohut. 071-244 8884.
LONDON

as sales and marketing director. He was national sales manager with L'Oreal Group. Financial director

of Hardy Oil

■ Mr Anthony S. Whyatt has been appointed financial director of HARDY OIL & GAS. He was senior assista urer of Occidental Petroleum Corporation, vice president and treasurer of Occidental Financial Services Inc, and a director of various Occidental subsidiaries including its North Sea operating company.

Mr Patrick Mill, vice president, corporate marketing, NCR Corporation, will take over as managing director of NCR Ltd on September 1. He will succeed Mr Bex M. Fleet as chairman following the latter's etirement on December 31.

Mr Alick M. Renkin, chairman of Scottish & Newcastle Breweries, has joined the board of SECURITIES TRUST OF SCOTLAND. He is a director of other companies including Christian Salvesen, and the Bank of Scotland

Mr Peter Goodwin has been romoted to managing director of SM MAGAZINE DISTRIBUTION, He was deputy managing director, an succeeds Mr Geof Hoyle who has been promoted in the Argus Group to managing director of the Reading Newspaper Co. Mr Hoyle remains a director of both SM and South London Press.

Henderson post Mr Nick Baulch, head of pooled pension funds at HENDERSON, has been appointed to the board of Henderson Pension Fund

appointed Mr Albert Nahum as director of marketing.

RANK HOVIS McDOUGALL has appointed Mr Patrick A. tured) to the board. He continues as chairman of the cereal division, but in addition will work with Mr Tim Howden, managing director,

RESULTS DUE

COMMERCIAL UNION will \$20m-\$50m, and bad debt all-important current quarter. kick off what is likely to be a grim season of results from the leading insurance companies when it reports half-year fig-ures on Wednesday. Analysis are expecting a pre-tax loss of about £30m, compared with a profits of £16m last year. CU will be by no means the worst, feeling the full force of reces-

National Westminster, the last of the big four clearing banks to report, is expected on Tuesday to hold its dividend and reveal a drop in interim profits from £425m to around provision up from £425m to The week also sees first-

quarter figures from two priva-tised companies, British Airways and British Telecom. Passenger traffic for British Airways, reporting on Wednes-day, is still suffering from the recession and the after-effects of the Gulf War.

small loss in the first quarter to the end of June. hints about trading in the

Feedback Winston

Crowbough East

ssex, 12.00

Scantronic, The

Oxford Instrument

Eynsham, Oxford, 11.00

Founder's Hali, 1 Cloth

Vibroplant, Most House Intl. Hotel, Harrogate,

BOARD MEETINGS:

Scottish & Merc. Inv.

Aitken Hume Intl.

NatWest. Bank

Metal Bulletin

Trust

Trust

Admira

Manor Hotel,

After the company's warnings with the last full-year fig-ures, analysis are looking for a

More interesting will be any

10.00

12.00

BTP, The Cafe' Royal, 68 Regent Street, W.,

Recal Telecom. The

BOARD MEETINGS:

Commercial Union

Mid Wynd Inti. Inv.

Property Security Inv.

Beales Hunter

Resort Hotels

Institution of Electrcal

Engineers, Savoy Place, W.C., 11.45

British Telecom on Thursday is expected to make pre-tax profits of around £800m against £741m in the same quarter last year. Call volume growth will have dwindled but savings from cost reduction programmes, such as large staff cuts, should more than offset

British Petroleum and Shell, the Anglo-Dutch oil company, will report their second-quarter results on Thursday. Both com-panies are expected to see a drop from first quarter results which were boosted by strong refinery profits. But analysts'

projections put BP on a lightly higher level than during the same period last year while Shell's result is expected to be lower than this time last

Unilever is expected to report second quarter pre-tax profits of between £445m and £465m, down from £479m a

year ago. continental Europe are thought to have fared well, the UK remains depressed and there has been little firm evidence yet of recovery in North American consumer products markets.

UK COMPANIES

TODAY COMPANY MEETINGS: ACT, The Hyatt Regency Hotel, 2 Bridge Street, Birmingham, 10.00 Durham (D. G.), 39 Botolph Lane, E.C., Explaura, The Waldorf Hotel, Aldwych, W.C.,

Hanover Druce, 21 Manchester Square, W. 10.30 Saleland, 144 Great North Way, N.W.,

BOARD MEETINGS:

BBA Bensons Crisps Edinburgh Oil & Gas Transport Development **■ TOMORROW** Charter Consolidated The London Inti, Press Centre, 76 Shoe Lane E.C., 12.00 Evans of Leeds

TR Pacific Inv. Trust Whitegate Leisure

WEDNESDAY AUGUST 7 Alpine Group, The Holiday Inn, Holiday Street, Birmingham, Milishaw, Ring Road Beeston, Leeds, 12.00

Scottish Cities Inv. Ansbacher (Henry) Brabant Resource Conroy Pet. & Nat. Res. GKN Heywood Williams Law Debenture Corp. Relyon Rotork Simon Eng.

Trust

Finals:

Standard Chartered Wickes THURSDAY AUGUST B Bristol Evening Post, Holiday Inn, Lower

Castle Street, Bristol, 12.00 Castings, Forte Post House Hotel, Chape Lane, Great Barr, Sirmingham, 3.30 Edbro, White House Regents Park, W., 11.30

Micrelec, Unit 11, Camphill Indl. Estate, West Bylleet, Surrey. 12.00 Shelton (Martin), The Parkway Hotel, Otley Road, Leeds, 12.00 Tams (John), North Stafford Hotel.

Stoke-on-Trent, 12.00 Vistec, The Midland Hotel, Derby, 1.00 Yorkshire Water, The Centre, Kings Road, Harrogate, 11.00

Harrogate Conference BOARD MEETINGS: Firth (G. M.) TR City of London Trust

Anglo & O'seas Trust Jacobs (John I.) Kinta Kella invs. Kode Intl. Rotork Smith & Nephew Thornton Pan European FRIDAY **AUGUST 9** Essex Water, Hall Street, Chelmsford, Essex, 11.00 Racal Electronics, The Institution of Electrical

Engineers, Savoy Place, W.C., 10.45 BOARD MEETINGS: West Trust Finals:

Ayrshire Metal Products Beta Global Emerging Mkts Inv

Company meetings are annual ceneral meetings unless

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TODAY m TodaY
Amersham Intl. 8.1p
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LPA Inde. 1.65p Midlands Radio 1.5p Optical & Medical in 3.46p Powell Duffryn 16p

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Var. Rate Cap. Nts. 2008 \$171.22 Polar 2p Renold 2.5c Var. Rate Nts. \$172.5

NV Gtd. Fitg. Rate Nts. 2000 \$159.72 Willoughby's Cons. 1p Do. Pid. 1p EFRIDAY AUGUST 9 American Express 23cts. Bermuda Inti. Bd. Fd. Brooke Tool Eng. 0.250 Cape 7.5p Castings 2.52p Clarke Foods 0.75p Grainger Tst. 1.2p Hoskyns 0.75p Vistec 0.2p

TRADE FAIRS, EXHIBITIONS &

CONFERENCES **AUGUST 8 - SEPT9** Pande Sector Tay Workshops, A series of workshops to be held on Health Pay, Civil Service Pay, Teachers Pay, Local Gove Pay, Police Pay & Armed Force Pay, at CVPA's Public Fluxuce Foundation. 11:30-14:30 p.m. £20 per workshop or £100 for all six. Tel: 071 895 8823, Ext 255 Gell Main

or Ety 344 Chris Trinder. LONDON

SEPTEMBER 2 ALIA-CITY OF LONDON 5 YEARS BEYOND BIG BANG. Mark Sheldon; Justice Otton; Michael Crystal OC: Andrew White Journal Pyon: Barbura Mills QC: Monty Raphael: Martin Kormel. QSII CFS Conference Centre, London WI Enquiries: Reten Jackson, Henry Stewart Conference Studies Tel: 071 935 2382. Fax: 071 486 7083

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SEPTEMBER 3 COMMERCIAL VEHICLE COMMUNICATIONS TODAY & Comprehensive overview of simple/sophisticated voice and data ication and control systems for distributive companies operating commercial vehicles in the UK/overseas. Connect: Hilary Keeble, NMHC. Cranfield Inst. of Technology.

Tel: 0234-750320 Fax: 0234-750875. LONDON

SEPTEMBER 19 DIOXINS, PCBs AND FURANS
- Seminar & Workshops
With Prof Christoffer Rappe, University of Umea, Sweden, on Sources of Hunt Exposure and Sources Previously Unknown: Environmental Levels of PCBs, PCDDs and PCDFs in the UK by Dr Colin Creaser of East Anglia
University, Two sessions followed by intensive workshops.
Palace Hotel, Buxton, Derbyshire Contact Pamela Shimell, IEA, Tel: 081 876 3367 Contact Pamela Shir

The European Community's Environmental Auditing Regulation - Sendant & Workshops Guest speaker: Bernardo Deloga, DG XI, Communities, who drafted the Resultain Communities, who drafted the Resultains Communities of Chitten. SEPTEMBER 16-17 COMPETITION AND CHANGE IN EUROPE'S TELECOMMUNICATIONS MARKETS. THE PORTMAN Davis. Two sessions followed by intensive workshops.

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DECEMBER 5-6 CORPORATE GOVERNANCE lestitutional investors, shareholders and executive and non-executive board members from companies worldwide will put forward their perspectives on the highly topical debate on corporate

To advertise in this section please call Mark Hall-Smith on 071-873 3580

CONTRACTS & TENDERS

REPUBLIC OF GUYANA Management Contract for Bauxite Industry

1. The Bauxite Industry Development Company (BIDCO) and its subsidiary Guyana Mining Enterprises (GUYMINE) are considering appointing a qualified and experienced engineering/mining company to undertake the restructuring and day to day operation of its principal bassits operation located at Linden, Guyana.

2. The objective of the management contract is to put the Linden operation into a viable commercial position with view to the divestment of the Linden facilities - as a separate corporate entity - in the medium term. In addition to managing the operation, it will include specific tasks in the areas of production normalization, equipment rehabilitation, financial restructuring, labor fization and accounting. The assignment is expected to last a period of 18 months and to require about 120 man months effort, it should begin by end-1991.

3. The Linden operations have a current annual capacity of about 400,000 tons per year of mostly refractory bauxite from open pit mines, plus calcining plant, power generation and port facilities. The present labor force is about 3,000 employees.

4. This announcement is to invite letters of interest from qualified and experienced firms who wish to be considered for the assignment. Those firms who are interested should submit brief information supporting their experience and qualifications in the fields of mining and corporate restructuring and relevant experience in developing countries. Those firms which may be interested in seeking an equity interest in the divested company should also

5. The Government of Guyana has applied to the World Bank Group for partial financing of this assignment.

Letters of Interest, with accompanying material, should be submitted by September 12, 1991 to Mr. Bernard Crawford, Chairman, BIDCO, 71, Main Street, Georgetown, Guyana, Fax 59-

 Please note this is not a request for proposals. After a review of the Letters of Interest, BIDCO/GUYMINE will invite 4-6 firms to submit proposals for evaluation.

LEGAL NOTICES

ORCHIDPOND LIMITED

Menagers Date of appointment of joint ad rs. 24 July 1991 Regime of person appointing the joint administrative receivers. British & Communicated Merchant Bank Pic. her John Hoghes and Chris

Shelley House 5 Noble Street

London ECZY 7DC

BANBURY PROPERTIES LIMITED Registered number:2344365 Nature of business, Property De

Patient of business Property Developers Managers
Oate of appointment of joint edintriving receivers 24 July 1901.
Manne of person appointing the joint asket lather receivers. British & Comprocesses Merchant Bank Ptc. Merchart Bank Pt.
Claristopher John Hughes and Christopher
John Barlow, Joint Administrative Receivers.
[office holder on 2041 and no 552].
Cork Gufty, Shalley House,
3 Noble Street,
LONCON.
ECTV 7DQ

WALES

The FT proposes to publish this survey on

16 September, 1991.

It will be of particular interest to the 130,000 directors and managers in the UK who read the FT. If you want to reach this important andiente, call Clive Radford on 0272 292565. Fax 0272 225974 or write to him at Merchantz House, Wapping Road, Brissol BSI 4RW. Data source: BMRC BusinessmanSurvey 1990

FT SURVEYS

CONSTRUCTION CONTRACTS

Waterloo terminal project Croydon



The major projects division of BRIGGS AMASCO has won an £3.75m contract on the £120m Waterloo international terminal project. The division will work with its sister company, MAG Briggs Amasco, to supply the roofing and glazing package. The bow string frame roof (model pictured), which will have 35 bays and be more than 400 metres long, will contain over 20,000 sq.

Refurbishing Victorian mansion block

A Victorian mansion block in dington is to be restored to

Paddington is to be restored to its former glory under a 25m refurbishment contract awarded to LAING LONDON by Westminster City Council. The building dates back to 1840 and English Heritage will be offering guidance on the reproduction of the original fit-

tings such as windows and cor-nices. Each of the 85 flats at 108-132

Westborne Terrace will be thoroughly repaired and improved and an additional 13 flats created in the basement areas and one on the ground floor. New wiring, plumbing, stor-

age heating, kitchens and bathrooms will be installed in each of the flats and, externally, the building will be re-roofed and re-rendered in the traditional

Work will be divided into two phases with final comple-tion programmed for January

Retail development in Glasgow district

The development of large new retail and business parks for Glasgow and Cardiff has meant industrial and retail units. contracts worth more than £6m for TARMAC CONSTRUCTION. The first phase of the Strath Kelvin Retail Park, comprising six stores, ia being built for the developer, Caledonian Property Investments, at a cost of £5.2m. park, including an hotel will lie alongside the M4 and M470

at Coryton. A contract for £2.6m has been awarded by British Tele-

ing districts, is to be developed in a further two stages of At Cardiff, Tarmac Construction is carrying out a film con-tract to provide access to the proposed Woodstock Business Park for Woodstock Land. The

communications for fitting out its office block, Guidion House, Ancells Park, Fleet in Hamp-

other projects include the installation of tanks and piping at the Wimborne works of Wessex Water Services (£287,000), and an electric control and switch room with site works for Manweb at the Deeside industrial park in Clwyd,

£10m orders for Bullock Construction

BULLOCK CONSTRUCTION has secured 10 contracts worth more than £6m. Included in the batch is the

The park, at Low Moss, Bish-

opbriggs, serving the northern area of Glasgow and surround-

£1.1m refurbishment of Birmingham's Snow Hill Hostel for Shape Housing Association and a \$2.2m contract for Maunders Urban Renewal to refurhish existing and build new homes for sale at Marsh Green,

include: Birmingham City Council - the refurbishment of three four-storey blocks of flats at the Firs Estate, Castle Brom-wich (£879,000); Sandwell Metropolitan Borough Council - a managed workshop project (£468,000); PSA Services - the re-cladding of three buildings at RAF Stafford (£329,000); Wrekin District Council -Vigan. repairs and window replace-Public sector contracts ment (£104,000); Royal Liver-

pool University Hospital NHS Trust - alterations and relocation of Social Services Depart-ment within the hospital (£114,000); and Rochdale Borough Council - two-storey extension to Matthew Moss School (2863,000). A contract has also been

awarded by ICI for the con-struction of a tablet production facility at Macclesfield

scheme BERNARD SUNLEY & SONS has been awarded the construction contract for a £30m retail development at Croydon's Whitgift Centre by devel-

oper Chartwell Land. The 55,000 sq ft scheme will comprise 12 units and two kiosks on space made available by the redevelopment of the Voolworths store and the addi tion of three units on North End Road, one of which was completed earlier this year. Completion will be phased to enable tenants to begin trading

by early 1992. Construction orders worth £17m have been won by JACK-SON GROUP, including an £8.4m road improvement on the A13, dualling of a road at Southern Hay, Basildon, sea

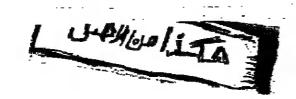
defence contracts and a £2m

distribution centre. * * *
Three companies in the construction division of TRAFAL-GAR HOUSE have won contracts worth about £14.15m. Willett has contracts for two three-storey extensions and a leisure spa at the Runnymede Hotel worth £5.2m, a £3.15m contract for the design and construction of generator facil-ities and a £1m contract from Derwentside District Council for small business units in

Mine Engineering Services has new work valued at £2.45m and contracts worth £2.35m have been awarded to Cementation Piling and Foundations.

HENRY BOOT has won contracts worth £8.5m. Heading the list is the construction of offices and depot for British Gas in Hertford Road, East Ham. The 50-week project is valued at £4.4m. The company has also won a El.6m contract for a fitting out to a new exten-sion and alterations to a Little-woods store in Bromley.





ARCHITECTURE

would like to apply for a new

job. I am not sure whether I am entirely qualified nor indeed whether the post still exists. I

would like to be the court gardener at

Charlottenhof in Potsdam. The reason has nothing to do with the changes of

middle life or the ennui 🔳 August 📦

even precent for gar-dening. The reasons are purely ass-thetic and architectural. My idea of

complete heaven the house designed for the gardener at Potsdam

in 1835 by Karl Friedrich Schinkel

Paintings drawings of this glimpse of Paradise can be seen in the

Victoria and Albert Museum, Karl Friedrich Schinkel: A Universal Man

(sponsored by BMW (GB) Limited,

which runs until October 27). The triumph of the gardener's Ital-

villa with its vine covered per-

golas and terraces relies upon the suc-cessful organisation of a series of

idyllic that depend upon the happy marriage between landscape

kel's happiest creations. was born in 1781 and until his death in 1 he

was the key architect and manager for the emerging Prussian state. He is best known for his series of great clas-sical buildings in Berlin. The Altes

Museum, the Schauspielhaus (theatre) and the Neue Wacht (New Guard

Angel City

The Royal Shakespeare

Starving Class by the

Company is about to launch

a production of Curse of the

American playwright, Sam-Shepard. For that play you will have to wait until

Meanwhile, anyone who

electric Shepard's plays can be should hasten to the pub

theatre at 139 Ladbroke Grove

is a stunning performance of one of his earliest works, Angel

qualification: the play might

not so magnificently done. There is nothing in the text

that is outstanding or even

particularly memorable. It is the performance that

Frontline Theatre Company has everything and, what is word – would other directors

INTERNATIONAL

PREVIEW

& FESTIVALS

This year's Lucerne Festival opera

not seem up to much if it were

wants a foretaste M how

City. I should add one

architecture. It is one of Schin-

excellent new exhibition at London's

. Hatt

Lorin Maazel conducts the

revolves around people trying to make a disaster movie while Vienna Phitharmonic in two concerts (Sep 5, 6), and the Orchestre in Parts plays its chief conductor, Semyon (Sep 7, Recitatists Murray Pershis (19), Alexandral of this year's

Several of this year's programmes are tailored Switzerland's 700th anniversary celebrations. Mario Venzago celebrations. Mario Venzago conducts a concert performance of Othmar Schoeck's opera Venus, with a select by Frieder Lang and Lucia Popp (Aug 25). Schoeck also crops up in concerts conducted by Sawalliach (Aug 17), Andreas Delfs (Aug 24) and Paul Sacher (Aug 25, 26). Sacher, who celebrated his 85th birthday earlier this year, has become a festival institution with his outdoor concerts at the Lion Monument, which this year feature trumpeter Hakan Hardenberger. Among other composers represented this composers Norbert Moret (whose Cello Concerd is

■ FESTIVALS GUIDE

to be played by Thomas Demenga on Aug 18) and Heinz Holliger.

ALDEBURGH This Proma Include Orford Church, a performance Mahler's Das Lied von der Erde sung by Christine Caims and Bjorn Haugen on Wed II Snape and semi-staged productions of Le nozze di Figaro (Thurs) of Claudio Designing Teach of Musica from Tuscany. Ends Aug

RAVREUTH

disasters go on around them:

there is a particular obsession

out in luminous green. All the characters are seeking some magical cure-all.

But forget sum attempts to rationalise. This is a

tympanist, looking for the

magic rhythm, also fries

spectacle, not a treatise. The

with skill disease. Which

View of the Gartnerhaus from the lake at Potsdam, by Karl Friedrich Schinkel: one of the exhibits at the Victoria and Albert Museum

House) are three of the great architec-

The planning of this fortuitously with German
reunification and Berlin the capital of II new

Germany. To bring together

remarkable drawings we paint-

ings in London from the on both side of the former divide has

been a delicate and difficult exercise

in cultural organisation. Michael Sno-din at the V&A, who organised the show and edited the excellent cata-

iogue, to to congratulated. The exhibition is timely, clear and concise. Because the original material is so

wonderful one's from the strange choice of the pink" walls and the unsadisfac-

tory lighting, but II has to said, sadly,

that the exhibition design

tect in Prussia, yet his life was not

dedicated to bureaucracy but to a conviction that the human condition

could be uplified by exposure to an education in the perfection. Schinkel himself possessed deeply roused sense of the passed to a remarkable degree both the classical and the romantic. In the

finest examples of his work, which

are in my view his more intimate houses, villas and pavilions for the

Waiting for Godot, the pace

intelligent audience that wants

movement, not pauses. Shepard is an actor as well

as a playwright. The

American was boxing and Hollywood. The talent in Angel Cay is the way he puts them

The set is a huge camera. Sometimes you see it like an audience watching a screen

for the finished product. At the many is being used to make the movie.

Indeed the set itself could stand as an example of

American art in the early

If there is a theme, I suppose

it is the juxtaposition of the decay of Los Angeles and the dreams of Hollywood: illusion

and reality.
Such story line as there is

influences on him are jazz, rock and roll, abstract

In short, it assumes a

Schinkel was the chief state archi-

in-house V&A job) is disappointing.

tural glories of Berlin.

Complete heaven for the Potsdam gardener

Prussian royal family, he achieves a harmony of art and nature that is

near perfection. This harmony is also

ings, furniture

and arrangements of colours are all the product of Schinkel's imagination.

His own description of the Charlotten-hol complex of buildings in the park

at Potsdam is poignantly beautiful and yet practical and instructive.

Who could fail to visualise the con-

trolled but picturesque beauty that Schinkel envisions in these words:

rathin alternating garden, well stocked with produce, where artichokes and tall plants among grapevines densely twining round.

The whole site forms a picturensemble offering varied and agreeable views, secluded places to rest, comfortable rooms and open spaces in which to enjoy country like.

spaces in which to enjoy country life. By its nature it is capable of infinite extension and enrichment, I giv-

ing continuous creative satisfaction.

it is those last three words that any

should keep in mind when looking

the exposure of his entire career that is so enjoyably visible at the V&A. Schinkel excelled as an artist, as an

architect and as a mend innovator. His paintings and designs at the V&A show a remarkable mastery of

Colin Amery admires the work of Karl Friedrich Schinkel, currently being exhibited in London

Today's performance is Lohengrin, conducted by Schneider with Paul Frey in the title role, Eva Johansson as Elsa, Ekkehard Wlaschiha as Telramund and Gabriele Schnaut as Ortrud. Tomorrow, Giuseppe Sinopoli conducts Dieter Dorn's cool, intellectual 1990 production of Der fliegende Hollander, Bernd Will in the Carrole, Goldberg as Erik and Sabine Hass as Senta. James Levine conducts
Wolfgang Wagner's
Wed, the second
summer's three Ring cycles

Tonight's Limit by Wienna the keyboard by Rudolf Buchbinder, with plays and Western Burn, plus Meaning Savary's Limit production of Carmen can be seen tomorrow, Fri and W. will alternating casts. The final two performances M Richard Jones' production 🗐

Festspielhaus un Thurs and Sun. EDINBURGH Anyone In It is in the opening year's harmy should snap up im performances Mussorgsky's Khovanshchina by the Kirov Opera at Im-Playhouse on Sat and the Lumin in Theatre of Catrovsky production at Die Empire Theatre Sun ~ leaving plenty of time and auntingly rich manufacture of course material. The opening concert in La Usher Hatl

on is a Mozart programme Ends Sep 1. Official Festival: (31)

1188. Fringe: (31) 226 5138 EPIDAURUS The Epideurus has less Koun's Art Theatre production m Aristophanes' Clouds, on Fri and Sat. Ends Aug 31. Ticket information from Athens Festival box office (1) 322 1459 during the week, or 📂 Epidaurus 🏗 🚾 🕆 days is performance (753)

GLYNDEBOURNE This year's leave a devoted begins with Don Giovanni tonight, by Donald Runnicles, with a led by Olaf Bar in Del role, Unit McLaughlin Donna Eivira and Sun Sun). as Internal (also Thurs Sun). Hytner's much-admired production of La clemenza di Tra (tomorrow and Fri) is a milical Langridge in initiatile role and Ashley Putnam as Vitellia. Peter trendy production of Die Interitor mum (Wed and Sat)

LOCARNO The His international film lead opens in the Piazza Grande on Wed showing of Citizen Thurs includes in The I by the British director film Learn and a new film by the Swiss minuter Heinz Bullet, Boyz'n Illu Hand rime by John Singleton will be screened on Fri, together

in a Anglo-American

Ends Aug 23. (273) 541111

translation by Alica Goodman.

with a new Swiss/French production, Jacques et Francis Daniele Luchetti's III III II Portaborse can be seen on Sat.

Aug 17. (93) 310232 Butterfly at Land State Control to Marie State Control to Marie State Control to Marie State Sta the Teatro Lauro Too on and Sun, and Don Giovanni at the Arena Sferisterio on Fri. The tival ends with a performance of Manual Requiem on Aug 14, conducted by Kuhn. (733)

This year's florely family on **Mail** with Pier Luigi Pizzi's production of Tancredi. by Daniele (repeated Aug 13, 16, 18). The principals Mariella Devia, Lucia Volument Terrani and Raul Gimenez, The other main offerings Ima year are 11. 🚎 24, 🕮 E🖦 Aug 31. (721)

RAVINIA Tonight's lenor Jerry Hadley. Tomorrow, Micia de Larrocha plays piano marama on Wed Dizzie Gillespie and Miriam Makes join forces. The Chicago Symphony Chicago gives Chicago Zubin Mehta Mahler's Fifth and Bruch's Violin Concerto, Martin and Symphony (U.S.). William by a Gershwin evening (Sun) conducted by Erich Kunzel. Ends 22 (312) SALZBURG The opera programme this year is all-Mozart: in the Grosses

conducts Don Giovanni with a cast led by Ramey, Edita Gruberova and Susanne L (Fri) and Haitink conducts Le nozze di Figaro with Lyuba Kazarnovskaya, Thomas Allen and Ferrucio Furlanetto (Sat). in the Kleines Festspleihaus, Kurt Rydl sings Osmin in Entführung (Tues and Fri), and Muti Cosi but tutte with a cast led by Margaret Marshall, Ann Murray, Thomas Hampson and der Well (Wed). In III Idomeneo with including Sylvia II La Cheryl and Anthony Rolfe Johnson (tonight In I Sun), and Ihan h final mana in mala John Neumeler's new ballet Requiem (Thurs). The programme ncludes tonight's performance Mozart and symphonies by the Dresden Staatskapelle _____ by Colin Davis, and on the Vienna Philharmonic management and Alberta

Festspielhaus, Solti conducts
Johannes Schaaf's new production

recital by Jessye Norman. SAN SEBASTIAN The opens tonight concert of music by Salieri and Mozart in the Basilica Maria del Corr. DEM events has include a large programme with The Ballet Lirico Eugenia (tomorrow and Wed), concert by the Chamber Organica of the San Balances

followed by an evening song

SPONSORSHIP

Japanese jamboree has attracted big spenders

The UK in for biggest bout of Japanese mania since when the topical W.S. Gilbert exploited our with Japan in The Mikado. The Japan Festival does not officially open until mid-September but the first starting to Only myopic hermit will be able ignore the fourmonth jamboree, which to removing British misunderstandings Japan and its culture. Virtually the entire cost.

which by to with Japacompanies contributing and the British rest. it is easily the biggest sponsored arts event ever and com-pares favourably with the £35m which UK industry spends annually on arts sponsorship. Indeed, there are some who say the festival has syphoned off cash that might have supported home grown arts activi-ties. This might be true at the margin, but the emergence of little-known Japanese companies, using the arts to promote their presence in W. could profitably exploited by British arts organisations in the future. And the paramount role of business in providing such a major arm festival should with the state of ignored in the strategy make the currently being moulded by the Auto

The Bright countries to Japan Finimi is built a £300,000-plus donafrom Midland Group and £50,000 each from a raft of 26 companies, including BP, Unilever, United Inc. the Financial Times, all with Japanese links. Their cash goes into E communal pot, but scores of companies are back-example, are the small-ish firms which are dipping their to the sponsorship for first time through the festival. Some companies are providing a mix - Price Waterhouse, for example, has given £50,000, comprising the secondment of an accountant to the festival for a year plus a cash donation, while the £250,000 from BT covers both a donation and events.

The organisers were fortunate in seeking backers in 1989 and 1990, before the recession started to grip and new sponsorship was frozen. Amazingly, no one has yet on their commitment some compenies, like Sun Alliance, lobbed in £5,000 last week. indeed the cash box has far exceeded the original £12m target, enabling more events to be added to the programme. The Japanese ambassador in UK has been busy exerting pressure and all the main Japanese companies operating here participating, headed by

Toyota.
like Sanwa, have committed themselves on all fronts. Its £200,000-plus infusion comes partly through its head whice in Januar, partly from its London branch, in £40,000 grant in I'm Mingel exhibition of Japanese folkcrafts); plus a co-sponsorship, for £50.000. Glaxo, a tour by Japanese young musi-cians, and support from its tion in Edinburgh of work by Riamano, the leading Japanese contemporary for many it is a strange experience; in Japan is no tradition of companies playing such a prominent public philanthropic

Sumo Tournament taking place at the Albert Hall in October is costing £800,000 for five days of wrestling, with Hitachi, Nomura and Japan Airlines joining Mercury as sponsors. The flagship exhibition, Wree of Japan, at the Victoria Albert Museum, could be budgeted # £5m if the renovation costs of the Museum galleries included. Even without, the bill far exceeds £1m. It marks the return of the V & A to large scale exhibitions and its three visions of Japanese culture past, present and future should make a major impact. The cost is being carried by hundreds of Japanese compa-

There can be few festivals which justify all the ballyhoo but this one could be worth the expense if only because it is so different. All the major western art forms - opera, dance, theatre, even visual art - are foreign to Japan so we are being confronted with an entirely different culture. The organisers admit to only one disappointment, that it could not get the Palladium to house Takarazuka, the woman-only musical group which helpe break the male monopoly of acting. This apart, there is a mass of curiosities, from Japanese pre-war cinema to robots, from the Japanese garden in Hyde Park with archers on horseback and Japanese fire-

For some years now Japa-nese sponsorship of the arts in the UK has been the mainstay of the industry. It is to be that this enormous cele bration will be a marker for more co-operation in III future rather than a final

It is much harder to find sponsorship money this year and the big, expensive, prestige events are the first to suffer. The National Theatre has forced to cancel visits by leading German and Italian compa ther multinational companies nor governments could come up with the \$600,000 needed.

By strange twist sponsor-ship budgets, which developed from charitable donations into marketing tools, seem to be reverting to their old fashioned ways. It is easier to get sponsorship for community, and in perticular, for educational projects high profile events involving corporate

pitality. London's Spitafields Festival, for example, which is dependent on sponsorship nor most of its income, managed to ee ice leaguine da o this summer, to £140,000, mainly because it has a major educational and community programme: involving the local Bengali schoolchildren in its musical events, for example. Companies do not want to be seen supporting black the events while making employ-ees redundant; helping the under-privileged is another

The Arts Council's sponsorship department continues in notch up successes. It has persuaded English Estates to provide the money for a Young Scheme and Rolling Rock beer to finance the council's Contemporary Music Network tours. The first young conduc-tor to be helped is Christopher Gayford who will be waking with the Royal Liverpool

Antony Thorneroft

BBC Welsh Symphony

both perspective and light. The great painting of a medieval city with a gothic cathedral beneath a rainbow

suggests the sublime possibilities of a romantic world. But look at the

ordered arches of stars in Schinkel's

stage design for the hall of the Queen

of the Night in Mozart's The Monic

Flute and you are in another realm,

other traditions and sensitivities are brought to life with incomparable

magic.

We are dealing here with a man who conceived a classical Berlin

almost as a great peinted
He also achieved it in Heridimensions. Schinkel's own paintings
with perfect detail but he

was particularly well served by the

paintings of his work by Carl Daniel Freydanck (1811-87). There are several

inclusion of these pictures alongside the superbly crafted drawings and watercolours. Schinkel others

that makes this exhibition such a

delicious feast for the eyes. It is also

instructive for our own architects and designers to see a visual world that was so creatively shared by both

There are only brief moments when

Schinkel's hand falters and a sense of

later 19th century heaviness comes over some of the furniture, silver and

artists and architects

in the exhibition and they are

ROYAL ALBERT HALL

relation. On Friday Use and of their three Proms this sees on displayed them in impression displayed the impression disp sive form stylish in Mozart, imaginative and alert in Tip-pett, richly blended in Richard principal conductor since 1987, must have something to do with that, and he has done it

imaginary eggs on the top II his drums. The boxing gives way to some highly impressive Japanese duelling. very well.
There is must was the Symphony no.32 in G - really just an "Ouverture" in three conperforming directly and watching what happens as a movie. "We shall chem tinuous sections, las strong and dramatic enough that Mozourselves into oblivion," one of them says as they eat the popcorn.

The direction is by Andrew Pratt. I saw no flaws, whether in light playing, or anything else. The production runs until Angust

Malcolm Rutherford

art twice gave it a re-treading use must later occasions. Otaka ensured if the cutting edge, and a fine breadth of contrasts. By comparison with Strauss's Ein mare needlepoint; and yet that established its own high-definition scale effortlessly.

The hugely expanded band proud auto-porart twice gave it a re-treading

Like the BBC in trait sounded no less polished, the symphonic that was (not Northern), this trait sounded no less polished, the symphonic that was a loss. critics (acidulous woodwinds) were characterised with proper malice, the battle-royal was a cogent conflict rather than a noisy rout. Above all, as "guest leader" the BBC WSO fielded Lyn Thecher, who impersonated the hero's wife - florid solo violin - in rare sensuous depth, making other renditions

arcear thin and pallid.

Though are got a well-carned ovation, one facet was missing. The wife is of course Strauss's own Pauline, famously petulant and sharp-tongued, and the third consists brave, manly with gestures which are cut short by the violin-flights - volatile and wilful, usually sweeping up to a piercing sting, instead. Miss played them "band ful", without contrary hints; since the stings never hurt, there was no comedy of con-flicting

Tippett: Une Piano Concerto, with Peter Donohue as

complexity seems in overwhelm early clear vision.

especially in the surer and intra-

esigns. इन्सेयोन स्टाप्स एक विकासका काल

of littles in this and in with

fascinated by the limit iradition of brick warehouses and factories.

This visit led him to design simplified by the buildings influential.

The state like he will during its

parallel exhibition at the Goethe

institute in London until September

This is Schinkel's summer in London. There are to be study days and a symposium (details from the V&A) and both exhibitions deserve

more than one visit. The catalogue is

in fact the first major collection of writings in English on Schinkel and it

disappointing quality of colour reproduction. Karl Friedrich Schinkel, A Universal Man is edited by Michael Snodin and published by Yale (£30 or

I would recommend several visits to

the V&A - and then, with Schinkel in your head, visit Berlin and

Potsdam in the late autumn when his

£16.95).

invaluable, in spite of the

soloist. Playing from the printed score, he seemed sym-pathetic and technically very sound, and Otaka drew the right eager the r from his orchestral players. The concerto was new to my concert certo was new to my concert guest, who was sorry that the piano-part seemed to be submerged so the fault of Otaka's orchestral balancing, I thought, nor of the Hall acoustic, nor any weakness in Donohue's dynamics. What the piano needed was not an extra degree of forte, but a stamp I vivid character which would hold the mathroughout. His careful sympathy. throughout. His careful sympa-thy didn't run so far as that. Not for the first time, I wondered whether this doughty. generous performer hadn't stretched himself too thinly.

role in backing culture. David Murray are at the many are were

Conservatoire at the Palacio Miramar (Sat). A group of young pianists perform the complete Mozart piano sonatas each evening at 20.00 from tomorrow till Fri in the Pale Miramar. SCHLESWIG HOLSTEIN This highlights include concerts in Flensburg (tomorrow)

and Eutin (Wed) by the Orchestra Kirov Opera, Leningrad, under Chief conductor Valery Gerglev. Both programmes are devoted to Prokofiev. The large-scale features the Festival Orchestra at the Lubeck Stadthalle (Sat) and Castle (Sun), with Dmitry Kitayenko conducting

Adagio for Strings, Stravinsky's Firebird Suite and Prokofiev's Fifth Symphony. Ends Aug (431) TANGLEWOOD In Thurs, Ivan Market gives

a of piano music by
Debussy and Charles
Dutoit conducts the Boston Symphony Orchestra on Fri and with music by Kodaly, Hindemith, Schumann Rakhmaninov, followed by a areal by the Orpheus Chamber Orchestra on Sun. A different Mozart piano in programme, with Jeffrey Kahane (Fri), Yefim Bronfman (Sat) and Licad (Sun) as Ends Sep 1. (413) 637

TORRE DEL LAGO Puccini open-air near Viareggio a double-bill of Le villi and Il tabarro (Thurs and Sun). Turandot with Ghena Dimitrova (Fri) and Walter Butterfly (Sat). Ends Aug 18. (Pazzale Belvedere 4, 55048 Torre del Lago)



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FINANCIAL TIM

NUMBER ONE SOUTHWARK BRIDGE, LONDON SET 9HL Telephone: 071-873 3000 Telex: 922186 Fax: 071-407

Monday August 5 1991

The Yugoslav imbroglio

AN undeclared now raging in Yugoslavia.

After the fighting in Slovenia
between federal army and
the Slovenes, where a is holding, attention has switched the conflict between and Croats. Together with Slovenia, Croatia declared its independence on But which is an ethnically-homogenous tepublic, Croatia 600,000 per of the population. Many do not want to

an independent Croatia.

Even if they to do so, it

unclear whether Mr

Milosevic, president of Serbla, would His Yugoslavia's largest ethnic

It is that goal which is now being systematically realised in Croatia. Day by day, villag-in ethnically-mixed commuin that republic unbeing to flee. Serbian nationalists, backed by the federal army, which was supposed have provided buffer the communities, are carving out the boundaries of a greater Serbia. Even if the fighting ended in Croatia, Mr Milosevic would continue to cause disruption in the central republic 🕷 Bosnia-Hercegovina, part of which the Serbs are already planning to annex. The and death has not deflected Mr Milosevic and his supporters from

Serbia's intransigence

In order to put an end to the fighting, Croatia's government, and Mr Ante Markovic, the fed-eral prime minister, asked the European Community to extend its mandate from monitoring the ceasefire in Slovenia, to Croatia. Yesterday, following talks with Yugoslav leaders, the EC troiks of foreign ministers said their mis-sion had not succeeded, clearly implying that Serbia's intransi gence was responsible. Besides refusing to attend one of the joint sessions, Mr Milosevic had also ruled out any sugges-tions that the EC might, as a last resort, deploy an armed

peacekeeping force.
The motives of the Serbian leader appear clear. He did not bian are trained, - Le extent their co-operation with in learn use The breakdown of yesterday's talks, will now prompt the EC into questioning in future role it can in Yugoslavia.

EC intervention

The EC has an interest well political responsibility to do all it can to prevent the Yugoslav from ting into full-scale instability the property of the could lead in the could lea bility throughout the Balkan peninsula Yugoslavia's neighbours ing territorial republics. It the the interests, for instance, that Greece, a member of Nato and Community, should become embrolled in a territorial dispute with Albania, Yugoslav republic of This happen and from spreads is the parts of the country.

But EC, the only ible mediating force, options. It all financial assistance to de enfeebled federal government CHES HAVE BEEN MY in military se Serbia and an supportwould the it. Even if an an opportunity we have no clear demarcation in in Trailed William the EC could monitor at the weekend proved, there

fire would be respected.

If EC officials try again to mediate, and they should be encouraged in its so, they convene a meeting of the country's leaders, including the representatives d'in Serbian ollegate in all will will found until all in main players sit down with independent outside in the could in the media to media to down the propaganda which is fuelling the fighting and the in the EC officials vestards suggested as clais yesterday suggested, a solution to the crisis in Yugoslavia will never be found until Mr Milosevic, his supporters, and the federal army commit themselves in the first instance

Competition for the Post Office

THE government's proposals to open the Post Office to more competition have all the makings of a messy compromise. Having decided to further liberalise the mail market. Mr Peter Lilley, the warm and industry secretary. being too timid. The is required is tougher regulation and much more open competition.
Instead, UK likely regulation and limited

proposals, which the Charter, uncontroversial. If the to meet more demanding of of it will be under stronger obligations | compensate dis-

appointed customers. These proposals largely for-malise which were already way. But strategy doubts in una share lim government b attempting to break from ground. In particular, wants to retain 🗀 prerogatives as the return of the Year Office, of promoting in the ests of consumers.

An apparently independent regulator, dubbed Ofpost, will be created, www modelled. apparently, on bodies as

The danger is Ibi Ofpost will prove no more than a pup-regulator. It will merely mirror the secretary of hints on how is powers adjust prices, standards is service and financial targets. Surely Mr Lilley has h from Pounc, the statutory post watchdog, and his wen civil wants? It is difficult to see what Ofpost could add beyond politi-cal window dressing.

Fundamental problem

The fundamental problem that the government is both the recipient of Office earns from its monopoly and Its industry's ultimate regulator. These I'm what week it is separated, with the government handing regulator.

The government seems uncertain about 🔛 💳 📶 the monopoly 📭 🗺 👊 should moment it has a monopoly

ernment further contraction is the protected monopoly in by lowering the price which competitors threshold, which will be decided in negotiations between the Department III Trade and Industry and the Pho INDIM will be clear to the price of a feet day have

Monopoly profits But Mr Lilley

competition will the allowed if it could the Post Office's ability a uniformly priced, universal vice. The Office that it needs monopoly profits to maintain a nationa network, in particular sub-sidise making rural

is an by monopolists in protect their position. Admittedly, postal services differ communications, where cleared the for competiinnovations will transform 📭 economics of transporting rurai mail.

Even so in government wrong to have this ground. usually overestimate both subsidy they have to make loss-making and the scope of natural monopoly, where competition is uneconomic. The government should these claims rather than comede them et lin and Mil Nor can an entirely uniform pricing structure survive mail al greater competition and II growth lored to it is a differ

ent groups if the later li acknowledge will be including possibly the separainto its main constituent parts: parcels, retail services and

If of the main much the UK bas the most efficient postal utility in Europe 🖹 📥 I has use of the most in the postal bolder in stage of a postal ting | | in favour of compe

ies, the world's largest stockbroking company, could recruit the Japan's young people in the ranks.
Today, some Japanese parents telling their children to keep away.

When companies started their When companies started their annual recruitment drives week, found the numbers of young people visiting their offices were down by a third from year. That just damine to the reputation Nomura and other brokerage by market scandal.

The affair, involves compensating favoured trading links with a and cornering of humbled the whole industry.

so great: trading on the Tokyo stock market was to be the core of a diversiinternational discrete services empire. Nomura planned nothing less than to span the world like a lat-ter-day JP Morgan, to be the embodi-ment of the financial power which is Japan. Nomura executives dispensed like princes the Trie Gallery, a Japanese course of Eton, a grant in the Bully acres Museum; anything which might

- mutheon always something illusion. Nomura's becoming the world's largest broker owed less to its own skills than to the balloon-like expansion of the Tokyo
halloon-like expansion of the Tokyo
international trappings,
profits have never exceeded per cent of the surer light.

Japanese bonds.
themselves side-lined nime they Tokyo. To relationships be the salways relief financial institutions, wealthy busi-

Tokyo u new community long relationships like it also suspected the some of the mant restal into has formed Riverson local other brokers to marking these local. Dans of Japan's foreign critical

genuine reform impossion for J
companies in important important in expense of the rest; in because finance ministry regulate the market in frequently given senior jobs in the finance industry are retirement, they are included clear care of outsiders' interests; that corporate Juni exploits the individual and always will.

These charges exaggerate which Japan differ from other industrialised countries. New York In London are not short of companies discriminating in farms of clients. It is an alement of truth in the allegations. The scandal and dramatised is differto make amends. The company is not alone - other Japanese and and industry will be judged.

how far the changes will it seems unlikely it Tokyo will quickly become trading as London New York. Full it probable it will be more open than it

Nomura made a most on the road to reform with the resignations

Mr Setsuya Tabuchi, chairman,

Tabuchi (no relation), president, who jointly taken responsibility for the to with the past, the

After recent scandal, Japan's securities industry will be judged by the standards of Nomura, the top broker, says Stefan Wagstyl

Reforms may lead to respect

first time gone outside its traditio line of succession and appointed as honorary chairman, 67-year-old Mr Yukio Aida, formerly an adviser to Nomura Investment Trust, the group's fund management affiliate. Mr Alda spent his working life at Nomura Securities and was an execu-tive vice president before being moved into the investment trust con pany in 1983.

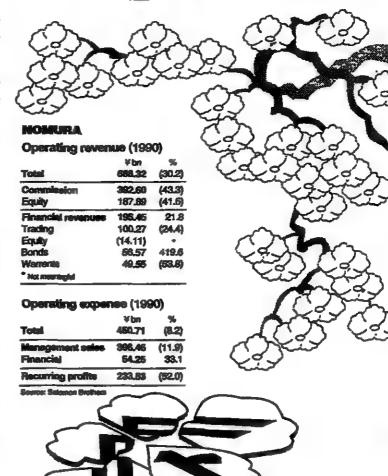
In an interview with the Times, Mr Aida made no bones about that the origins of the crisis lie in the excessive pursuit of profit of the past five years. The bull market created an atmosphere in which traditional standards evaporated, he claimed.

"Too much of our energy was cen-tred on pursuing profits. We were so successful that we became arrogant not just in our business but in our attitudes to the whole world," said Mr Aida. The line between what was acceptable and what was unacceptable became blurred. "We were not consciously doing wrong. On the other hand we were not unconscious

The day after he took office, Mr Aida called a meeting of Nomura's top managers and urged them to remember the company's history and the standards of some former presidents including Mr Tokushichi Nomura, the founder, and Mr Kiichiro Kitaura, head of the company in the 1970s. Mr Nomura's motto, Mr Aida told his staff, was: "Prosper with your client"; Mr Kitaura's was: "A stream of clean water runs through Nomura." The problem is that Mr Aida has a

rosy vision of Nomura's past. The atti-tudes which spawned the current scandals date back much further than the past five years. Cosy relationships between brokers and hig clients have characterised Japanese financial mar-hets since before the second world war. The US Occupation authorities recognised this when they introduced legislation separating broking and banking. Japanese officials at the Ministry of Finance first warred com-Ministry of Finance first warned com-panies about compensating clients for losses as long ago as the 1960s. A directive instructing brokers against buying shares for one favoured client and then recommending the same stock to others dates back to 1974. Members of the Japanese establish-ment have long looked down on brokers as kabuya (barrow-boys) - even if they themselves were raking in the

In the US, when securities regulations are broken, companies and indinamed in public. In Japan few public records exist because the Ministry of Finance prefers to enforce its will by administrative guidance: unpublished exhortations and warnings. So it was rarely possible to prove that a particu-lar company broke or bent the rules — until the current scandal forced admissions from the likes of Nomura, Daiwa, Nikko and Yamaichi, the four brokerages that dominate the market. Mr Aida says Nomura's executives are now busy planning changes but have yet to decide exactly what to do. The delay is hardly surprising given



the scale of the problem and the conby the departure of Messrs Tabuchi, who together headed the company for more than 12 years. Branch managers complain that they are getting no hint of what to do from the company headquarters in Nihon-bashi, Tokyo. One Japanese fund manager says: "There's great uncer-tainty at Nihonbashi."

plan include a concerted public include concerved public campaign, aimed partly foreigners and partly the Japanese public, who feel sees betrayed their Foreigners are important Nomura still believes it has to penetrate Among other the lib has a low

stake in Wasserstein Perella, the US mergers and acquisitions specialist. Individual Japanese are important because they still account for about 30 pess. At smaller Japanese brokerages the figure is more than 50 per cent. But even the persuasive Mr Aida will find it impossible to win over the

Major securities companies

376.57

360,18

72.26

1990 (+ billion) Revenue

doubters unless the company also makes serious internal changes. Mr Aida says in house reforms could include strengthening the Chinese walls (internal barriers) between broking and underwriting, so that cliunderwriting the do not get special attention in the broking division. Mr Aida's remarks are a Hill admission that existing barriers -

installed in a much trumpeted move in 1988 - are not high enough. The in 1988 — are not high enough. The need for better Chinese walls is graphically illustrated by the fact that the list of clients which received compensation is topped by the big industrial groups that were also important customers of the underwriting division.

Another move will be the second

Another move will be the acceler ated liquidation of eigyo tokkin, fund management accounts which are under the control of the broking division and not an independent fund manager. About three quarters of the compensation payments involved reimbursements for in etmo tokkin accounts.
Whether the reforms succeed, how.

ever, depends largely on Mr Hider Sakamaki, the 55-year-old new presi-dent who wields enormous power-within the organisation. Mr Sakamak i's strength is also his weakness — he was Mr Yoshihisa Tabuchi's right-hand man. He inherits his fur right-hand man he inherits his former boss's authority. But he is hardly a new broom. Like Mr Tabuchi before him, he worked his way through branch network.

More important than reforming structures in reforming corporate culture. Nomura more than other brokenages has bred a discribinarian manager.

ture Nomura more than other brokenages has bred a disciplinarian work ethic, so tough its employees nickname the company "Noruma" in a Japanese word-play on the Stakhanovite "norm". "That's why this scandal is so bad for Nomura," says a director at a rival Japanese broken. "Nomura people don't have anything else in their lives except Nomura. There are Nomura managers who

There are Nomura managers who realise that even if they can continue to ride roughshod over Japanese pri-vate investors (because they rarely complain) the company cannot do the comman) the company tambet to de-same with foreign institutions and governments. Among authorities examining US Securities and Exchange Commis-

In the recent past it was difficult for the doubters to challenge the orthodoxy of profits at all costs. Mr Aids doxy of profits at all costs. Mr Aids says that there may have been managers who were concerned about the direction the company was taking. But they were afraid to speak out. "In our society — dominated by corporate loyalties — people don't have the courage to say 'no'."

The damage done to the company by the current scandal could give some of these managers a chance. But

some of these managers a chance. But many executives will find it hard to change the habits of a lifetime. Also, in the current bear market, Nomura is no longer earning bumper profits. Group pre-tax profits fell 55 per cent in the year to March to Y245bn. For the first time in more than a decade, Nonura is cutting its recruits - from about 1,400 to 1,000. It is a harsh environment in which to start turning away customers on sthical grounds.

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The main hope for reform is that external pressure will continue to bear on the company and the rest of the securities industry. The affair has been kept alive so far by judicious leaks of information from the tax office and other sources to newspa-pers, which have displayed stories prominently. But the disclosures seem to have reached a temporary hill fol-lowing the publication last week of ists of recipients of

position of the Ministry of Illumine is crucial. It has been accused of complicity by allegedly turning blind by to compen payments in the past. Some of it cials now want to clear their name. The best way of doing that is to enforce reform.

Nomura has enormous resources of money and manpower. It plays a vital role in the Japanese and world econ-omy, guiding the flow of capital from investors to industry. There is no doubt that it will survive the current crisis with most of its strength intact However, that will not be enough for this proud company. It wants respect. But, as it has learned to its cost, winning respect is quite different from winning business.

One more go for Harold

■ It may seem hard to believe, but 81-year old Harold Geneen the champion conglomerate builder of the 1960's, is back on the acquisition trail again. The man who bought, sold m merged over 350 companies during his time at the top of ITT, has his eye set firmly on that most unlikely of prizes the car German machine tool industry. Backed by a group of US and

German investors, under the grandly-named World ery Corporation, II irrepressible Lease hopes implement an analysis ment an animonous restructuring of part of the industry. Quite why to to make on this hercusan tasks unclear. Associates say he loves a challenge. Critics say he never knows when to quit. Geneen and talked with the Treuhand, the

privatisation
bout putting life
industry on its feet. Talks continue though the Treuhand emphasises "this is not yet D-Day". He is MILE Us only party Although machine will have succeed like the rest of east German industry from the trandhar lu line market while

highly-trained engineers. Whether or not WMC's bold aiready impressed the Treu-hand. "It's interesting to talk with him", says an official. "He knows what he with A pro-14 years after he stepped down as America's most highly paid businessman, Harold doesn't sound like he has mellowed much.

Electoral punt with less than a year to go before the next British general election, I worth recording what the smart money tells

OBSERVER

timing of the event. On the basis that money is real, unlike opinion polls, the betting continues to favour hung parliament.

IG Index, the financial bookmakers, is giving the Tories 311 seats, Labour 296.

nd the Liberal democrats, 24. The odds have remarkably steady over few despite the Tories public relations March The 13 the second

in If correct, it will only second time this century at there has been remains II and away the most popular which for electrons. For what it is worth, the FT's political pundit, Rogaly, stands by his forecast of a May

Martial law ■ It's to be hoped Britain's economy model will be a bit more stringent than some of the expensive

equipment.
A reader who served in the sent II another unit to device, signing a receipt in it. 💷 delivering it 🖿 the terrifying who had him, didn't ask for a

signature it it is

When the device went missing, the sergeant told him he would be grilled by a board of inquiry, adding: "It's not fault, had so just deny sything. I'll be in the room and, 🔳 far 🛮 can, 🔣 📖 you.' The private was marched before the board whose chairman, the unit's adjutant, showed him the original receipt and asked: "This has your name on it, did you sign ■ yourself?

After sneaking a glance at the who looked back

EAST JERUSALEM Q. (BANX

daggers, the private steeled himself and answered: "No,

There was a long pause, during which the board's members eyed one another grimly, before the adjutant said: "It's as I suspected. gentlemen – a case of forgery," The private was allowed to

and heard nothing more and nearu :

Koito puzzle ■ No wonder the directors of Japanese car parts make Manufacturing are Level The Libet move in the pass the Koito shares parcel does not make sense, unless that is, the parcel is about to be quickly passed on

yet again. It is only just over a month T. Boone Pickens gave up a fruitless two year campaign influence Kolto, and sold his stake back to Azabu Building Japanese property developer which had owned the server originally. Now stake is said to be on the move again, and heading into (

portfolio of a Swedish fund Even the world's preside

fund managers would live twin investing in a single stock. Hence, it is hard to accept that the Koito permanent resting place, especially since they are equal to more than four times the funds under management of the firm in question. Observer awaits the next move with interest.

Bad break

■ The collapse ■ BCCI has brought an ingent travel and may gers of a Deloitte & Touche.

Vancouver II as the state of the case source of catholic expertise for the overworked Cayman affiliate winding up BCCT's tangled affairs in the Caribbean tax baven. However, some ungrateful

bean-counters have heard the luxurious Hyatt Regency, that the bank regulators really ought to timed the seizure of BCCI a little more considerately. Med better to all shut down in January, when Temple is leavened in more and Cayman III

Out of fashion

life. In only do they challenge of tracking down anti-government subversives. they must watch out for their T-shirts too.

into a factory printing T-shirts with "unhealthy slogans" such as "I'm Only Trying To Feed My Family" and "I'm Depressed, Leave Me Alone.

The authorities are said to be unimpressed with the merely copies of imports from London.

BRITISH DIABETIC ASSOCIATION RESEARCH GRANTS **AWARDED JUNE 1991**

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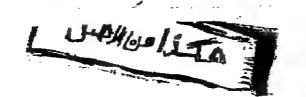
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ne by one, icons of the 1980s have toppled. Champagne sales are flat and Porsche volumes have crumpled. Now even the mobile telephone - hailed great British success story, championed by government as a demonstration of the advancompetition, and

acknowledged as an essential acconfrement - is in trouble.

Three technologies are competing - cellular, telepoint nd Personal Communication

Hetworks (PCN).

Cellular, operated by Cellnet and Vodafone, uses old technology and works by connecting users a network of receiving stations.

Telepoint is a digital system

designed to provide a lighter, cheaper and more reliable serand than cellular. Its main drawback is that subscribers cannot meeting incoming calls. PCN is also a digital system aimed at mass market, which can receive incoming

Dark clouds hang over all three rival systems. Call vol-umes at Celinet and Vodafone slowed and, for the first time, subscriber numbers have fallen. At the same time telepoint has reached a Three of the original four consortia licensed by the govern-ment have pulled out after taining significant

The question for the indus-try is whether such problems

ere merely a consequence of recession or whether the sector has simply run out of steam. The answer is crucial for the with licences for PCN. Stakes are high. At least £4bn will be required to set up the digital networks for FCN and cellular's next generation services based on GSM, a pan-European digital standard. The potential rewards — if the early outstanding success we cellular can be repeated -

nonetheless remain great. For the government, too, the success of PCN is critical. The technology represents the key petition against BT in local elecommunications Doubts while the mobile in 1989 when the government asked companies to apply for PCN licences. Corporations worldwide fell over themselves m the race. The jubilant winners included Mercury PCN, a consortium of Mercury Com-munications, Motorola of the US and Telefonica of Spain; Unitel, made up of STC, US West, Thorn RMI and Deutsche Bundespost; and Microtel, sisting of British Aerospace, Matra Millicom of the UK, Pacific Telesis of the

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US and Sony of Japan. The victorious consortia were encouraged by predic-

Sink or swim at the deep end

Question-marks hang over the future of the mobile telephone industry, says Paul Abrahams



slice as much as £400m off their setting up costs. Unitel had previously been in merger negotiations with Microtel. The shareholders' uncase is

mirrored by analysts who have forebodings about what PCN might do to the groups which have stayed in the sector. They considerable problems. was capital lavoutment proand successfully install unproven technology if they are to generate the revenue necessary to fund their

son reaccommunications (ch.), a subsidiary of the Hong Kong-based Hutchison Whampoa group, in return for a 30 per cent stake in the UK subsidborrowings.
All three consortia challenge hit volume quickly. They dismiss any comparison with Motorcia sold its 40 per cent telepoint's poor take-up by arguing their product is infi-nitely superior – not least in the fact that it can take in-com-ing calls – and will be mar-keted by fast-moving consumer stake in Mercury PCN to Cable and Wireless, Mercury Communications's parent company. • Mercury PCN and Unitel agreed to merge some of their infrastructure in a move to

goods experts rather than the telecommunications specialists so disastrously by

elepoint operators. "The limits will be won or lost in the marketing," says Mr Alan Harper, business strategy director at Unitel. "The market is congested and there's a serious danger the consumer cou become confused about GSM, PCN and telepoint. Investment in branding will have to be substantial."

Although the three compa-nies refuse to divulge their marketing strategies, all acknowledge and one of the main means of differentiating themselves from cellular will be price. "We will make money out of volume, not high mar-gins," explains Mr John Carrington, managing director at Mercury PCN. Mr Lawrence Heyworth, an

greatest danger for its W. into the trap of the British satellite broadcasting companies, ended up investing ever greater sums to their original investment.

"PCN's business plans just do not add up," says Mr Chris Gent, Vodafone's managing director. "They to cover the country mr will subscribers. At lef it will 10 mm before the

However, if successful, PCN could significantly erode the position of influencompanies which that they are the world's most profitable private sector telephone The danger is that Cellnet Wodafone's mar-gins could be threatened by low-margin per operators. Both the cellular companies are attempting to respond to danger by investing in GSM which will be cheaper and more reliable than existing cellular technology.

the la cheaper than those for PCN because GSM's wavelength permits stronger signals. With stations required to the life bave nationwide networks well dim the PCN postalina.

Nevertheless, observers are concerned that the cellular operators could find themmaking painful transi-tion from low volumes high margins to high volumes and low margins. Even if the PCN operators fail, they could hit cellular business hard.
For all groups business, decommunications business, future looks obscure. The crunch later PCN and cellular III the III However, Mr Harper at III equestions whether it the companies that

or BT. The new wave of technology. successful, in fulfil the government's maillens by eroding UF 1 legister of the cent of voice by 11 and legister monopoly a legister networks, Le argues

will have the most from PCN,

Of course, Mr Alma Lamont, the chancellor, was the portable telephone the course of the life", and the course of the life of of t despair at the thought of the of the manual clogging theless, if PCN manages to his fil its potential, it could turn the mobile telephone from a status symbol in a ubiquitous personal tool. Further wilche in digital mobile phone systems in Europe and the US will appear on the

PERSONAL VIEW

Why pressure from Hanson may help ICI

By Paul Marsh

Unless there is continual

'We're from We're here to help you", is a statement which ranks alongside other great business lies

= "the cheque is in III post" and "the mannin reprephrase La doubtless caused wry mills in ICI. For my ICI tor. The calling here to help you."

XI M UK's largest facturing company. II is world-class Hanson, world-class world-In the flat public into Hanson acquired II

Mist commentators have bid for ICL This is not surprising, since Hanson's the ping by the obtaining control. The public that it therefore concentrated whether a bid by Banks would help ICI (including Hanson), and whether it help Half Law yet emerged; nor suggestions of co-operation.

Yet were righted co-operation of a bid, Hanson's area still 🖨 helpful. Int m whom, and how?
First, a could helpful a company, there are actions management would to to take, compromise. The specially mer of negotiations mer working practices and music ments. ICI, for example,

recently announced il successful conclusion at a dist was virtually completed Hanson's intervention. Yet such negotiations when wolf, com-mon and door. son's presence is unhelpful to ICI employees. We however, ignore and might happen the district of sur-sure from Hanson. Large

drive broudt greater productivity businesses become uncompetitive, ultimately leadif iCi improve produc-

ivity. will clearly
But II
also prove to be in other ways. It was for example, management in implement options they might prefer not companies can imperial tendencies. Growth trol all dominions can important,

for the man min.
businesses may worth more in the joint ventures; if refocused, off or ____ ICI ____ considering such options

Hanson's presence may encourage ICI to implement options it might otherwise prefer not to

the man there. But the reorgani-ICI now setting higher and mentioning value more often.

why is ICI manufacture. rill than exerting influence directly? Institutalk in they invest, generally they incautious intervening. This is partly because the ful require time. and collective action, which can le difficult to is second-guess in incumbent management already which in ICI's

Hanson, on the other hand, can more readily exert influence. Unlike the institutions, it ready with key resource - management team it man parachute in. I to influence ICI thus derives from a credible threat: its ability to launch a fully-fledged bid.

Many have argued that Hanson should be prevented from making such a bid. This view is not restricted to traditional interventionists. It is shared by those who feel uneasy about the prospect of this particular acquisition. There is an impor-tant parallel here with democracy. We must defend the tem though it yields governments which many votin it not support.

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In it case I and ICI, we should trust the electorate - shareholders. Certainly if the institutions were faced with a bid for ICI, they would not sell out lightly.
There I simply much at the inthem them there is the interminent of the institutions hold shares in Hanson and ICI and politically. and ICI, and politically.

True interventionists, however, go further. They mistrust the electorate and also dislike ICI would almost he welcome. This could be their chance to win converts to their view namely that the IIK's free man ket in corporate control is damaging the national interest.

The evidence from research

does not support their case. Share price studies show that, on average, shareholders have enjoyed net gains from takeovers. But research has so far compensating losses to mbinterest groups. Takeovers value through real economic gains, rather than through transfers, such

It is price from the state of throw sand machine would cause shareholders in the sains in efficiency in might enjoyed. more importantly, would the threat, and the which accrues M shareholders from keeping "managements on that toes" - precisely the process which now going on between Hanson and ICL is professe of man-

LETTERS

When standard monetary theory says money stock is demand determined

In spite of propaganda and

postering to the contrary, there has been a distinct failure of

nerve since 1989 among many PCN consortia shareholders. A

stately game of corporate musi-cal chairs is under way. And

nobody wants to be sitting on a PCN licence when the music

stops. The bewildering

oeuvres !!! !!! |

month include:

BAe acquired the remaining

stakes in Microtel from its

three fellow founders Millicom, Pacific Telecom and Matra. It

then sold Microtal to Hutchi-

son Telecommunications (UK),

From Mr Peter Spencer.
Sir, Tim Congdon observes
(Personal View, July 81), that
are now experiencing worrying deceleration in monetary growth. He mitigate ithis should attempt this by underfunding I PSBR (selling gilts) and item it idea i "rooted in standard monetary theory". However, standard monetary theory quite clearly that in exchange rate

regime such as the ERM, indemand deterby funding mon-etary policy instruments. In words, it to the in the PSBR and offiby external counterparts, meli — Uni hamiliai reservisi and balance of payments flows. This theory was originally expounded by the philosopher,

David Hume. In case this looks like "doctrinal fussiness", let me say that this model is founded on strong assumptions, which are only likely to be approximated in practice. But we should be clear about what theory says and accept the broad conclusion that there would be a strong tendency for changes in funding to be offset by externals, most obviously smaller overseas purchases of gilts. M4 would only be affected to the that this affected inter-

est rates, activity or prices and that this encouraged people to hold more money.

Turning now from theory to evidence, it is surely misleading that the slowdown was the key cause of this recession, since the slump was at its most severe during the second half of last year, when M4 still grew at an annualised 9 per cent. This is in the middle of the range Mr Congdon recommends. It is certainly wrong for him to say

that economy-wide monetary found in the recession of 1980. The growth of sterling M3, the wide-money indicator used at the time, April 1981, just as output was stabilising. Broad money growth may decelerate after a steep fall in output, but what use is that to anyone? Peter Spencer, Lehman Brothers, One Broadgate, London

City does not force companies

From Mr Andrew Compbell.
Sir, Alan Clements (Management, July 22) and David Diehl (Letters, July 25) offer little to the short-termism debate.

accelerated from 12 per cent in December 1979 to 21 per cent in April 1981, just as output was

to take short-term decisions

Mr Clements claims to present "the industrialist's case".

He says that secondary mar-kets have corrupted the main purpose of the City "as a source of capital", and "the true value of retained earnings is overlooked" by shareholders. First, the City has raised 2340bn in new issues in the past 10 years, providing indus-try with a plentiful "source of capital". Second, Mr Clements could the problem in undervalued retained earnings by starting a unit trust to invest in such "undervalued" companies. The performance of his fund would quickly demon-the gap in his thinking.

companies are largely forced to produce short-term results to happy", and he

that all should go private.

Any chairman public company can youch that city does not "force".

We will make little unless debate focuses these constitutes de chairman. three questions: do chairmen making by the influence of the City?; what of the relationship with the City causes chairmen to make short-term decisions?; what practical changes can be chairmen

Andrew Campbell, Ashridge Strategic Ma Centre, 17 Portland Place,

Competitive interest rates in UK banking

From Mr Paul Worth.
Sir, Immediately before the
BCCI affair hit the headlines,
the UK high street banks were
coming under increasing
attack for their uncompetitive

interest rates. If, as a result of the Western isles and other public bodies having lost funds with BCCI, a list "approved banks" should be forthcoming to the placing public funds, it is be hoped it will be

the UK mrs.

If base rates fall and banks widen their spreads to take up the slack, the chancellor can expect only the banks and FT-100 companies and the like with their treasury depart-ments to be able to benefit. But with about the next of the

The Office Trading is apparently in look UK banking, but what of Monopolies Commission? It one will soon to the UK buy a pint of beer in the UK at a competitive price - but a

100,00 limit still in John
O'Groats. Paul N Worth,

chief financial officer, American Express Bank (Luxembourg) SA, 34 Avenue de la Porte Neuve,





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now flying from Heathrow three times a week.

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Tito's Yugoslavia no less calamitous than other one-party states

From Nora Beloff.
Sir, The FT will not contribute towards "clarifying the ultimate political objective" in Yugoslavia (Foreign Affairs, July 23) if it almost to Titalia. July 31) if it clings to Titoist imagery and continues spread-ing the hoary myth that his market economy"

was "relatively successful". The record shows, we the contrary, that in misallocating resources, in infantilising the corruption, it was an calamitous and any of the me brands one-party collectivism now being so painfully eliminated. It was true that during the post-war period, while the peasants were being land into the

cities and provided cheap labour, there was a period of rapid industrial growth comparable to the industrial boom in the USSR under

After his breach with Stalin, Tito could depend on the west for unconditional aid and unrepayable loans and, when this dried up in the 1970s, on an influx of petrodollars from western banks and businesses. They had to learn the hard way that Tito's system could not and would not guarantee

As elsewhere in the communist world, factories produced goods that nobody wanted and workers were - and still are -paid nominal wages for nomi-

nal work. Under Tito's dictatorship, mitigated by cronyism,
intelligent Yugoslav with
any professional abilities had to shut up at 📈 out. The

Not that Robert Mauthner by any means the only western reporter to be by the facade of self the by the the distinguished sociologist from Novi Sad, Pressure Press Jovanov, wrote, two years before Tito died, in real life at the enterprise level were taken by nist-sponsored bosses: the director and his the of the party and union and the chairman workers' council. The

of getting the warding to

stamp its approval.
Having failed Language a viable economy, Tito was forced to allow a large real money, for themselves and their country, by becoming guest prise which no amount of commu nism could damage, was Yugoslavia's sunshine and natural beauty. Millions M um countrymen and and loved the country, without knowing snything of the misreceiving and of this "rela-Un See Nora Beloff, 11 Relsize Road, London



FINANCIAL TIMES

Monday August 5 1991



Bush administration counters allegations of inactivity and CIA illegality

BCCI set to face more charges in US

By Alan Friedman in York

of Credit and Commerce Inter-national (BCCI) and its top offiin the US in the next four to six weeks, according Mr Richard Thornburgh, the US

attorney-general.
Mr Thornburgh and yester-day he expected the new indictments to cover money laundering and bank regulatory offences and to be handed down "in month or six

He said the indictments would come from federal grand juries that are meeting in Atlanta, Miami, Tampa

Over the weekend a key witness in the BCCI affair arrived in New York and is expected to

Mr Masihur Rahman, the for-Mr Masihur Rahman, the former chief financial officer of RCCI, has been gagged from speaking publicly about the bank since May.

Massachusetts

Foreign Three Subcommittee is leading the BCCI investigation in Congress, said

investigation in Congress, said Mr Rahman flew from London to New York on Saturday amid concern over his safety.

In May, BCCI lawyers sought

an injunction from the High Court in London to prevent Mr Rahman from speaking in pub-lic about the ECCI affair. The injunction was not granted formally, but the former BCCI executive gave an undertaking to speak only to the Bank of England, the Federal Reserve

and US prosecutors.

These developments came as the Bush administration went on the offensive at the week-end in an attempt to quash allegations allegations
Intelligence Agency (CIA)

Investigate the bank acandal.

Mr William Webster, the CIA
director, broke his silence on
Saturday by insisting the CIA
did not use BCCI for unlawful
activities, and that had
reported signs of criminality to
other US agencies.

other US agencies.
"I believe the American people that the CIA," Mr many of the CIA's dealings with BCCI occurred before he became director in 1267.

President George Bush, also for the first time about BCCI, defended Mr Robert Gates, his controversial nominee as the new CIA director, in the wake of charges that the than the disclose the CIA's links to both

The charges have come from Mr William von Raab, the former commissioner of customs, who said that in 1988 Mr Gates provided him with a CIA memo

Mr von Reab said that Mr Gates made no mention to him I he CIA's numerous accounts at the bank or its use of BCCI to had sent operations. The customs chief subsequently learned about the CLA's use of BCCI from UK

In reply to allegations that the Department of Justice had sought to impede the investiga-tion of BCCI, Mr Thomburgh, the attorney-general, speaking in an interview with CBS Int vision, said they were "categor-

An age ago, long before I gave up shaving there used to be a shaving stick advertised with the slogan "Not too little, not too much, but just right". The

name got away years ago, but the slogan has stuck (which says something about advertis-ing), and it has been running through lead again because of the current debate

about monetary policy.

All the world, this
to be taking the same
pragmatic policymakers
congratulate themselves on

beating inflation, but the

beating inflation, but the monetarists — kmg known as the hard men of any policy debate — say that deflation is being overdone. Their evidence is not the recession, but the slow rise in the money numbers. This used to be too much; now it is too little. They want it just right.

Their argument — not made very much noise in this

made very much noise in this country, because there never has been more than a handful. It has been more than a handful only a handful, it seems, who ever really under monetarist proposition the first place. A mere half

of them signed the famous cau-tionary letter last year after Britain joined the KRM; and although their warning looks prophetic at the moment, only two have sustained their Jen-mainds

the Massachusetts Democrat. from Mr William Rash, the commissioner of customs in the Reagan

Bank shatdown, Page 7 Observer, Page 12

Israelis look for peace at a very reasonable price

Yitzhak Shamir has outflanked his enemies, writes Victor Mallet

MINISTERS can hardly their for-tune. They are approaching the proposed Middle conference in October armed with the knowledge that they have made only minimal, pro-cedural, concessions to Arab demands and that Mr Yltzhak Shamir, their prime minister, does not intend to yield much more ground if and when the

talks begin.

Even a year ago, it was unthinkable that Israel and Syria could talk peace unless Israel were prepared to give up most of the territory it won in the 1967 war (as demanded by UN resolutions), but many Israelis now regard "peace for peace" — instead of "land peace" — as a real possibility.

The right-wing coalition cabinet showed its gratitude to Mr Shamir yesterday by voting overwhelmingly in favour

y in iavou his qualified agreement used the conference sored by the US and the Soviet

At the age of 75, Mr Shamir the trust most largel Jews. He is seen as mod-enough to bend to US pressure and to negotiate with tough enough to the any substantial concessions during the negotiations. If the extreme right abandons him, the left

right abandons him, the left will support him.

Eternal Israeli sovereignty over all Jerusalem, including the Arab half captured in 1967.

Is regarded by almost all Israeli Jews as non-negotiable. The most that Israel under Mr Shamir will offer is limited self-rule for Palestinians in the occupied tarritories and possioccupied territories and possi-bly compromise - hedged

bly compromise — hedged
with guarantees and
demilitarisation agreements —
on the Golan Heights claimed
Syria.
Mr Shamir's strong position
in the head of Israeli
politics — be head of the Cold
War (which has reduced Soviet
support for Syria) and to the
allied victory in the Guif allied victory in the Gulf (which weakened the pro-Iraqi Palestine Liberation Organisa-

Credit is also due to the superiority of Israel's diplomatic skills over those of the PLO. Mr Shamir, to loud international applause, phrased his highly conditional acceptance



Shamir's cabinet backed qualified acceptance of peace conference after fears that Israel could in the isolated

of the "yes". Palestinians, though, have so far managed to make their arguably reason-able demand for the right to choose their own delegates look like a "no".

Inatia, however, lastens lingering fears that their country will be trapped by into after sion by the momentum

negotiations that follow.
Those fears and vividly expressed by the likes of Mr Ariel Sharon, the hawkish housing minister, who was one of only three which wilders to vote yesterday against Mr

It is reported that, during the cabinet meeting, Mr Sharon accused Mr Shamir's negotiating team of the meeting we've reached an extremely dangerous opening position."
Mr Sharon told reporters of wards. "He clear to all that

to its positions." However, Mr Arye Deri, inte-rior minister, reflected the optimism felt by the most of the cabinet. The developments of the last year, he said, could not have come about without the assistance of Heaven. Mr

Moscow to drop federal tax from union treaty

By John Lloyd in Munum and Chrystia Freeland

MOSCOW has agreed in drop plans for a separate federal tax as part of a series of late changes to the Soviet Treaty of the Union that will give more power to the republics at the

expense of the centre.

The treaty, which has completed its tortuous drafting process and will be open for signing from August 20, strengthens the republics'

power over the Soviet cabinet

including having the right
to put the leaders of the republies in the cabinet - forces the centre to get agreement from the republics on the rate of issue of mus money and dethrones Russian as the official language.

maiads.

Professor Gordon Pepper issues periodic warnings a debt defiation (we will come to that later); and only Professor Tim Congdon issues pretty constant bulletins about inadequate moneiary growth. In the US, he would be one of a crowd—again, of previous hardliners. It is the brokers who were the most persistent bears about inflation, and the regional preaidents who fought one rearguard action after another against any relaxation, who now say that policy is too tight.

The ever-receding light at the end of Mr Norman Lamont's tunnel, and the constant disappointments about The concession over a separate laderal tax largest part of a deal worked out last week stant disappointments about the US recovery, surely suggest that these warnings deserve a hearing. At least they are based on something more than prejudice seasoned with blind hope. The money after the treaty was finally "agreed". It many Mr Ed.
Yeltsin, the Russian president, and Mr Tallian Nazarbayev, president of Kazakhstan, made a commitment to 10 per cent of their republics' tax take to the centre. The final draft circulated left the clause with blind hope. The money numbers are indeed trying to tell us something - a message bleakly spelt out last week by Str John Quinton of Barclay's Bank and Mr Brian Pearse of on tax blank, although it is presumed that the other republics will fall into line with the 10 per cent deal. Midland. Money and credit are now growing sluggishly because the banks are too Most American banks are in the same state of mind, as again can be seen in the money numbers. Mr Alan Greenspan,

However, the ambiguity which infused the earlier drafts over a definite division of powers between the centre and the republics - in particu-lar concerning which property is to be controlled by which level of government, and how much control the republica will have of macroeconomic policy, defence and foreign

In some respects this ambi-guity is deepened — as when the new draft claims that the ground of several republics are property III un naion.

republican budgets.

The leaders agreed that they, with Mr Valentin Pavlov, the Soviet prime minister, would within 19 days work out a package of measures to sta-bilise the financial and mone-tary situation — measures which are to be put before the next meeting of the Federation Council, which brings together the republican heads and is now the effective supreme

Gorbachev's stake, Page 2

money numbers

Message of the

By Anthony Harris

the Fed chairman, calls this a credit crunch, and that it is not yet over. He has tried to offset the effects by relaxing policy repeatedly, and is now expected to do so again. This has not yet fully solved the problem, the tried that at least there are now clear signs of recovery in diacuss.

In the UK, where the authorities refuse to admit that the problem exists, there are signs which are clear to everyone except Mr Lamont that it will be at least nine months

any recovery begins.

Monetarism, even sceptics
might conclude, is like democracy: the worst guide to policy you could imagine, except for alternatives, and cartainly the seats of the eminent trousers in Threadneedle Street. Wait a minute, though.

The state of the economy is pretty easy to observe. It's like a barometer - a not very reliable indicator of future conditions but better than none

It didn't work vary well (pace Professor Congdon) when we actually tried it, and the Fed, too, lost faith in the money numbers when it was trying to control them. The reason was explained

during the experiment by yet another professor. Charles Goodhart was at that time a plain mister, in charge of Bank of England. Goodhart's Law, as you will remember, was that any money number lost all economic significance within six months of any effort to control it. Now we are seeing Un law inverted: Un money numbers regain their meaning in a period (uncertain, but longer than six months) after you stop trying to control them.

always was begged by the monetarists. Their propaganda always suggested that there was some straightforward activity, known as "controlling the money supply", which was all that anyone needed to know alt that anyone needed to know about running the economy. This is logically equivalent to defining driving skill as the art of "controlling the speedometer". This idea is liable to tempt the ignorant to respond to any alarming reading by breaking the glass and grab-bing the needle. All this will do is wreck the speedometer. Indeed, if the money supply

was no more than a speedome-ter, no one would bother to read it. The current state of the economy is pretty easy to observe. It is much more like a barometer - a not very reliable indicator of future conditions, but better than conditions, but better than none. Its readings can reflect host of forces — the state of government finances, the level of confidence in the currency and its foreign exchange rate, the pressure of credit demand in the outside world, and the level of banking technology. It takes deep analysis to read it rightly, let alone to aldress any problems which the central message, though,

is about financial confidence; and here it is much more tell-ing than the level of the stock market , when trad-ing is thin), or even the trend of house prices, which it is cur-rently fashionable to target. This is what the Fed has clearly understood. Its cuts in interest rates were explicitly meant to allow the banks room to widen their margins, in the belief that sould feel much more comfortable about marginal risk than | bank under pres-

sure - a simple enough cure for a crunch. The UK government, which refuses to recognise prob-lem, let alone understand treats any attempt to widen the spread between borrowing and lending rates as anti-social, and them instead of allowing them head.

Small wonder that UK banks remain retreat into their John Quinton frankly admits that this will prolong the reces-sion; perhaps his blunt statement will get the message through the smokescreen of complacent advice through which ministers have to peer. Otherwise we may soon stop discussing late recovery and slow monetary growth, and confront debt deflation and monetary implosion, as

More changes likely to US banking bill

By Peter Riddell, US Editor, in Washington

FURTHER changes on to the floor of the Senate, and banking groups gave a mixed reception to the vote.

Nevertheless, in spite of constructure are likely before the legislation is finalised in October or November. The proposals have been approved by the Senate and House Banking committees, but the votes were so close on several key provisions that further changes are

The Banking committee approved the remove many milidies on banking operations - by 12 nine, Congress started August recess in Tim Several senators warned that

a number of issues would be reopened when the bill came

pressed

to resign

Hashimoto

Continued from page 1 securities houses to favoured clients have severely hurt Mr

Hashimoto, previously seen as an almost certain prime minis-

He had initially argued that

his ministry was in no way responsible but then admitted that its supervision had been "lax" and took a 10 per cent pay cut for three months. However, he still finds himself on the defensive

Mr Toshiki Kaifu, Japan's

prime minister, had called the special parliamentary session

in an attempt to push through bills on political reform. It had been assumed that

the controversial proposals

would either be stalled or heavily diluted, but they are now overshadowed by the poli-

tics of scandal.

siderable doubts at each stage, a broadly comprehensive plan has survived intense lobbying and manoeuvring in both banking hates likely in become ber this year.

tees, lengthy on the a joint conference produce an agreed version.

While the significant and versions, both measure insolvent which

nearly insolvent and which

By Ralph Allim in London

MR PETER LILLEY, Britain's

trade and industry secretary, yesterday denied claims that

the UK had exported large quantities of uranium suitable for making nuclear weapons as

the Labour opposition accused

the government of stifling

in its cupboard".

ebate and of hiding "skeletons

Less than 100kg of depleted uranium had been included in a 8.6 tonne consignment identi-fied in customs statistics dis-closed at the weekend, Mr LII-

ley said in a radio interview. The rest comprised medical or industrial isotopes, lead protec-

tion and dry ice. His attempt to defuse the lat-

His attempt to defuse the latest political furore over exports to iraq before its invasion of Kuwait a year ago came as Mr Roy Hattersley, deputy Labour leader, launched a campaign against what he described as "the arrogance and compilations" of the server means."

cency" of the government.

guarantees and deposits by allowing borrowing up to \$70bn, would permit banks set up branch networks and end the but on requestial banks affiliating with securifirms.

big that, while the House plan allow commercial businesses to needed capital, the Senate ver-sion would maintain the ban. Moreover, while the House committee plan would permit mid-1990s, the Senate commit-tee version would allow state legislatures to decide whether in opt out of this.
The insurance industry won

UK rejects uranium charges

in a speech.

The government the rule

and line or criticism, and line or criticism, and cupboard which it

mined to keep away."

The prime minister had

responded II Bank of Court

and Commerce International or about exports to Iraq by accus-ing Labour of "muckraking".

Mr Hattersley was Mr Chris Patten, the Conser-

vativ party chairman, responded: "Without principles and the it policies, Labour are going to go in for a lot more of this sort of thing."

The Department of Trade and Industry is expected later

this week to pass to the House

of Commons' trade and indus-

try select committee buther

Mindle of Printil exports in

a number of battles in persuading the committee to put tight restrictions on the ability of many banks to sell insurance This led to a qualified welcome from the American Bankers Association, which described the Senate version as "a mixed

was the extent of firewalls dividing the insured deposits of a commercial bank from the the activities of its securities or underwriting affiliate. The Republicans succeeded in easing tions, but cost of losing support some reopen the and on the floor.

trade and industry spokesman, wrote again to Mr John Major

over the issue yesterday, (Sun), saying the prime minister had a responsibility answer without further delay" his

In his interview, Mr Lilley said the depleted uranium, as distinct from natural uranium, sent to Iraq had had most of

the valuable material removed.

eras used in the oil industry for detecting leaks in pipes. The Iraqis had returned some in the past for restoring.

trankly, a wholly make the ship

ping them and mile

them in use down the III
They uld be asking
cameras," he said.

It had been sent in six cam-

"If they [the Iraqis] were

questions.

A further contentious point are property in nation, without specifying by criteria the criteria the extent of these resources shall be judged.

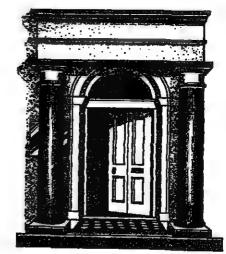
An expanded cabinet of ministers meeting under the chairmanship of Mr Mikhall Gorben

chev at the weekend drew together the heads of all the republican governments except that of Lithuania to discuss emergency measures for gathering in the harvest — which threatens to be poor — and for controlling the spiralling deficits in union and republican budgets.

The meeting optimism in a speech on Friday night when he said that the Ukraine, which will not sign at least the Union Treaty until it agrees its own constitution late this year, would be likely to sign — as would Armenia and Moldavia. He even added the hope that Georgia, Estonia, Latvia and Lithuania - none of which have taken any part in the treaty discus ь — шаў.

This question of monetary

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Hopes that plans for Hong Kong's new airport would he growth, renewed interest in property and and building boom boosted share prices of construction last month. But optimism short-lived investors began to imake that government contracts in non-airport work will the to the through. Angus Foster reports.

Airedale records £118m loss Despite ■ pre-tax ■■ of £118.8m (\$200m) ■ Airedale, an private holding company for the Mr La la retailing business, Mr La la was cautiously optimistic trading. Daniel Green reports.

Syndicated lending on the wane



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UK!Companies are increasingly rejecting syntilicated have all favour of have agreements with relationship banks for standby financing. result, foreign banks and strong credit ratings, and a December Bank, are enjoying an increasing when a the market.

Good news from had

There was that news for the third in Atlantic Computers week: only a dividend planned for the once high-flying computer leasing subsidiary of collapsed in the E Com-But the fact that a dividend is even being real should hearten most unaffilm. progress. Page 16

Market Statistics

ing thenk FT/AIBD int bond avea (ranki) ab

29 New Int bend lasues
18 NRI Tokyo bond Index
25 US money market rates
25 US bond prices/yields
28,37 World etock with Indices

Companies in this issue Adam & Co Airedale

bP Canada BekyB Civif Resources Electronic Data

18 Imasco Jackson (Wm) Kumagai Gumi Alcalei Kirk
Atlantic Computers Macarthy Metaligesellec Petro-Canada England [1]

16 Royal Bank Scotland 18 SD-Scicon 16 UniChem THE recent poor performance if the British government's economic function will be high on Professor Alan Brown list

of priorities when from Barclays Bank to be the Treasury's chief economic adviser early next month.
Treasury's failure
forecast
the 1980s and
the past 1 months have
attracted by scorn many economists and raised hackles of the influential allparty- Treasury and Civil

vice Committee of growing feeling that UK economists and commental and become in fixed in forecas ing. The Treasury and Civil Service Committee recently called for evidence on official forecasting from the Treasury, the Bank England and other parties.

memoranda* it received scepticism.

Professor Wynne Godley of King's College Cambridge said

"strong" neither the Treasury nor any of the other main economic modelling teams had progress with their forecasting "during the past 10 or

2 10 10 10 mg even 20 years" Mr Michael Hughes, head economics and strategy المتمتن شيماوي circular of BZW, un investment house, deplored le posiing quantitative manufic have attained. "They have han allowed to over analysis of the main economic forces at work and the overall economic strat-

of government." Mr Brian Reading, specialadviser in the committee, gave a lively account of how forecasts an made, which considerable doubt on the

"All forecasts are fiddled," he said. Forecasting models dependent quality of the numbers fed into them, while the equations in such never worked perfectly and included errors.

The Minatur must guess whether errors will get bigger, smaller or stay same. This requires judgment. Secrecy restricts 🏙 task 🖥 preparing

O THE FINANCIAL TIMES LIMITED IT

USINOR SACILOR, the French proposed a joint venture with British Steel which could elimi-nate with the UK group to invest more than £400m in ■ new The French group, which is Europe's largest steelmaker,

to pool its plate-making operations with British Steel

der deals in the European industry. A proposal ima Usinor Sacilor to form a joint venture with difficult dilemma.

its plate mill at Dalzell in on Teeside. Such | plant | man over £400m, more than Brit-ish Steel's annual investment budget of ____ at _ time when the group's profits are under from both falling vol-

by other European producers **a** a gamble given there is already overcapacity plate sector. Europe has plate-making capacity of IUM

The joint venture being consid-by Usinor would eliminate the need for such an investment by modernising existing plants at a much lower cost. The French

The planned investment is Steel two years with pro-

would be British Steel's insistence on majority control M MAN wenture. It does not want in

general meeting in the wanted in participate further in

the European industry. A joint venture would pool British

Retailer sells TV interests in £45m deal By George Graham in Paris

W.H. SMITH, the UK retailing

group, is is sell its television interests - include the European Sports Network - to a Franco-American consortium.

Franco-American consortium.

The consortium is made of canal Plus, the French paid-for television channel; ESPN, controlled of Capital Cities/ABC, the US communications group, in partnership with Hearst Corp; and Générale of the television subsidiary of France's commany. company.
deal, worth

1A satellite. They are W.H. Smith's European Sports Net-work, which claims in reach households in 🖭 UK, Scandinavia, the Netherlands, France Belgium, and Lifestyle, a interest III reach ing households. W.H. Smith announced its

television in May, in plan to it said it would sell its travel and called on share rights issue, the first in the com-pany's 200-year history.

The deal was origi-nally expected to 1255m.

After negotiations, however, W.H. Smith keep its per cent in a la Yorkshire TV, the British independent which did not par-ticularly in Canal Plus,

The Plus/ESPN consortium will acquire W.H.
Smith's Law Jukebox service and four production service com-panies: Molinare, Mobile, TSI and Pictures. W.H. Smith is estimated to

have much = £80m into television = it first venturned him the sector in the 1980s. However, millis and cable broadcasting to take off in Europe than the group had and a and was still some we from ing even.

Canal Plus operates Emperates most successful pay-TV station in its domestic Free but it has almost reached satura tion point at home with more than 3m subscribers. It was to develop pay chan-

nels in with Générale des Images, it had already bought

European Sports Network.

The French group also aims to develop his portfolio of the channels, a segment of the televislon which is showing faster-than-average growth.

Usinor aims for British Steel link

My Charles Leadbeater, Industrial Editor

a company that would the European market.
The joint would one

of the most significant cross-bor-

It recently announced plans to

tonnes a year, but annual demand a running a about

posal m pool plate-making activi-The main obstacle III a deal

cede management control III a public sector However, Sir Robert Scholey, British Steel's chairman, said led week I the company's annual

Steel's 1m III a year potential capacity with Usinor's plants Dunkirk in northern France and Dillinger in Germany which together produce about 2m

British a a strong posi-tion in the North Sea oil industry market for wide-diameter, welded with Usinor give it much stronger continental European

NYSE wakes up to the problem of early trading Patrick Harverson in New York reports on the row which forced the exchange to delay 9am opening who work the NYSE's trading (about 10 m 20 per and of current

Exchange's ambitious plan to establish round-the-clock trading by the end of the has run into ware early

t week, in membarrassing climbdown, in NYSE postponed plans to start trading half the because opposition from rival exchanges and in broking houses. In top of this, extended trading in June have be disappointment, with the investing and broking community displaying in trading stocks after 4pm.

The initiatives for extended trading in the lime steps on the road to 24-hour market in US and international equities. They part a part campaign aimed capturing business lost to exchanges despecially Loudon)
electronic trading systems
home, persuading foreign
investors to use the Board therefore, are a big to the Exchange's.

The postponement of sam opening originally for September , but now delayed

indefinitely - was particularly damaging because of the air dant that the NYSE had failed the fully with

early trading plan.
The exchange said it had consulted members before launching the plan, and garnered support for the idea from firms repre ing more than 50 per cent of its daily volume. Yet the consultation was primarily restricted to heads of some of the top securi-Few of the foot soland salesmen at the and the image floor – were consulted.

Resentment — this, — opposition on Wall — to early trading, formal the exchange in week. The plan pending a more land of "customer attitudes".

The life of early trading he market professionals - particularly the on the Tourish who who behind behind by york – would be a set longer hours le drum up demand will give an early brief their tall and a brief their The NYSE, however,

early trading will give investors, especially overseas, greater access US and foreign stocks in While there is no hard evidence that investors want to buy and sell shares early in il morning, some man and description in the same and description

until an hour after US ecomail reports the best wined at 8.30am, by Hart up time IN WASH The exchange quick is point out that it it late trading in it make aimed at winning business La London - La London - La La said it fail as

before New York opened. The limit remains plan was partly to those Yet not everyone Wall Street believes weet half hour tacked on at the war of the day much difference. Industry analysts estimate ! anything

15m and 30m

trading of was

daily volume) in the every conducted from the East off-exchange electronic trading systems - I li to cheaper and burdened with discloregulations. Keeping the

NYSE open for longer nothing that that appeal.

The view is the by the experience that the HYME has had dill post-4pm trad-ing late trading was launched on June 13, daily volume in the two crossing sions (one for some individual stocks, the other for misse in baskets no stocks) has averaged a meagre 1.1m shares. On days, there have men no basket

days, there have no basket trades at all.

The NYSE titing a lrave face on lack it business during late it is have a success]."

Mr William Donaidson, the I'V He also says winning business in overseas not retrieving trades lost to London, is the NYSE's objective.

et this are in tally with Y the treatment from to institutional cususing the limit in sion exemption from normal reporting requirements. Tim exemption, something that was clearly as a summer the relaxed disclosure

One of the main reasons for the lack has 📥 😬 🛌 "fill-rate" 🛍 orders. During the trades, can only be completed when buy index are indexed by sell orders. Yet, according 🖿 Wall Street's brokers, not enough



Early bird: the Work Stock Pacsage believes that 9am opening will win more overseas business for US traders

tify placing their
dpm. The that
many orders are left unfilled
day a big disincenpotential traders.

late trading at the NYSE have left other US exchanges twisting in wind. Because of the exchanges in to shape their trading hours In In those of the Big Board. If they in not, we exchangee face losing business in their larger rival if

ing prove successful.
The American Exchange every step. When the NYSE plans early late, the momediately

revealed similar proposals. The response a late at the NYSE, will begin late to the today. However, has hered plans to open are The ASE will wait and see what the Big

itself to further change. Nasdaq, the over-the-counter market run by the National Association of Securities Dealers, the Pacific Stock Exchange in San Francisco the Chicago Options Exchange (which stock futures and options), are in a situation. They have publicly opposed the learn a early trading. But If the goes ahead with in plan for item opening, they will Mire suit.

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Economics Notebook

Budd rides into stormy weather on official forecasts

number is until They econometrics than business. H objective informed fiddling the forecasts, in experience upon which they

their judgment is narrow."

His one can prof Budd of narrow experience. Although he is proman economic forepursued a range as an independence treasury miles and economist.

He wall aware w was pitil forecasting. Just his new job announced.

Budd was heard to admit
that year he had manual per med growth for the III economy will contract by about 2 per least. This is the revision in his 20 making limite.

Prof Budd will be turning his attention u hi development If III Treasury's forecasting model once he is installed in the chief economic adviser's MILL But he is unlikely sight sight sight sight sight

Export Risks

With II British economy attracting so much attention, it is war in forget that the Treasury al chancellor have their share of foreign policy

Last week, 🕼 example, Mr Norman Lamont visited Moscow and Kiev to pursue the recent London summit decisions III help the III Union integrate into iii world economy. At I summit I was discussion — albeit I i a long-standing Treasury inities the proposed Trinidad ease I world's poorest developing nations.

Another foreign economic policy in high-lighted in Treasury Bulletin. This the persuade other trading
persuade other trading
the Agreement on TarTrade and operate export medication in an

The resident school spring. large amounts if taxpayers' money have lost though governments guaran-teeing export counwas that have been unable in repay them. I this year, the limit Club e western credagreed to write half of (£18bn) official debt. was owed to obtain export

The Polish deal cost Bullet some £750m (\$1.2bn) and ■ similar agreement with Egypt further £300m. In addition, the UK's Export Credit Department (ECGD) the the exchequer m net 2600m in This rese pared with UK expenditure on development aid of about £1.6bn in 🖿 same period.

The government has animal the ECGD in charge more realinsurance fees and in ite when extending commercial credits to nations which are heavily in debt. Chancellor will be urging other IIII in follow suit in the months The Organisation for The

nomic Co-operation and Devel-

opment is pointed in that Britain in not is in suffering large losses on insured export credits, In III French government took Ir (\$1.5bn) of loan writewhich through insurance export by Coface, French equivalent in a middle wear, the 24 nations of the OECD had guaranteed medium.

guaranteed medium- long-term export month worth \$225bn. In a sce-nario, this huge sum could public budgets tendency grown. net outflows from Ile export credit agencies in 🖼 member countries increased

from just in 1981 in 1981 in 1988.

Memo to Mellor

For some Professor Andrew Likierman the Lon-don Business School has waging a dogged _____for. better about way the UK government spends money. It has partly responsible for the lution of the annual public expenditure policy paper from a dry 🚾 🚾 a 📹 🛍 individual reports from the various

government departments. Prof Likierman is just published his analysis** whether the new representation getting word information across in the public. His main Mr David Mellor, chief secretary to the Treasury, in that the manual information in the reports is welcome. But the greatly increased mail I reports is limiting their readership.

*Memoranda on Official Econame Forecasting, Treasury and Civil Some Committee. 1980-98, AMAL £19 from MIMSKI ** The Government's Freu Departmental Reports, 19.95 from the Association of Certified Accountants, 29 Lincoln's Inn Fields, Landon WC2A 2EE

FT index

By Daniel Green in London PUBLICATION of IIm FT-SE 100 index, the mill widely measure performance
London Exchange,
brought by half an
hour sam morn-

ing.

The the first half hour, the index will not on firm prices. Though share trading can at 7.30am, marketmakers are not obliged to publish prices until market opens officially at 8.30. The "pre-index" is based on the latest available prices and, where prices for a stock are yet to be quoted, the previous

The move in the latest stage in satisfying demand for early-morning trading services. In March 1990, the Stock Exchange changed the market's opening hours to 8.30am-4.30pm, against the previous

The change is part of a trend to longer trading hours seen in world equity markets, partly due international competition for business. It comes in response in the lower levels i trading volume seen in London in the period since deregulation, which has put pressure in the profitability of broking houses.

The PT-SE 100 index, is an average 📰 the share prices of the biggest 100 stocks quoted on the London Stock Exchange, weighted by market capitalisation. It is also as the basis of UK equity futures. Starting from base 🔳 1,000 on January 3, 1984, Ill FT-SE was introduced to provide ■ wider measure of share price performance than the formerly Peter Norman | pre-eminent FT 30 index.

published at 8am

COMPANIES AND FINANCE

Interest charges push up Airedale loss to £119m

AIREDALE, the private holding company for the Magnet kitchen retailing business, incurred a pre-tax loss £118.8m for the year to March 31. Operating losses at Magnet compared with £24.6m over the previous nine months, on turnover of (£194m). There is no dividend.

Mr Louis Sherwood, chair-man, "cautious opti-mism" on trading He added, however, that "there is no clear indication that the current slump in the economy is £630m management buy in July 1989, (£557.3m) bankers. Its interest charge has jumped to 195.3m, from the nine month figure of £51.2m. Since a financial restructur-

ing last ments have been rolled up. The wholly repayable within Closure costs of £59m pushed Airedale's negative net worth to £453m. But Magnet, which is shielded from I parent's debts,

no borrowings.
As part of agreement with its bankers, Magazin cannot pay interest or pay down Airedale's debt until II has ance of £30m for the following months. Under the circomstances, the board of Mag-net would dividend to Airedale which could then

stock and property.

make the payments.
The next formal re-examination by the company and bank-ers of the terms of the loans is

£24m injection for Direct Line

ROYAL BAHL of Scotland has expanded the capital base of Direct Line, its insurance subsidiary, by 50 per cent.

A cash injection of £24m means that Direct Line now has a capital base of £62m.

Line only arm
of the bank to profits
this year, although the

Source: FT Margers & Adquisitions international

improvement marginal (from £3.5m to £3.7m). It has pioneered direct selling, which allows insurance companies to cut distribution costs consider-ably, usually leading to lower

The telephone sales approach line Line

erpand, against the trend for the British insurance industry. Premium income in the year to September 30 last was 584.Im, and the Royal Bank to this to increase by around 50

her cent mis hear.
The injection and Royal
mit'i manitani is cur
Direct Line's expansion.

	CROSS SORDER	MAL DEALS		
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Investment Management (Sweden)	Manufacturing (US)	Oil (mm)	But Dame	surprise
industries (UK)	Technologies (LL)	POW I LIGHT	CHANN	Complements
Fortle (Holland)	Unit is Illumina Benefit	Insurance	Max Cilin	First in buying cumpaign?
Tres (Spain)	Lilley (UK)	Construction	£24m	Mineti meeded Breefs transf
Chocolate (Holland)	Sepori (italy)	Blecuits	194	Sale by Allied-Lyons
TNT + five	GD man (JV)	Delivery services		for TNT
International consortium	Independent (JV)	Energy	n/a	increasingly popular
Midlands Electricity (US)	Midlanda (JV)	Energy	EAR	Gas
Pilkington (UK)	isolant (France)	Glass		First significant move
Leporte (UIC)	FMF (U8)	Feed Immed III preservatives	n/a	Laporte devipg

TECK CORPORATION

Distribution Date August 6, 1991

On July 3, 1991 Tack Corporation issued pursuant to a Short Form Prospectus dated June 20, 1991 Units comprised of one Class B Subordinate Voting Share and one-half Class B Subordinate Voting Share Postchate Warrant.

The Prospectus provides that the Units are delivered by way of a legended certificate evidencing the Class B Subordinate Voting Shares and the Warranta, which Warrants become separable on or before September 30, 1991 on a date to be determined by the Directors of the Company, the Underwriters and the European Managers (the "Distribution Date"). They have determined August 6, 1991 as the Distribution Date and, accordingly, the legended cartificates evidencing the Class III Subordinate Voting Shares and the Warnests will, after the close of business on August 6, 1991, represent only the number of Class B Subordinate Voting Shares set forth on such certificates. Unishalders of record at the close of business on August 6, 1991 will be mailed, during the week of August 6, 1991 certificates representing the Warrants to which they are entitled.

The Class B Subordinate Voting Shares and the Warrants into which the Units become separable on August 6, 1991 have been listed and posted for trading on the Toronto, Montreal and Vancouver Stock Exchanges. For additions information, please contact your broker or the Teassfer Agent, National Trust Company, at its principal offices in Toronto, Calgary, Winnipeg, Vancouver and Montreal or Connaught St. Michaels Ltd. at its offices in Luson, Bedfordshire, England.

During the period commencing the Distribution Date and ending December 15, 1993, each whole Warrant entitles its holder to subscribe for one Class B Subordinate Voting Share of Teck Corporation at a price of \$25.00 per Class

DATED at Toronto, Ontaclo, August I, 1991

WARRANTHOLDERS

TOA CORPORATION

(the "Company")

Budger Windows to micholing for physics common the Company in conjunction

U.S.\$200,000,000 3 % per cent.

"Adjustment of Subscription Price"

is hereby given pursuant U.S.\$100,000,000 41/2 per cent. due 1995 with warrants by the Company on 1st August, with the initial subscription price per share of Yen 709 determined on 23rd July, 1991, being less than the current market price per share of Yen 847.80 as at the date of such issue, the Company has adjusted the Price of the captioned Warrants as follows:

1) Subscription Price adjustment: 1,323.00
2) Subscription 11 adjustment: 1,301.50
3) Here Lie of the adjustment: August, 1991 (Japan time)

5th / 1991

TOA CORPORATION 5, Yonban-cho, Chiyoda-kn, Tokyo 📉 🔤

UK profits record

By Richard Gourley

under fire

ELECTRONIC Data System the subsidiary of General Motors bidding for SD-Scicon, has attacked the computer ser-rick company's UK profits record and questioned whether the current board can manage its recovery.

SD-Scicon's UK profits, mar-gins and sales fell in the first half of 1990 as had profit mar-gins at GFI, the French subsid-iary, EDS told shareholders in a circular following last week's increased and final

offer.

EDS bought a further 8 per cent of SD-Scicon on Wednesday, raising its stake to about 32 per cent, after lifting its offer to 60p per ordinary harm in an improved

Mr John Jackson, the SD-Scicon chairman, advised shareholders not to sell out to EDS but to "come along for

If the EDS bid failed, leaving the CS group with a third of the company, it was unlikely the shares would fall below the 30p level they reached ear-lier this year before the bid, he

UK profit margins had fallen from I mangins that have from I mentile to June 1990 to 1.2 per cent a year later, EDS said. In France margins had fallen I percentage point to 6.4 per

cent.

The US company questioned whether SD-Scicon was a "software company still in decline". It doubted the "old guard" of executive directors, who over-1990, had the 1990, had the petence to deal with fixedprice contracts where costs are difficult to control.

difficult to control.

SD-Scicon admits management mistakes were made and that margins in the UK and France could improve. But it says the latter is the reason why the company has recovery potential for shareholders and the £14m profit forecast for the full year is ally attainable.

"The strength of the turn-around is enough to see this bid off at the higher level," a spokesman for SD-Sci-

SD-Scicon's The good and bad news for creditors

David Owen updates the situation at fallen Atlantic Computers

Price Waterhouse has some good news and some bad news for the credi-tors of Atlantic Computers. The bad news in that their dividend will be is unlikely to exceed a few pence in the pound. The good is that there definitely will be dividend. early stages, it looked like there might be nothing at all,"

he says.

Mr Soden and his colleague,

Mr Soden and his colleague,

are nov Mr Peter Padmore, are now well into their sixteenth r as administrators of Atlantic the once high-flying computer lessing subsidiary of British & Commonwealth, the financial services group which collapsed itself some six weeks later.

Just two weeks after their appointment, they said that claims against Atlantic could total solution and film that that tion would "run tight through the 1990s." Though the spotlight will only switch to claims - in accordance with formal requirements - once the main Atlantic companies have been pul into liquidation months from now, Mr Soden

revise either statement.
The following points emerge the administrators' latest creditors of (ACS), the principal UK subsidiary, and Atlantic Computers (ACP), the main holding company. Both are dated 25 July

stand that inspectors have yet to submit a formal report. It was announced last June that DTI inspectors had been appointed under Section 432 of the 1965 Companies Act.

The administrators have still not decided whether or not to pursue legal claims on behalf of Atlantic in "a number of sress concerning the conduct of the company prior to appointment." The thal decision will hinge on their assessment of the likely cost-benefit position, Mr Soden

Unsecured creditors of Atlantic Computer Systems Inc (ACSI) are to apply principles of "equitable subordination" to a sum of \$140.9m (\$88m) due from ACSI which constitutes ACP's most significant asset. This would effectively subordinate the ACP claim to those of other creditors. "If we are not subordi-nated, the ACP dividend could be 55 cents in the dollar, but if we are in theory we get noth-ing," Mr Soden says.

ing." Mr Soden says.

He expects the equitable subordination issue to be
addressed when ACSI produces
its Chapter 11 plan, which is
expected by the end of this
year. An out-of-court settle-The Department of Trade & Industry investigation into the Atlantic collapse is continuing and the administrators underment is on the cards. The cost of the US system is such that there is strong incentive for people to settle, he says. their appointment.

the administrators into more than 110 transactions with individual sees and funders involving some 210 leases. These have generated some £19m of generated some 119m of receipts and removed about 521m of liabilities. "It has been very much a period of consolidation," Mr Soden says.

The directors' statement of

affairs put ACS's unsecured es 2171m and total flex and mile liabilities

• 147 of the 156 vehicles taken over have been sold for a total of more than £1.8m or nearly £9,000 apiece.

• Administration fees in connection with ACS have to date come to £1.74m

A MANCIAL TIMES

What these statements scarcely hint at is the effect of the collapse of what was once the world's third-largest company in its field on the underlying computer leasing

Since Atlantic's demise, two other major equipment leasing groups - Blackspur Leasing and ICS - have followed it The trading position of another

— Capital Computers — has deteriorated to such an extent it has been considering the sale of all or part of its lease portfolio to third party companies," according to the most recent directors' report

filed at Companies House.
All four companies offered various forms of the Tourist concept pioneered by Atlantic When the group's corpse is finally laid to rest some time towards the end of the millen ium, 'Après moi le déluge', may prove a fitting epitaph.

NEWS DIGEST

Cluff improves to £1.09m

CLUFF RESOURCES, the gold and oil company, and a marginal increase in taxable profits from £1.01m to moon in the first half of 1991 in spits of its gold mining operations in Zimbabwe being hampered by temporary restrictions on for-eign exchange allocations.

The restrictions, In-

because of the Gulf war's impact on the price of oil imports, kept Cluff short of essential mining equipment.

Consequently, although gold production from Zimbabwe in the first half was about the

same as in the first six months last year at 34,548 troy ounger, Cluff has revised downwards its estimate for 1991 from 80,000 to 70,000

The Zimbabwean govern-ment increased significantly the availability of foreign cur-

rency in May and equipment is now in the at the Freda mine but operations will not return to normal until the fourth quarter,

Cluff is quoted on the USM and is 24 per cent-owned by Hutchison Whampoa, the Hong Kong-based conglomerate

Adam & Co slightly higher at £0.92m

Line & Co, the Edinburgh-based private bank, announced operating profits of £915,000 for the year in 1 m 30 1991, against the previous £882,000.

The results were described by the company as "particularly encouraging". They followed a sharp fall from £485,000 to 1 m 1 m the first six months. The dividend is

six months. The dividend is being lifted from 2.25p to 2.5p. Wm Jackson falls

29% to £2.98m

-William Son, the Hull-based operator of discount stores and food markets, expe-

21.24m fall in profits to £2.96m pre-tax for the year

to April 27. The 29 per cent shortfall was truck from a turnover £11.75m ahead at £207.75m. Cost of for £161.31m for £161.31m.

The man is profit of the associate from £314,000 (£600,000) interest charges took £220,000 more at

charges took £270,000 more at £1.13m

J England shares suspended at 22p

Shares of J England Group, in-Telford-based potato whole-saler and quiche maker, were suspended by on Friday, pending the announcement of an acquisition and further clar-ification. The company's financial modifier.

financial position.

The financial details will include the group's results for 1990. In the first six months it reported an unchanged pre-tax loss of £192,000 on turnover of The shares have generally fluctuated within a narrow 29-30p range since aliding from a peak of 50p last August.

Oceana again urges Etam to accept bid

Investment Corporation, South from South frolled retail group, has written shareholders team, the fashion retailer, urging them services 121m bid.

It has bought 125,769 theres through the stock market, isking its holding in Etam to 31.77 tances covering 1.46 per cent of shares. Oceana is offer ing to buy shares at 1859 each today The general offer is open until August 12. The circular challenges

Etam to make a profit forecast for the six months to July 31. Oceana says Etam's perfor mance has been poor and its recovery prospects are uncer-tain, but that it has "not pro-

Notice to Unitholders

B Subordinate Voting Share.

R.F. Mossman, Secretary

Floating Depository Receipts due 1997 Issued by

The Law Debenture Trust Corporation plc evidencing entitlement to payment of principal and legos



JPMorgan

Notice - hereby given that the m per arawa 🔤 🛮 August, 1991 🖿 I February, 1992. Interest payal on 5 February, 1992 will amo

Agent: Morgan Guaranty Trust Company

SPAREKASSEN SD\$

¥5,000,800,000 Floating Lee Notes

Due 1993 August, to 3rd February, per amount. payable on 3rd February, 1992 = ¥3,337,205 ¥100,000,000 principal

Agent The Long-Term Credit Bank, of Japan, Limited Tokyo

compagnie bancaire

¥10,000,000,000 Floating Rate Notes

Due 1995 In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the lanerest pe-ried from 3rd August, 1991 to 3rd February, 1992 the Rase of interest for the Notes will be 7.35% per annum, interest payable on 3rd February, 1992 will amount to ¥370,521 per ¥10,000,000 principal amount of the Manage.

Agent Bank The Long-Term Cregit Bank of Japan, Limited Totyo



The Carried of Management of M the 1st were published. Copies of prepare may be obtained from the London Paying Agents:

Bardays I PLC Stock Exchange Services Department
54 London ECSP

Midland Fee (1) House Paying Agency 5 Pountney Hill

or at the interior N.V. Velperweg TI

in the August 19 issue of this paper.

Arnhem, August 5,

SAME NAV., The processor

To the Holders of Nissho Corporation

issued in con U.S. \$120,000,000 I per cent. Guaranteed Bonds ill. 1992 IA of Adjustment - | Subscription | ---

Pursuant to the provisions of sub-clause (C) of Clause 4 of the Instrument September, September, September Continued September Company Sep

As such initial exercise price of the new warrants is less that the carrent market price per share in Common Stock of the Company as of 18th July, 1991, the day on which such initial exercise price was fixed, the Subscription I (as the Instrument), carrently 2,536.8 Japanese yea a share, will be in 1 2,529 Japanese yea per share pursuant to Condition 7 of the Terms and Conditions of the Warrants, effective on 1st August, 1991, Japan time, which is the day immediately after (in calendar day in Japan of the issuance of in new warrants.

5th A 1991

The Daiwa Bank, Limited On head (vil

TELETHONE: 7233 FTSE 100 WALL STREET
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Sept 2635/2645 +15
Sept 2635/2645 +15
Sept 3012/3024 -8
5pm Prices Change (mark) 5pm Prices. Change from previous 9pm close HOW WELL DID YOU JUDGE THE MARKET? NO.

Notice to Holders of 18,600 Warrants to acquire Ordinary Shares of Tate & Lyle PLC

(incorporated in England under the Companies Acts 1862 to 1900 with registered number 76535) in accordance with the provisions of the deed poll dated April 23, 1891, notice is hereby given that the provisions of the deed poll were amended by a supplemental deed poll on July 16, 1991 to take an all of an issue of 18,600 further warrants made on that date.

By: I Luxembourg I A.

August 5, full



ECU FUTURES PLC YOUR ONLY OPTION FUE FUTURES CONTACT: JAMES PROPERTY

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CONTRACTS & TENDERS

CYPRUS PORTS AUTHORITY

LIMASSOL PORT EXTENSION - PHASE A IMPLEMENTATION INVITATION TO CONTRACTORS TO PRESUALIFY

 The Cyprus Ports Authority intends to implement phased do of Limescol Port within the overall recent Port Musterplan. 2. The first phase of development will include two sections of works. La (i dridging and reclamation works; (ii) quay and break water construction works bereinafter called "the main nivil works". Depending on the plant of the work, which has yet to be determined, the Works may be let as a

on the work, which has yet to be determined, the Works may be for an a single contract, or as two separate contracts, the one covering cheelging/reclamation works and the other the main civil works. In the case of a single contract, it is possible that the dredging/reclamation works may be let as a nominated sub-contract to the civil works main contract. Contractors may apply to prequalify for both sections of the works or for one of them. Contractors prequalified for only one section of the works would be able to tender for both sections of the works in joint venture with a contractor prequalified for the other section of works. In the event that the works are let as a single contract but with the dredging/reclamation works being lot as a sub-contract to the main civil works will be able to tender for such sub-contract. Works and the main civil works contract, only contractor such sub-contract. Works and the main civil works contractor need not have been prequalified for the dredging/reclamation works.

Contractors must specify in their application the second of the world for which they apply for proqualification.

L (i) Dradging and reclamation works Total volume to be dredged is approximately 5,000,000m of which 1,000,000m may be reclaimed.

(ii) Quay and breakwater Construction of 550 metres brookwater extension in up to 20 metres depth of water. Construction of 670 metros of quays 🖿 🔛 metres depth of water.

Earthworks and revelments 4. Applications for prequalification are invited from contractors who are interested in participating in a restricted tender for the contract works. The contractors should be well experienced in works of the nature described above and be of sound financial status and repute. Contractors who wish to seek prequalification for the project should apply for Proqualification Forms to the Employer for the Contract:

The General Managor Cyprus Ports Authority P O Box 2007

Cyprus
Telenc 2813 CYPA CY Page 02 or to the Consulting Engineers: Mesers Coode and Partners

Royal Oak House Brighton Road Puricy Surrey CR8 2BG Teles: 947020 COODES C Fac: 081 868 4216

Completed Proquelification Forms with enclosures should be for for delivery not later than 12 noon on Friday 27th September 1991 to the Employer for the Contract at the address above, with a copy to the Consulting Engineers.

Currency & FF Co. UK, & International Equities

Contact David Kerly Fax: 071-439 4960

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Petro-Canada deeper in red with loss of C\$97m

By Robert Gibbens in Montreal

 $^{\mathrm{I}}G$ U $_{\mathrm{ST}}$ $_{\mathrm{S}_{\mathrm{L}}}$

PETRO-CANADA, the big integrated oil company privatised in June, lost money in the second quarter but is takthe second quarter but is tak-ing action to improve perfor-mance in the second half. "Second-quarter loss was "C\$97m (US\$84.3m) or 41 cents a share, against a loss of \$12m vear earlier. First-half loss C\$149m, against u profit 📦

\$28m. Revenue figures were not given. Petro-Canada is one of the biggest integrated com-Most of the integrated companies have reported losses

Alcatel Kirk axes 300 from Jutland plant

ALCATEL Kirk, the Danish subsidiary of France's Alcatel, has announced the dismissal of 300 of its 675 employees in Denmark, writes Hilary Barnes in Comenham.

in Copenia.

The 300 are among the 550 employed at the Rirk Liphone factory in land, Jut-

In 1967.
The Jutland plant, which at its peak employed 1,300 people, in the town's biggest industrial employer.
The management blamed the dismissal on the liberalization.

dimissal on the liberalisation of the European telecoms mar-art and cheap imports from the Far East.

Alcatel said it would attempt to sell what was left of the phone and transducer manufacturing operation and would re- organise the rest of its Danish business.

"Unemployment in Denmark
in June was 10.4 per cent or
291,800, seasonally adjusted,
which is a record figure.

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S&P affirms Citicorp rating

STANDARD & Poor's, the US ratings agency, has affirmed the ratings on Citicorp and its units, but changed the outlook to negative from stable, to reflect concerns about asset quality, Reuter reports. About \$22bn of debt and preferred stock is affected.

second-half performance

NRI TOKYO BOND INDEX

157.84

and cut C\$115m out of capital spending. It is rational-ising its downstream systems — where losses were heavy in

D Lower natural gas and crude oil prices, particularly for heavier oil grades, hit BP Can-ada in the first half, though the improved in the June quarter. Production declined because of asset disposals.

Mining results, both in Que
Newfoundland, were

13 to to the sion, "encouraging signs" had appeared and performance in the second half would be bet-

Second-quarter profit

C\$65.5m (U\$574.3m) or 66 cents a share, down 7 per cent from \$92m or 72 cents a share a year earlier. Revenues were \$1.5bn,

up 9 per cent.
First-half profit
C\$137.4m or \$1.04 a share
against \$158.6m or \$1.22 a share
earlier,
25.57bn against \$2.44bn.
The tobacco subsidiary,
which now holds 60.5 per cent
of the Canadian classific men.

of the Canadian cigarette mar-lest, continues to be the largest contributor, followed by

up 9 per cent.

December 1983 = 100

against a profit of C\$3.5m, or 7 cents ■ share, a year earlier. Revenues were \$167m against

• Metallgeselischaft, the German metals giant, has taken a stake in a petro-chemicals com-being spun off from Cal-justries. oil and gas properties in south-eastern Saskatchewan from Imperial Oil for

sharply lower.
Imasco equity

method in accounting for Can-ada Trust, its financial services arm which is one of Canalana

two largest trust companies.
On basis, Canada Trust would be the biggest

contributor.
Mr Purdy Crawford, Imasco chairman, said Canada Trust would

Imasco said Hardee's was

profitable in the second quar-and fight products. new competitive products. Imperial Tobacco could suc-

mpersa radace come successfully manage massive tax increases, while retailing should feel an improved con-sumer climate soon.

157.89 154.46 152.75

However, enthusiasm has since waned. Government contracts for non-airport work, delayed pending a decision on the airport, will take time to Imasco anticipates better come through. Work on the air-port and related infrastructure will not be in full swing until worries about inflation and a shortage make food, retailing and financial retailing.

services group which is controlled 40 per cant be BAT Industries of the UK, said that aithough first-half profits.

financial services, fast food and retailing.

Hardee's, the US in the UK operation, met tough competition and its contribution was sharply lower.

price, lump-sum risky.

I airport "should keep the industry buoyant for the next few years, II although you are guaranteed the volume will mak with Mr Fred Ma, executive director of Kumagai Gumi (Hong Kong). The company is a 35 per centural associate III Japanese construction group and has won airport-related has won airport-related

contracts.

Construction is one of Teas Kong's biggest industries, accounting in the per cent of annual groun domestic

on Hong Kong's new aircompared with HK\$55hn last activity among the colony's year. Private sector construc-tion of housing, offices and industrial buildings account Hsin Chong Construction Yau Lee Construction, are now preparing public listings. Hain Chong's affir are nearly 13 for 60 to 70 per cent of total spending. At the little airport project gets underway, the proportion of private sector Share prices of construction stment will fall to about 50

stocks rose strongly after the Leading Hong Kong struction companies, Hopewell Holdings, be closely involved in the airport projects. Hopewell's share in new airport much, renewed interest in the property market as a construction price has been weak since a HK\$5.64bn rights issue was an in May. The local subsidiaries of groups, such as Dragages et Travaux Publics (HK), part of Travaux Publics (HK), part or the French Bouygues group, and Gammon Construction, a joint venture between Trafel-gar House of the UK and Jar-dine Matheson, are in consor-tia bidding for large contracts. These companies say the air-

port project is so large that the whole industry will benefit. Hong Kong and subcontractors will have to be brought in because only they can good links with library which, following the airport agreement, is likely to provide cheap skilled workers and But local

panies are not so sure. They are worried they will receive little of the increased govern-ment spending. Even Hong Kong's largest companies lack an experience in compete in the two higgest airport was the two higgest airport pro-

struction spending will be close to HK\$64bn (US\$8.25bn), Share prices relative to the Hang Seng - Kumagai Hain Chong Sung Foo Kee

> brian, which will have to withstand typhoons. Mr Patrick Chan, secretary

HK airport benefits not yet set in stone

Angus Foster finds construction groups afraid of missing the promised work boom

of the Construction Association, says that with projects as complex as the bridge, Hong Kong companies do not expect to be able to compete. But his members is that even the simpler projects will won by sech contract is so he a.

Local companies

compete smaller, related infrastructure projects, and interchanges, or join international consortia as local partless pulltable subcontracting

and labour supply.

Despite all ingenerated by the sirport, the fortunes of most Hong Kong

and soften and cyclical

property market. this year, due to the slowdown in government contracts and increases, but have nained within | 3 to 5 per cent band for larger contrac-The industry's labour shortage remains

n the short term the out-look for the residential good, as there is a shortage of supply. Some agents reported 5 to 10 per cent price rises in the wake of the airport decision.
But prices 1985, prompting fears of a correction. Meanwhile, commercial property and infeli approaching a period of over-supply, leading to worries that private sector building will slow in the middle of this

Mr Chan ys there is another problem. "If the gov-ernment diverts all its resources into the airport, local contractors may find their reg-ular business drops off too." Projects which could be at

risk include a HK\$20bn environmental improvement project and the government's housing programme, which provides more than half Hong Kong's population with subsidised accommodation. Under the the programme, 40,000 flats are due to be built each year until 2000 and provide steady work for more than 50 contractors approved by the housing uthority.

These fears are misplaced, according to Mr D.R. Messling, acting director of the housing anthority. Some con-tracts were delayed during airport stalemate, but the authority is almost financially ment and will not slow down

its building programme.

But with government resources limited, construction companies with strong balance sheets could benefit. Some au-lysts expect the government try to privatise some of its environmental programmes, such as disposal and landfill, on a build, operate and transfer basis. From this view-point, the rush of companies stock listings more attempt to raise capital for new projects rather than to cash in on airport sen-

Macarthy urges hulders to wait and see

MACARTRY, IL DE pharmaceuticals maker and retailer, has told shareholders to sit tight in the face of the Chem, lim pharmaceuticals wholesaler, while the stance of third parties remains un-

In a letter to shareholders, it said other parties had recon-firmed their interest recently, but none of them was "pre-pared to commit to any partic-

The letter made no reference to the adequacy of UniChem's bld, which capped an earlier offer from Grampian Holdings, ate, when it was launched on

July 11. UniChem is waiting to hear whether the Office of Fair Trading will refer the whole-saler's offer to the Monopolles UK mergers watchdog.
Mr Ian Parsons, Macarthy's and executive, said that

Macarthy recognised, "the

commercial logic of a merger with UniChem", but added that "it would have been disingenu-ous of us not to". Macarthy made an unsuccessful bid for Dad Company in Light.

Mr Parsons said the com-pany had not talked recently with the other parties. "It is now up to them to act if they want to." UniChem's offer valued each Macarthy share at 265p, com-pared with their Friday closing level of 253p

Singapore bank reaches record

UNITED Overseas Bank (UOB), the largest of Singapore's big four banks, yesterday after-tax profits for the six months June II had improved by 4.5 per cent to \$\$145.4m (US\$84m),
Joyce Quek in Singapore.
The result was a record for the bank, which last year saw its first fall in profits since the 1985 recession.

1985 recession.

UOB's adjusted group sarnings per share rose from 25.1 cents to 26 cents and from 14.3 level, when ellipted profits

Analysts the improvement to the Singapore momy's recovery after the Gulf war and the bourse being the world's best performer in the first quarter of IMI

For the year, group after-tax profits are forecast at between \$\$280m and \$\$300m. UOB declared an 8 per cent interim dividend on its enlarged share

At subsidiary United Overseas Finance, group operating revenue rose to \$\$20.8m from but pre-tax profits fell 20.9 per cent to \$\$5.5m.

THE WORLD MAY BE IN A RECESSION BUT NOBODY TOLD THAILAND.

While most of the world wrestles with recession, Thailand's economy is booming.

It is enjoying a period of unparalleled prosperity, with most of the fastest growing economies in the world.

This boom period is being export-led and investment driven, attracting leading foreign investors. In particular it appeals to those looking to relocate their production bases in preference to Japan, Taiwan and South Korea.

Incentives like tax-free periods make investing in Thailand and enormously attractive proposition.

Tourists, too, are being attracted in ever increasing numbers, contributing a total of US\$3,855m the economy in 1989.

Thailand exceptional in the diversity of interests it offers tourists, and so is unlikely to fall out of fashion after several years, as usually happens with destinations enjoying such popularity.

Thailand's growth mirrored by that of its airline, Thai Airways International.

In it was the fastest growing airline in the world, and it continues to grow rapidly.

This success has prompted Thai Airways International useek privatisation through listing on the stock market later this year, and it m predicted it will be muc of Thailand's most sought after stocks.

As a sign of endorsement of Thailand's continuing importance, The World Bank has chosen hold its annual international conference in Bangkok in October.

As you see, Thailand's economic prospects look extre-

No wonder it's known us the Land of Smiles. That



·O.)

cret.

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Traders await a 'super-long jumbo' Reactions differ to jobs figures

THE government's return to borrowing has led to specula-tion the Bank of England may extend the maturity profile of government debt by issuing more long-dated gilts.

Rumours have circulated for weeks that the Bank will issue a "super-long jumbo" gilt, with the market anticipating about £2bn of ■ 25 ■ 30-year bond issue in the next few months possibly in September when the next gilt auction is expec-ted. The Bank of England has to seem the rumours, stressing instead that it is considering funding practices and maturities.

However, fund managers and traders point out that ■ superlong jumbo issue could prove popular. Although there are already some long-dated con-ventional gilt issues maturing in 20-26 years' time, these are not particularly large or liquid following the Bank's buying in

programme in the late 1980s. One pension fund manager pointed out that a super-long issue would be useful for pricing sterling bonds. He argue that the existing long-dated gilts fall short for one reason or another: the 9 per cent con-stock due 2011 is not a long enough maturity; the

UK gilts yields Restated at par (%) 10.5 Jul 26, 1991 Aug 2, 1991

10 years 20 Source: Warburg Securities per cent Treasury stock due 2008/12 has too low a coupon; while the 12 per cent exchequer stock due 2013/17 has too large a coupon. He would prefer a gilt maturing between

2015 and 2020 However, some fund managers point out that it is simple to price corporate sterling bond issues off the 9 per cent gilt due 2008, especially given that the yield curve is quite

flat in this area. Also, a 30-year gilt would belp to allow direct comparisons with other government bond markets such as the French and US markets which have 30-year paper. Finally, fund managers point

out that a long-dated would be popular with insur-ance companies which are writing term life or unit-linked policies and, to a lesser extent, pension funds. Fund managers say that, due to the Bank's buying-in programme, has been a shortage of longgilt-edged stock for insurance companies to buy.

Many fund considering whether to increase their fixed income holdings worried about the slowdown in divi-dend growth at UK companies, which equities lim attractive. Others point out that as the Bank has started to issue gilts again, they are bound to increase their fixed

income holdings accordingly.
So far this year, the gilt marby investors who have bought \$3.6bn of stock, Mr John Kendall, economist with Baring Sterling Bonds, says that if the Bank were to issue a super-long jumbo gilt, it would need to wait until the current stock market rally run

gilt market, leaving it open for corporate bond issues. But that is such heavy demand for long-dated paper that ■ super-long jumbo gilt is unlikely to crowd out corpo-

rate paper.

The concern is that the yield on such a gilt would need to be very attractive for investors, for as one insurance company fund manager said: "Why hold gilts, the ultimate in safety, gilts, the ultimate in satery, when you can get a higher return on sterling corporate bonds at very little extra risk?"

The Bank's aim is to fund the government's borrowing requirement as cheaply as possible. The bank inflation is found to fall to 4 ner cent by forecast to fall to 4 per cent by the end of the year, it may be mwilling to issue a long-dated bond yielding 10 per cent as this would provide a high real return for investors.

Those in the market wonder whether the Bank was perhaps testing the water when it announced a £1bn tap of the 9 per cent stock due 2011 on July
III. The tap stock was
exhausted on Friday in a strong gilt market rally.

Sara Webb

Budget adds incentive for foreign investors

Zealand's bond market to the tough, sweeping changes in Tuesday's budget, which included announcement of unexpectedly large NZ\$5.2bn tender programme indecisive. Rates firmed sharply before easing towards the end of the week.

The budget, which included social welfare cuts, had been largely anticipated by financial markets, and initially received a warm response. However, its complexity meant the markets barely responded on Wednes day as analysts attempted to reconcile government inten-tions and the response from the Reserve Bank, which oper-ates under an Act of Parliament giving it independence in economic matters affecting

This act, which has the sup-port of Minister of Finance Ms Ruth Richardson, was passed by the previous Labour govern-

ment expressly to stop politi-cians interfering with the bank in areas such as interest and governor Dr Don Brash the year low, and is negative on some will also

On Wednesday night, Dr Brash declared his support for the budget's "broad economic direction" with its focus on cutting the deficit and the nation's debt ratios.

In a subsequent interview he

In a subsequent interview he said it gave scope for further falls in wholesale interest rates, and also the introduction of positive the first time this has been permitted since the 1984 deregulation. Since then, the main target of the government's interest rate policy has been in influen-cing short-term rates. Dr Brash's remarks were seen by the markets as an acceptance that monetary policy could case, which in turn meant

Prices for electricity dynamical for the purposes of the electricity pooling and

there would at last be some relief for the harsh domestic

Almost immediately rates went positive with 90-day bank bills falling to 9.35 per cent from 9.61 per cent and 1997 government bonds rising in 9.86 and 2002 maturities to

9.96 per cent.

The rising bond rate was in part a reflection of concern at the ability of the government to issue so much paper in a relatively short period and following other large issues.

The timing of the bond programme is also a little curious, as it comes ahead of NZ\$4bn of

bonds which are due III mature later this year. It is assumed that given lomestic liquidity difficulties a

high proportion of the bonds will be bought by overseas investors, particularly from the It is assumed that bond rates

will stay at around present lev-els till the bulk of the present

pleted in November.

Present bond rates are lower than in the line and the other countries, and this causing some government critics to suggest there could be difficulty in attracting suffi-

cient international support.
However the deputy governor of the Reserve Bank, Mr
Peter Nicol said International
soundings by the bank had
confirmed there was strong support, in part due to a recog-nition that New Zealand's real interest rates were the highest in the world and that efforts were being made to strengthen the economy. As if to ensure that extra and essential degree of support, in the budget Ms Richardson relaxed the 24 per cent withholding tax requirements for overseas investors, which gives the New Zealand

Terry Hall

Prices for electristy determined for the purposes of the electricity youling and

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Goldstar Co., Ltd. red in the Republic of Korea with lim

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U.S. \$30,000,000 1% per cent. Convertible Bonds Due 2002 of

Goldstar Co., Ltd.

(the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Company has issued to the holders of its common stock and of its preferred stock and to employees rights subscribe for up to 6.6 million shares of stock of the Company. Such rights will pursuant to the Company's Board Directors' resolutions passed on 26th April and 8th July. 1991. The record date for such grant contains the stock and research state of the stock and research state. 1991 and such rights will be exercisable from 29th August to 30th August, 1991. The rights granted to employees are exercisable

from 🔚 August to 3rd August, 1991. A further Notice will be given to the holders of the Bonds of any resulting adjustment to the Conversion Frice in relation to the Bonds.

FINANCIAL TIMES CONFERENCES

WORLD MOTOR Frankfurt - 11 & 12 September

This high-level meeting, timed to coincide with the Frankfurt Motor brings together a most distinguished international panel to debate the challenges and opportunities facing the world motor industry in the coming decade. Strategies for the 1990s, the Single European Market, the relationship between assemblers and suppliers and the role of alliances are among the subjects to be discussed.

Mr Robert & Stempel, Chairman & Chief Executive Officer of General Motors Corporation will deliver the opening address and speakers taking part include: Dr Carl H Haim, Chairman of the Board Management, Volkswagen AG; Mr Yutaka Kume, President, Nissan Motor Co., Ltd; Mr L Lindsey Halstead, Chairman of the Board, Ford of Europe Incorporated and Mr Martin Bangemann, Vice President, Internal Markets & Industrial Affairs, Com

of the European Communities. MANAGING FINANCIAL RISKS London -30 September III 1 October 26 🔳 27 November

The Pinancial Times and Price Waterhouse have responded to market demand in developing a workshop to cover the management offinencial risks by finencial institutions and corporate treasuries.

The workshop is an intensive, practical course signed at those who wish to understand the principles and practices of finacial risk management. It combines comprehensive technical reference material with an interactive format with case studies and worked examples. To underpin this, we have a panel of specialists from financial institutions including Jonathan Britton, Illamon of Treasury and Fixed Income at Swiss Bank Corporation, London; Bob Fuller, Director of Charterhouse Bank in charge of risk systems (CATALYST) development, Richard Hines, Group Project Manager at Prodential Corporation plc; Jillian Nathan, Assistant Managing Director of the Chicago Board of Trade in London: Crispin Southeate, Director of Charterhouse Bank and Head of Financial Engineering; Chris Wingfield, Assistant Director, Hill Samuel Bank responsible for operational support for treasury and capital markets product together with specialists from the Price Waterhouse Financial Risk Management Group.

WORLD ELECTRICITY London - 14 & 15 November

This high-level meeting, arranged in association with Power in Europe, will examine how the utilities are responding to the challenges of increased competition and growing environmental pressures and meeting demands for greater energy efficiency. Expert contributors will also review developments in a number of contrasting markets and assess future fuel sources.

The conference will be chaired by Sir Donald Miller, Chairman of Scottish Power and Sir Michael Joughin, CBE, Chairman, Scottish Hydro-Electric and speakers taking part include: Mr Nicholes Argyris, Director of the Internal Energy Market Task Force, Commission of the European Communities; Dr Ing Rolf Bierhoff, Member of the Board III Management, RWE Energie AG; Mr Alan Holt, President & Chief Executive Officer, Ontario Hydro; Mr Kurt Yeager, Senior Vice President, EPRI; Mr Togo Miwa, General Manager, Tokyo Electric Power co Inc; M. Pietre Lederer, Electricité de France and Mr Carl-Erik Nyquist, Director General.

All enquiries should be addressed to: Financial Times, Conference 126 Jermyn Street, London SW 1Y 4UJ. 1111 071-925 2323 (24-hour answering service), Teles; 27347 FTCONF G. Fax: 071-925 2125



FUTURES AND FOREIGN EXCHANGE 24 HOUR COVERAGE

CAL Futures Lid Windsor House 50 Victoria Street London SW1H (INW Tet. 071-799 2233 Face 071-799 1321 LIS MONEY AND CREDIT

THE different interpretations of last Friday's jobs data by the money people of Wall and the US President sug, is that the divide between law York and Washington is greater than suggested by the physical distance between

When the Labor Department announced last Friday that announced last Friday that non-farm employment fell by 51,000 jobs in July – strectations of a gain of about – bond market reacted with an immediate really based on the price that rally, based on the view that the US economy's
was now looking sluggish at
and would have to come down.

But President Bush, seizing upon the less reliable percentage indicator of unem-ployment in July – which fell from 7 per cent to 6.8 per cent announced this was "very good news" and proclaimed that the economy was "moving forward"

No one knows whether the market or the president is right. Ms Janet Norwood, head of labour statistics in Washington, said the jobs market was In number terms she is

right. What is more, the number of people unemployed now stands at 8.5m, which on a seasonally adjusted basis II 1.6m more people than a year ago.
On Wall Street the market reacted to the worse than expected data by engaging in a buying spree. The price of the benchmark 30-year Treasury

US MONEY MARKET RATES (%) 4 wits 12-month 12-month ago fligh Less US BOND PRICES AND YIELDS (%) id July 22, M1 rose by \$2.5bn to \$860.2bn

lower than it had been seven days before. The corporate bond market, apparently reckoning it was on to a good thing, also perked up as more than \$1bn of new issues were offered by compa-nies such as Tenneco, Shell

Oil, Dillard Department Stores and Norwest Financial.

The Treasury bond market's view, possibly wishful thinking, is clearly that the Federal Reserve must now ease on interest water to help sour Reserve must now ease on interest rates to help spur recovery. This view was reinforced by last Thursday's \$5.5bn drop in the M2 money supply figures for the week ended July 22.

With money supply growth so sluggish, one would think that Mr Alan Greenspan, the

ever-cautious chairman of the Federal Reserve, would move away from his stance of "watchful waiting". But experience that the waiting may continue, and only a protracted in M2, with other signs at a new

recovery, will lead to Fed action on interest rates. For the bond market, however - and especially the believers of the "double dip" theory of the US recession -the President's optimism is pure politics and the economy could still slip into another trough, perhaps only a small one. If the US growth rate were at 0.5 per cent in the second and third quarters 1991, these numbers would

probably mask suffering in parts of the momy.

Mr Robert Brusca, chief economist at Nikko Securities, says the employment report was "unambiguously" weak. There is no sign, he says, of the poor trend turning for the

Like others, Mr Brusca points out that the 6.8 per cent unemployment rate comes from the less reliable "house-hold survey", which showed a drop of 415,000 in the labour force with a rise of 686,000 "not

number of people employed dropped in this survey by 172,000, and the centage rate looks "fishy" to Mr

State jobless rates do not paint a picture of a nation leap-ing out of either Against a national 6.8 per cent unemployment rate in July New York has a rate of 7.1 per cent, California 7.6 per cent Michigan 8.3 per cent and Mas-

sachusetts 9.1 per cent.
This week will produce only a few of the macro-economic numbers the market loves to crunch. On Friday the pro-ducer price index is published. hut the consensus among sta tistics-watchers is to expect a little changed figure, and some are even looking for a drop of

0.1 to 0.2 per cent.

The focus instead should be on tomorrow's quarterly refunding, with \$14bn of three, year Treasury notes. On Wednesday the Treasury plans to issue \$12bn of 10-year paper and on Thursday another \$12bn chunk, this time of 30

year bonds.
Mr Bush goes on his August holiday this week, but he is sure to keep a weather eye trained on the economy: he said on Friday that he wanted to see how the unemployment figures were received by the markets.

If the bond market carries on with its present tilt, Washington - and especially the Fed will eventually get the message; "Lower interest rates, please!"

Alan Friedman

bond jumped by 14 on Friday, reducing the yield to 8.24 per cent, some 14 basis points FT/AJBD INTERNATIONAL BOND SERVICE 44 11 5/8 93 71/4 92 CIUS 34 93 ELEC DE FRANCE? 1/4 DI FINI AND 5 3/8 95 CENERAL MOTORS 7 1/7 95 JAPAN DEV BK 5 1/2 95 DEW ZEALAND 4 7/8 99 OFFERS CHYDRO 5 08. EAT TIZED 318 18 94 21 6 18 94 08 348 SEV 10 548 H. # Y 5 344 92 SAI ELEC PWR 4 5,8 94 INFTL FIN 6 1M 94 ON TEL & TEL 5 7/8 94 ONC INV BANK 4 7/8 94 ONC INV BANK 7 94 DEVICED 6 3/4 92 CHIET LEVE CO 9 14 96 EXPIL AS FIN SERV 0 44 Ź ENTIREST SAVINES 0 10.

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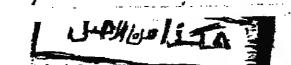
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d. Press — percentage premises of the current effective price of buying steers via the bood over the most recent share price, on over current share price, an over current share price.



SYNDICATED LOANS

Sector on wane as banks lose favour

UK COMPANIES are turning away from syndicated loans, their usual source of standby financing, to up bilateral loan agreements with

relationship banks.
The trend has been sparked hy growing that, when the going tough, I large group banks may not be a reliable source of funding.

Companies such as News Corporation, Brent Walker and Laura Ashley found, to their cost, that the reluctance of just one or two banks to agree to a restructuring of debt can jeopardise a company's

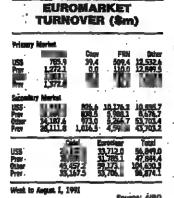
In many cases, banks had down their participations, so that some companies discovered they had new

Several large companies are reviewing their banking lists and moving with their relationship banks. Imperial Chemical Industries, UK's largest manufacturing company, and Rolls-Royce are among the leading UK firms which are to be adopting this

Foreign banks was strong credit ratings, such as Deutsche Bank, are enjoying increasing share of

market as result Companies appear to prepared to pay more fir bilateral lending, when they are convinced that a top-rated bank will be m reliable source of funds, than for syndicated facilities, which in the past been more expensive.
"Many UK companies

not enamoured of syndicated landing," observed one banker.



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strong treasury team, which can devote staff to managing bilateral loans, these are

good option."
BAT, the UK conglomerate, is taking the bilateral man "We like to have strong banking relationships, and this is one way of cementing

them," said a BAT official. BAT has cancelled its \$3.2bn revolving credit facility, up in February 1988, and replaced with a series of more than 20 bilateral agreements, worth a total of \$20n.

More such agreements will be put in place during the next few months. BAT not plan in the the new facilities, just as the old facility went virtually

The ornical said that BAT expects banks not to sell on its

considering their options.

Litt & Coleman has me in the coleman has me in refinance the remaining \$1bn of \$1.7bn facility taken in March 1990, which expires next year. An official said that, in view of changes in the market, it. company is looking again at all the options.

Despite the attractions bilateral financing, some bankers may may may may up expectations.

In up expectations, that the policing role of agent banks on syndicated facilities missed, companies try restructure a large number of bilateral

In any case, a barrier to the spread of bilateral lending may be the banks themselves

Constrained balance sheets and economic recession are likely a discrete way from lending sizeable sums of money, without selling on some of the THE \$90m three-year secured syndicated loan for Robert Maxwell Estates has

been put on hold.

The deal, arranged by Barciays and Lloyds, syndication, wit the proposed demerger of Maxwell Communications, Mr Robert Maxwell's publishing group may require the less to be restructured.

Tracy Corrigan

INTERNATIONAL BONDS

Emerging economies gain as investors take more risk

FOLLOWING period of intense conservatism, investors are buying higher-yielding from weaker international credits.

Borrowers from the emerg-ing markets Latin America and eastern Europe have most to gain from a shift in attitudes. Domestic borrowing costs in many countries remain prohibitively high. Cheaper international credit can help to finance growth.
Inflows of international capi-

tal allow governments to run the trade deficits which often result from high economic growth. For example, Mexico was the largest recipient of new capital I in Latin America last year, with a man of \$8.4bn invested, man in cover the country's \$3bn ham twice over.

Mexico has been at im fore-front of im resurgence of "emerging market" borrowers in the international bond arena. Pemex, the state 👊 company, has led the way with Eurobond issues in D-Marks, Austrian schillings, dollars and Ecu, as well as a US domestic

bond offering. However, the Mexican state's Pta10bn Matador bond issue in the Spanish domestic market last week demonstrated that new funding opportunities were opening up. Mexican borrowers are also

funding at longer maturities. The \$100m five-year deal by Banobras, the state development bank, launched last month was the longest matu-rity borrowing by a Latin American borrower since the early 1980s.

rowing has failen sharply. The Banobras issue was priced at a yield spread of 239 bear points over US Treasury bonds. \$125m three-year deal was launched in February at a

yield spread of 320 basis points. This still represents a heavy premium better known corporate For example, Pemex's Ecu was launched on a yield of 11.475 per cent. comparable deal by Asea Brown Boveri, the Swiss-Swedish industrial group, was at the time yielding 9.48 per in the secondary market. But the narrowing w spreads

demonstrates the progress made by Mexican borrowers since they related to the Eurobond market last Septemfrom other South

ing Mexico's lead. It they have further to go in terms of pricing. Petrobras, the Brazilian public sector oil group, paid a yield spread of more than 600 basis points in a successful \$250m two-year issue launched last month through

Chase Investment Bank. European borrowers. where Hungary 💷 blazing a

National Bank of Hungary recently completed its first Eurodollar bond offering, a \$100m five-year deal via Bankers Trust International. The yield pread of 280 basis points over IIS Treasuries suggested that the Hungarian bank as a slightly more risky credit than state-owned Mexiissued by these borrowers has been fuelled by the progress of economic restructuring.

For example, Venezuela recently had its credit rating upgraded from B+ to BB by Standard & Poor's, the US rat-ing agency. This did much to smooth the path of the coun-try's return in the capital markets, will a limb five-year

Eurobond placement. S&P said that the upgrade reflected "the implementation adjustment programme and debt reduction plan".

Bond syndicate managers said that demand was coming from diverse sources, varying from private individuals in Europe III US mutual fund companies.

the weakness of the US market for high-yielding corporate debt - or "junk" bonds - has led In US funds being diverted

For example, strong US demand for National Bank of Hungary's Eurodollar deal has led the bank to consider ■ US

domestic issue. However, in upgrading Venezuela's debt rating, MI noted that economic adjustment remains vulnerable to political challenges".

Demand from investors is also to political disturbances. The National Bank of Hungary has postponed plans for a debut sterling issue bouring Yugoslavia.

Simon London

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inegawa Fuel(b) X / 1 1	60	1995		100	100	SBC	4.000	after 2, 3 and 4 years at 101 4 %.	z) Fungible v	ette extering i	ioudCom les	ue Nobe: Yiel	de are cek	culated on AIBD beels.	

World International (Holdings) Limited

(Incorporated in Hong Kang with limited limited



1990/1991 RESULTS

- * Group profit and but all to shareholders increased by 11.15 to HK\$1,142 I million compared to the preceding year. Earnings per share improved to 45.3 cents.
- * Extraordinary profit for the year amounted to FIK\$214.1 million arising mainly from the rationalisation of the Group's hotel interest ownership structure and sharing of extraordinary items of associated
- * A final dividend of 15 cents per share is proposed, after the payment of an interim dividend of 6 cents per share in January 1991. Total dividend per share for the year rose to 21 cents, representing an increase
- * During the Group restructured its holding of the "A" shares and "B" shares of Hongkong Realty and Trust Company, Limited ("Hongkong Realty"), listed in Hong Kong, resulting in the aggregate voting the attached to the restructured holding falling below 50%. As a consequence, Hongkong Realty ceased in a subsidiary in August 1990 and has instead become an associated company. Contributions from Hongkong Realty since then have therefore been equity accounted. However, this has no impact on the consolidated profit after taxation and minority interests as the Group's equity shareholding in Hongkong Realty has been maintained at about the same level.

 * The Wherf (Holdings) Limited continued applicant interests are interested as a subsidiary in the action of the same level.
- * The Wharf (Holdings) Limited continued achieve improved results. In the medium-term future, earnings growth will be propelled by the development of wown land bank.
- The Trading headed by Wheelock Marden and Company Limited were affected by the general softening of we economy and experienced a difficult year.
- * The Retail business of Lane Crawford International Limited and its subsidiaries suffered from a difficult retailing environment during the year. Notwithstanding a modest improvement in retail turnover, gross profits declined and net margins were further eroded by increased operating costs.
- * The Property business headed by Hongkong Realty reported improved results during the year. Two property projects were completed during the year and other projects of varying sizes are progressing in accordance with plans. These projects aggregate 2.1 million sq. ft. of gross floor area.

For the year ended 31st March:	1991 HK\$ Million	1990 HK\$ Million
Turnover	1,961.3	2,436.0
Operating profit Share of profits and associated companies	427.6 752.4	747.5 591.8
Profit before taxation Taxation	1,180.0 (107.2)	1,339.3 (108.2)
Profit after taxation Minority	1,072.8 (144.3)	1,231.1 (353.0)
Group profit before extraordinary items Extraordinary items	928.5 214.1	878.1 150.3
Group profit attributable to Shareholders Appropriations:	1,142.6	1,028.4
Interim dividend Final dividend	(122.9) _(307.3)	(102.4) (286.8)
Transferred in revenue reserve	712.4	639.2
Earnings per share	45.3¢	<u>42.9¢</u>
Dividends per share — Interim — Final	6.0¢ 15.0¢	5.0¢ 14.0¢
— Total	21.0¢	19.0¢

The Wharf (Holdings) Limited



Final Results for Year Ended 31st March, 1991

- Group profit before extraordinary items for the year ended 31st March 1991 HK\$1,442.8 million, representing an improvement of 1 1 1 compared with HK\$1,248.2 million for the previous year. Earnings per share 73.4 cents as compared with 65.7 cents for the preceding
- ★ In addition, the Group achieved IIII extraordinary profit of HK million.
- The Directors have recommended a final dividend of 36.5 annu per share, after the payment of an interim dividend of 12.5 cents per share in January 1991, and will be payable on 4th October 1991. Shareholders on record in 27th September 1991. Total dividend per share will in rise from 43.5 in on 1,921 million shares in issue in 1990 to 49.0 cents on the enlarged in the share sin issue in 1990 to 49.0 cents on the enlarged in the share sin issue in 1990 to 49.0 cents on the enlarged in the share sin issue in 1990 to 49.0 cents on the enlarged in the share sin issue in 1990 to 49.0 cents on the enlarged in the share sin issue in 1990 to 49.0 cents on the enlarged in the share sin issue in 1990 to 49.0 cents on the enlarged in the share sin issue in 1990 to 49.0 cents on the enlarged in the share capital comprising 2,098 million shares.
- All the mm businesses of the Group, with the exception of the hotels in Hong Kong, operated at satisfactory levels despite in adverse impact of the Gulf hostilities and global economic slow
- **▼** In the medium-term future, earnings growth will be propelled by the development of the Group's
- The Group intends to build a future core business in communications wirun with will dynamic. advances in technology and social/commercial requirements.
- With the revival of more positive global economic activities after the Gulf War, the current fiscal year is expected to perform creditably.

Year ended 31st March:	1991 HK\$ Million	1990 HK\$ Million
Turnover	2,700.0	2,302.2
Operating profit Share of profit lesses of associated	1,527.1	1,365.2
companies Profit before taxation	176.1 1,703.2	114.1
Taxation	(186.6)	(139.2)
Profit after taxation Minority in	1,516.6 (73.8)	1,340.1 (91.9)
Group profit before extraordinary items Extraordinary items	1,442.8 37.2	1,248.2 167.0
Group profit attributable Shareholders Appropriations:	1,480.0	1,415.2
Interim dividend Final dividend	(262.2) (765.8)	(201.7) (633.9)
Transferred = 1= 101	452.0	579.6
Earnings per share (Note)	HK\$0.734	HK\$0.657
Dividends per share - Interim (Paid) - Final (Proposed)	HK\$0.125 HK\$0.365	HK\$0.105 HK\$0.330
- Total	HK\$0.490	HK\$0.435

Note: Earnings per share were based in the weighted average number of shares in issue during

WORLD STOCK MARKETS

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Discount dilemma

THE D-MARK'S revival has unfavourably with run a little short of steam. This rates of 12 per ce is largely the result of fading Netherlands, 3.3 pe expectations about a rise in the German Lombard rate in the near future.

UK clearing bank base leading rate 11 per cent from July 12, 1991

Mr Helmut Schlesinger will attend next was meeting of the Bundesbank council for II first time and will certainly be the lively debate on the problems

Not only is German inflation above the equivalent rate for the III time in 18 years it is also relatively high in comparison with several of III the neighbours in the European Community. The July rate of 4.5 per cent for the area containing the old country of West Germany was the highest since December 1 having climbed from 2.5 per since March. It also compared

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around 9-9.5 per cent, but he
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There is a problem however

There a problem however raising the discount rate without making a Lombard adjustment. Call money in Frankfurt is already around per cant. Raising the discount rate will increase the of banks' financing, putting upward rates, and possibly pushing call money above the 9 per cent Lombard This will Lombard facility and lombard to round-tripping, where the borrowed Lombard money

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Danish Kroop	116.5	23.2	Jan Mil	T, WIFU.	ribaut	rt, per	IV. CITE	he T'r	NO. DE	Seint L.L	. per 2:	w.
Suits Franc	1145 1091 1129 1018 981	123.2			URC	CH	RRE	MCY	INT		RT A	7
Outch Golder	122.9	+15.0	_		-			-	-	_==		=
French Frank	98.1	-20.7	A	16 Z		ort,	7 Days		Dee	Thr		
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1985=100.	1966	AULL	Contra God	Mer		E I	12 . H	เเร		62 .	26	iğ.

Yes 137.9 +69.4	Ang 2	LET'UT	borgot	Month	Allonths	Months	Year
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Argentian 16775.2 - 16812.0 9935.00 - 9945.00 Australia 2.1660 - 2.1660 1.2820 - 1.2830 Brazil 589 679 - 591.090.049.355 - 349.750 Fridand 7.0655 - 7.0875 4.1925 - 41.925 Greet: 520.250 - 329.000	Belgion Franc. Yes. Dunich Kross. Acian SSing. Long term Illinoita pairs 8,2-82, per ces	44 - 4 73 - 74 44 - 4 rs: two years 7, asserbas). Shor	43 - 44	77 - 71 91, -91 51 ₂ - 51 ₄	The par cook; the area and Japanese	The The State of the Telephone of the Te	91 - 70 91 - 91 1 per cont; five we stays' nation.
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AND & POORS P	High 390,60	386.80 389.70 389.70	Prio. 388.95 375.25
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Tressary Bills (sell); one-more cont; Bank Bills (sell); one-havenge tender rate of discoust day July 31, 1991. Agreed 12, 31 p.c., Schemes II & III: 1991. Scheme IV&V: 11.138 streen days footled 4p seven days fixed. Finance Houses at seven days notice 4 per refed under one month 7 tent; six-aline months 9 per c from July, 15, 1991. Deposit BANK OF EN	nonth 10: 10.308; rates for ; 12.38 p. p.c. Loca p.c. Loca ses Base r cent. Ces per cent en; nine- a withdra	D per ces P.L. ECS P.L. ECS P.L. ECS C. Refero I Authorit Rate 11 b tificates ; one-thre twelve man for ca	at three months 10% per co 10 Fixed Rate Sterling Export g 26, 1991 to September 24 to note rate for period Jame 29, by and Finance Houses seven of throm August 1, 1991: Banil of Tax Deposit (Series 6); Dep te months 10 per cent, three- noths 9 per cent, under £100	nt: Tream Figure	ry Bills; Make up icheme I: July 31 , z, otheri Rates for ,000 and is 91 ₂ per per cast.
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Stits on offer Texts of applications Total allocated Minimum acceptes bid Allocatest at minimum intel	£300m £1850m £300m £97,400 53%	52323a 5500a 597.345	Average race of discount. Average yield Amount, on offer at pest tender	10.3082% 10.3082% 10.5801% £300m £35.020	10.4456% 10.7249% £300m

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sante & Co., and County NatWest/Wood Marganath in conjunction will the Institute of Athenne and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		FRIDAY AUGUST 2 1991							THURSDAY AUGUST 1 1				1	DOLLAR INDEX		
Figures in parentheses show number of lines of stock	É	% chq (5)	Š	Yes Index	DM	Local Currency index	Local % chg from 31/12/90	Div.	index	ĕ	=	DM Index	Local Currency Index	1991 High	1901 Low	(approx)
Australia (69)	149.76	+ 26.9	191.00	THE AS	INVE	37.7	T 100		F 31	100.00	102.11	70.0	127.44	MAN.	112.74	
Austria (20)	176.15	-10.4	100	152.27	125.25	159,43	+4.2	1.73		155.54	Market Street	MAS	111	484		774.00
Betrium (49)	130.03	~ 1.7	113.70	TIME.	117.26	115.12	+ 14.1	5.12	120	100.23	112.12	117.78	114.73	151.20	121.73	
Canada (115)	139.10	+7.0	201.00	181.8	15.5	100	+6.1	1.2	10.40	123.87	173.00 000.00	007.E	116.51	142.27	W-4	13 40
Denmark (37)	257.17	+10.5	224.88	222.31	10 J 10 J	CAU	-		-14.0	260.00	222.05	233.24	27.00	270.56	217.74	
Finland (16)	99.81	~3.2	100	86.28		87.85	+12.0	80	.550	87.95	20.00	A110	87.68	MALE	90.00	
Frence (109)	130.77	~0.7	114.35	TTT CI	117		+ 15.1	140	20.10	114.40	196.00	13545	121.02	100	120.60	100.00
Germany (65)	108.95	-44	93.52	92.46	96.44	96.44	+ 10.9		108.64	94. <i>2</i> 7	92.63	97.29	97.29	100	100,000	138.61
Hong Kong (55)	169.57	+39.2	104.34	140.33	152.92	158,95		4.11	100.00	10.00	100,40	100,000	107.73	10.0	116.50	OM THE
	153.88	+3.7	MAG.	133.02	130.7	141.35	+20.1	100	10.0	100.40	235.00	140,14	140	15.4	132.88	1776
in Angelow (salessine	76.13	-28	66.57	10.00	68.65	73.86	+ 12.0	LAN	7.48	10.0	65.20	68,49	73 <i>.4</i> 8	10.0	69,89	103.80
Italy (77)	132.28	+6.0	115.67	114.34	110 30	11434	411.6	0.74	131.84	176/1	114.71	120.51	114.71	500 W	:13,51	136.62
	224.95	+6.0	196.70	194,44	B10.25	241.54	+9.5	2.77	225.54	200,02	196.50	206.41	M 2 58	247.78	200 3 (4)	243.54
		+84.7	995.28	983.89	100.00	March 1	+ III	1.45	1139.78	1009,45	991.73	1041.74	100	1152.58	894,65	550,45
Mexico (16)1	130.20	+5.2	125.7	121.71	100.00	125,63	+21,8	4.27	120 (1	121.54	100 AM	127.00	125.82	145.73	125.70	144.77
Netherland (31)	140.60		41.81	4634	43.12	44.32	+13.0	6.86	W.11	42.60	41.85	63.55	44.87	54.64	(7.3)	65.56
New Zealand (14)	47.82	+ 10.2	17.5	171.64	179.06	183,40	+12.5	1.60	197.07	174.64	171.48	180.12	LOCAL DE	223.24	10034	271.29
Norwey (32)	198.56	~ 2.8				158.47	+24.2	2.16	196.08	173.66	170.61	179.21	187.60	208.25	151.63	201.01
Singapore (36)	197.40	+23.9	172.62	170.64	178.01		+26.4	3.15	247.87	219.52	215.66	228.54	174.50	258.85	173.00	194.86
South Africa (61)	241.34	+32.0	211.03	206.61	217.62	172.12			147.72	130.83	128.53	135.01	122.59	171.12	131.51	169.84
Spain (54)	149.24	+6.4	130.50	129.01	134.58	123.35	+21.4	4.35				176.05	181.21	204.12	146.60	230.03
	192.72	+20.9	188.52	186.60	173.80	180.31	+35.8	2.46	192.51	170.59	167.60					
Switzerland (58)	94.32	+6.1	82.47	61.53	85.06	88.21	+25,5	2.18	92.43	81.86	80.43	84.49	87.96	100.67	82.17	103.75
JAMES Klosky (240)	176.12	+6.3	154.00	152.23	158.80	154.00	+21.0	4,77	173.23	153.42	150.71	158.31	153.42	187.44	158.27	171.38
	156.94	+ 17.7	137.23	135,67	141.53	156,94	+17,7	3.08	156.88	138,94	136.51	143.39	156.88	158.24	125.95	139.03
sets ferolement					404.00	123.54	+18.4	3.87	136,60	120.99	118.86	124.88	123,41	151.52	125.50	152.62
Europe (831)	138.42	+29	121.04	119.65	124.82				187.63	166.35	163,43	171.67	168.20	200,81	155.55	221,46
Vordic (110)	188.72	+ 12.5	165.02	163,13	170.18	168,07	+29,0	1.94				121.75	116.39	145.92	117.86	137.08
	133.66	+7.7	116.88	115.54	120.53	116.09	+8.5	1.09	133.21	117.97	115.91					
	135.88	+5.6	118.82	117.45	122.53	119.86	+ 12.4	2.21	134.88	119.47	117.36	123.28	120.00	147.66	121.29	143.78
	155.75	+ 17.1	136.20	134.65	140,48	154,17	+ 17.0	3.09	155.75	137.94	135.53	142.37	154.16	157.04	125.91	138.97
	116.07	+ G.5	101.49	100.35	104.59	106.02	+ 18.5	3,17	114.84	101.71	99.95	104,99	106.13	129,80	106.85	139,91
		+27.2	128.82	127,36	132.86	131.48	+26.9	4.28	146,72	129.95	127.68	134,11	131.08	147.32	111.40	141.71
	147.32		120.40	119.03	124.17	121.17	+12.7	2.26	135.84	121.20	119.08	125.08	121.35	148.16	122.32	144.37
	137.59	+6.3		121.03	126.26	130.19	+13.9	231	139.65	123.68	121.51	127.65	130.36	145,77	120.06	138.47
	140.01	+ 10.8	122.42			132.10	+ 14.4	2.56	141.88	125.68		24.5	120.78	148.66	- 10	141.08
Norld Ex. So. Al. (2206)	142.51	+10.1	124.61	123,20	128.52		+ 18.5	3.42	.41.40	132.51	1000	20.11	20.0	152.83	S 1	145.27
Norld Ex. Japan (1793)	150.27	+124	131.40	129,91	135.53	142.82				142.01		400.00				141.39
he World Index (2267)	143,15	+10.3	125.18		129,10	100	+14.6	2.56	142.58	10.0		130.32	132.55	149.01		141.30

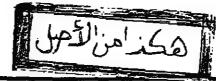
regions: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) (Local); Nordic: Index 1988 = 139.65 (US \$ Index), 114.45 (Pound Berling) = 123.22 (Local).

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The following constituent changes took place during ending 2/2/91; Addition: Groupe Worms Cle(France).

La Henjn(France), Pechelbronn(France), Jacob (W&R)(Ireland) and Scanla(Sweden). Name changes: to (berdrola(Spain) and Castle & to (in the Foods(US)).



POU	ND SPO)T -	FOF	WA	RD A	IGAII	NST	THE	PO	UND				L		ON R	ECENT	ISS	UE	5		_	<u> </u>
Aug 2	Day's spread		Cle	se	Dee	menth	% p.a.		aree pilit	%	EQ	ווו	E\$										
Canada Canada Relactiones Beiglass	3.3100 - 3.3 60.40 - 60.	90 I	FD'80 -	1,6960 1,9510 3,3200 60,90		0.71cpm -0.33cpm 5-3cpm 12-8cpm	5.10 2.28 1.61 1.97	1.14	-2.05pm -1.03pm 14-4pm 26-21pm	设	issue Price	Arri est Padd DD	Latest Remnor Date	19 High	91 Los		Stack	Closing	+97	Het. Die	Times Cor'd	Gross Yletz	P/E Ratio
Desmark	1,0970 - 1,1 2,9375 - 2,9 251,00 - 25 183,45 - 1,5 21,96,00 - 220	070 455 1.90 1.80	1.4350 - 1.0995 - 2.9375 - 252.90 - 184.50 - 202.00 -	11,4450 1,1005 2,9425 253,90 184,80 2203,00	7 7	1 karesna 4.030dis 1 ₂ -1 ₂ pipan 6-135cdis 19-30odis u-2stradis	1.7 -0.27 -2.00 -1.59 -0.54	22	4-34 pa 1-0.10pm 1-1.1pm 4-309m 72-42# 3-54!	055 153 421 278 -073	9100 9102	F P P P P P P P P P P P P P P P P P P P	1	107 109 45 185 13	101 104 104 101	Do. Zero Di Aegis Warr Brockbang Do. A Warr	2015 Sp	109 135 135	+12	M1232	1111	16.1	=
Japas	11.4580 - 11.1 9.9850 - 10.1 20.66 - 20. 2.5525 - 2.5 1.4355 - 1.4	720	1.9950 - 11.7100 - 231.25 - 20.76 - 2.5625 -	11.5425 10.0050 10.7200 232.25 20.79 2.5625 1.4375	31	14-144 14-1444 14-14066 14-14066 14-14066 14-14066 14-14066	0.55 1.35 0.56 3.59 3.23 1.13	31 12 21 81	4-24,00 4-24,00 pm-3-00 4-15,00 2-35,00 2-14,00 10.280 10.280	1.18 3.45 1.36 2.93	175	FP FP		100 100 100 100 100 100 100 100 100 100	発を発展した	Capital Ver Oty of Oxfo Dairemont	tigres l.p Pet Wirniss Garments l.ép Hier Cost Es	105 9 147 98 20	+112	<u>#</u>	19	55 46	10.4
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Aug 2	Day's spread		Clo	4	Otte	menth	9.2		蛇	76 p.t.	1/230 145 100	F.P.		245 140	305 305 151	Do. Units Erescore is trists Life in	iða	545 220 157	+5 -2	-06% HQ102**	50	1.8 5.8	9.7
bretoner Canada Rethertands Belgium Desmark	15125 - 15 11485 - 1.1 19545 - 19 35.80 - 34	98	1.6950 - 1.5335 - 1.1505 - 1.9545 - 35.85 - 6.7450 -	1.6960 1.5345 1.1515 1.9555 35.95 6.7500	0.55 0.25 0.55	0.71cpm 0.47cpm 0.28cHs 0.58cHs 11.00cBs 07ercBs	5.10 3.87 -2.76 -3.47 -3.34 -3.41	1.60 0.74 1.67 27.00	1-2.05pm 1-1.50pm 1-0.79da 7-1.72da 33.00da 1-6.30da	4.04 -2.66 -3.47	16290 385 125	F.P. F.P. F.P.		· 1000年,	101 297 272 89 100 36	Klejavar, i Lovades La Manchester Mirror Gro.	ligin (ns. 5p	106 309	-1 -1	M7.5 111.5 R6.55 M4.13	1.7	9.4 5.0 8.5 5.2	9.2
Germany Pertugal Spain Kaly Korway	6.7245 - 6.8 1.7340 - 1.76 149.25 - 151 168.76 - 116 1247.50 - 132 6.7825 - 6.96	25 20 0.50 1	1,7540 - 149,25 - 149,05 - 248,75 - 5,8025 -	1,7350 149,35 109,15 1299,25 6,8075	5.90-6 2.25-2	0.49yrdis 0-135cylis 60-64cylis ,40ilregis !55oredis	- 12 10 10 10 10 10 10 10 10 10 10 10 10 10	1,44 33	0-360dd 8-183dd 18-90dd -7-45dd	-3.40 -9.24 -6.62 -5.67	100 25 100 100 240 240	F.P. F.P. 100	11111	39 102 100 255 1241 1241	101 98 2520 109 101	Murray Soli Murray Soli Do, Uzdis Sozi Hydro- Scotlish Po	t income 10p t Tsi. Cap 10p 	102 98 2550	+1	M10.58 19.13 19.2	19	4.7	13.7
France	5,8950 - 6.01 6,2905 - 6.47 136.50 - 138	00 135 05 1370 12	5.89%0 - 5.3175 - 136.70 - 2.2550 -	5.9000 6.3225 136.80 12.2600	2.30-2 0.16	0.30aris 55eredis -0.15ydis 95gradis -0.25ceis	-0.39 -1.49 -1.49	7.50 0.46 9.90	1-8.05dh 1-0.49dh 11.10dh	-192 -137 -140	100 100	f p F.P.	~ .	102 31	47 102 23	Scritish Val US Smaller Do, Warran	cas	102 31		al.6	0.8	5.1	34.6
Switzerland .	11615 - 11	35	L1785 -	1.1795	0.40	0.38cpm	-1.95 3.97	1.20	-0.75db -1.16pm	4.00				FI	XED	INT	REST S	STO.	CK	S		_	
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LONDON SHARE SERVICE

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BANQUE GENERALE DU LUXEMBOURG S.A. AS 50,000,000 20 % Notes due 1991 emable at the option of the issurer in CANS) Pursuant to Clause of the terms and Conditions of the Notes notice is that the has cleated to option to the traction to the August 14, 1991.

Luxembourg, August 5, 1991 BANQUE GENERALE DU LUXEMBOURG S.A. Social anonyme

CIVAS 3 LIMITED Interest Rate 6.49503% p.a. Interest Period August 5, 1981 to February 4, 1982. Interest Payable per US\$100,000 Note US\$3,301.95. August 5, 1991, London By Disbank, N.A., (CSSI Dept.), Agent Bank

Notice to Bondholders of ERSTE CESTERREICHISCHE CAD 50,000,000 B % L due 1992

in accordance with the terms and Conditions of the issue, notice is hereby given that Banque Belge Limited resigned from its capacity as sub-paying agent in London for the as from September 9, 1991

The lasuer

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Phone: +49 1 7598101 Fax: +4969722677

Nagase Finance Europe B.V.

US\$ 50,000,000 **Guaranteed Bonds due 2000**

Unconditionally and irrevocably guaranteed as ■ payment of principal and interest by The Sumitomo Bank, Limited

In accordance with the Terms and Conditions of the Bonds, notice is hereby given that for the fourth Interest Period from August 1,1991 to February 3,1992, the will carry an interest rate of 6.8625 % p.a. The interest amount payable on the relevant interest payment date, February 3, 1992 will be 3 8,864.08 per US\$ 250,000 nominal amount.



Bank **KREDIETBANK**

S.A. UJTESTS LANGUAGE

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■ Shure Prices are available on FT Cityline, call 0836 43 + tour digit code. Calls charged at 34p/m INDUSTRIALS (Miscel.) - Contd. INDUSTRIALS (Miscel.)—Contd | Print | Last | Print | Last | Print | Last | Print | Last | Las Print Illin 15. Shaper (and 200, ...)
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LONDON SHARE SERVICE

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MONDAY INTERVIEW

The EC's very own visionary

Jacques Delors, president of the European Commission, speaks to David Buchan

othing frustrates a workaholic more than the summer wind-down of business in Europe.

The frustration is all the greater when you are Mr Jacques Delors, and you feel that the historic moment to become a world power may be slipping past the European Community, as ministers turn in circles on

political and monetary union and fail to rise properly to for-eign policy challenges. Not that such mundane concerns dim his ultimate vision for Europe. "When I look at the long term trend (of EC developments), it is fantastic," he said, settling back in his executive jet on a recent flight to Portugal. This is just what you would expect from a man who has become the most successful president of the European Commission, who set the single market for 340m people in train, who launched the drive to monetary union that in turn has led to a much wider negotiation on political union. The personal pay-off for Mr Delors has been a steady rise in opin-ion polls in France, placing

him ever better for a run at the Elysée in 1995. The Commission president has a heavy summer's work ahead. After four or five days' rest in his Burgundy house, he says he will attack first the increasingly burning question of immigration and then start reading himself into the his-tory of central Europe, the better to see whether the EC should take in new members from that region. This fanatical believer in European self-im-

provement devours dossiers the way Arnold Schwarzenegger pumps iron.
Gone is the gloomy silence into which Mr Delors was plunged earlier this year by the virtual irrelevance of the EC during the Gulf war. events got the inter-govern-mental conference (IGC) on political union off to an argumentative start, especially con-cerning whether the EC should have a common defence policy. "I thought the very divisive question of defence would have stopped the rest (of the IGC work)," he says. "But this has not been the case."

not been the case.

But progress is maddeningly slow. The Twelve's negotiators on political union may meet weekly, those on economic and monetary union (Emu) fortnightly. But forward move-ment depends on ministers breaking the various deadlocks at their monthly meetings. And this is precisely what they don't do, Mr Delors says. He is particularly critical of finance ministers who he says are "fed up with Europe" and are threatening an interminable transition to Emu. "If the tran-sition is too long, there never

he public rightly expects that any inquiry into a

national scandal or social disaster should reveal

the true nature and extent of

the calamity, unmask the guilty and indicate what needs

to be done to avoid a similar occurance.
The independent inquiry

The independent inquiry into the supervision of the Bank of Credit and Commerce International, to be headed by Lord Justice Bingham and set up jointly by the chancellor and the Governor of the Bank of England has from the out-

of England, has from the out-set aroused public anxiety. The

anxieties focus on the inquiry's

lack of powers to summon wit-

nesses and the decision to con-duct proceedings behind closed doors. Much of the media com-

ment on these issues misunder-stands the role and function of

Every event which prompts a public inquiry has its own

peculiar features. No two

events dictate the same for-

inquiry. Each inquiring body

likes to adopt its own proce-

dure to meet the circumstances

of the event under inquiry and

A non-statutory body of

inquiry, such as Lord Justice Bingham's, provides greater

flexibility in procedure. Whereas Lord Justice Woolf, in

his inquiry into the prison dis-

turbances of April 1990, wit-

nessed over 25 days by the tele-

vision viewing public and read about at length in newspapers.

found no difficulty in conducting his inquiry in full view of

the terms of reference.

my bet." But foreign ministers also draw Mr Delore's fre. Using Milan Kundera's phrase, he complains of "their unbearable lightness of being" in fail-

ing for the past six months to embark on any serious negotia-tion of their many differences on political union.

If Mr Delors ends up appea ing over the ministers' heads to their bosses, it will not be the first time. He can count on traditional backing from the leaders of the Benelux (one of which, Mr Rund Lubbers of the Netherlands, would like to succeed him), and of Italy. He has

a personal rapport with Mr Helmut Rohl and Mr Felipe Gonzalez, but a deeply compli-cated relationship with Mr François Mitterrand. Ties are more distant with the other five leaders, and gov-erned by special factors in two cases. Greece is suspicious of the way the Commission has stepped in to "nanny" its econ-omy. Mr Delors admires the way Mr John Major handles himself politically, but is aware that hopes of warmer relations with Downing Street

depend on the vagaries of Britain's Euro-debate. Oddly, as Mr Delors's international stature grows, so has his difficulty in getting the support of his 16 Commission colleagues on the more routine matters that come before the EC executive. Out of town for two or three days a week, he now no longer has the time to line up backers within "the col-lege" of commissioners that others, notably the assiduous Sir Leon Brittan, have. Mr Delors complains colleagues never return the concessions

ne makes to them. Sometimes

after a meeting with a fellow commissioner he says he feels "like smashing a couple of vases against the wall". Would he cut back his international profile so as to devote more time to oiling the Brus-sels machine? Clearly not. His big ambition is to see Europe taking on the new world role cast for it by the end of the cold war. Before 1988-89, he says, it was easy enough. Europe was protected against the communist baddles by the American white knight and his nuclear umbrella - France played the flirt, Britain the dis-ciplined one, Germany the dis-creet one. All that is gone.

Burope est maintenant face à It is high time for the EC to grow up, he says. "We are like a 18 year-old put at the door by Papa – we have got to pick up our suitcase, find a job, a place to live, a girl-friend and so on." If, on the other hand, Europe still behaves "as though it has contract, then this will signal its absolute historical decline". Yugoslavia is important here.

JUSTINIAN

said for other forms of inquiry.

Lord Justice Bingham (then Mr Thomas Bingham QC) in 1977-78 investigated in private

the supply of petroleum prod-ucts to Rhodesia in breach of

United Nations sanctions; his

published report concluded that UK oil companies know-

ingly violated the legal sanc-tions and that government offi-cials were aware of such

While inquiries vary widely in their procedures, there are two immutable principles. The

inquiry must be thorough if it

is to perform the task of reveal-

ing what precisely happened and in assessing any attribu-tion of blame. At the same

time, the inquiry must be unquestionably fair to all those

who may become the subject of criticism in the final report.

all witnesses and documentary

evidence relevant to the terms of reference should be avail-able to the inquirer. The exis-

tence of a power to subpoena will ordinarily ensure that. But if the witnesses are abroad and

Thoroughness demands that



'The long term trend is fantastic' America, though mighty after its Gulf victory, has left Bros-sels to make all the running in mediation, and Mr Delors conmediation, and Mr Delors con-siders it the EC's collective "duty" to get as involved in finding peace in Yugoslavia as the US is in the Middle East. This world challenge is, to Mr Delors, "the fascinating characteristic" of today. Set against the EC's future potential, the separate national hang-ups of its members are just echos of the past. Harping

on such totems as "the nation state, the role of the Queen, la France universelle, 1789" is, he says, "ridiculous, when we are on the verge of an historic period. Those (EC founding

PERSONAL FILE

1925 Born in Paris. 1945-62 Banque de Paris. 1962-69 Head of social affairs, National Planning Com-

1974 Joined Socialist party. 1979 Member of European Parliament.

-84 Economics, finance and budget minister. 1985 President of European Commission.

fathers) who preceded us thought of this. They created the instruments for dealing with this. Are we capable of using them? Yes or no? Voil? All this thinking big has affected Mr Delors's views on EC enlargement. He was once a staunch opponent of "widen-ing" the EC to take in new members until it had been 'deepened" by further integration. Last week the Commis-sion gave Austrian membership a favourable nod.

Mr Delors still thinks it is premature for applicants such as Austria and Sweden to want to jump into a marriage con-tract now, "before they know what sort of (EC) flances will emerge from Maastricht". where the IGCs are due to wrap up with a political and monetary union treaty in December. But he says his views have changed since 1988-89. The Community has to

the documentation is in the hands of foreigners, subpoena powers will prove fruitless. Lord Justice Bingham has not

been given any such powers, though this is not regarded as a significant omission. If he were to conclude that such

powers were essential no doubt

the chancellor could resort to statutory measures. That

might involve resorting to the the Tribunals of Inquiry (Evi-dence) Act 1921, which clothed tribunals with all the powers of

the High Court.
Thoroughness may not

always be compatible with fair-

ness. The former might call for oral examination of BCCI officials. Even if they are available in the UK to give evidence or be willing to come voluntarily in front of Lord Justice Bingham, they might do so only if any alleged eximinality.

only if any alleged criminality was not going to be exposed to public view.

One of the consistent obsta-cies to public inquiries which indicate the commission of serious criminal offences is the

possibility that a prosecution might have to follow the con-

clusion of the inquiry. Poten-tial defendants will always be safeguarded by a withholding

of the inquiry report until after any criminal proceedings have

run their course. This involves denying to the public full details of the events under

inquiry, as happened with the

report involving the Fayed brothers and Harrods store.

If it is in the public interest to have a scandal or disaster expeditiously investigated followed by full public disclosure

Bingham and the BCCI affair

or to become an entity which exercises an influence in the world". It is, he says, "our responsibility to organise Europe", even if perhaps that means one day taking in the central European states, whose ungrateful leaders, in Mr. Delor's given congistently Delors's view, consistently underrate what the EC has

In arriving this autumn at a stance on enlargement, Mr Delors says he intends to reread "the history of Mitteleu-ropa back to the start of this century". In preparing his 1989 Bruges speech – a response to Mrs Margaret Thatcher's paean to the nation state a year ear-lier - he claims to have trekked through 10,000 pages of European history, from the European history, from the fourth to the 19th century. The defining model of modern Europe, for Mr Delors, is that created by Keynes and Beveridge, giving an influential economic and social role to government. In this, one can see the intellectual seeds that sprouted into the Social Charsprouted into the Social Char-

than social, policy that agitates him these days. "Whatever some may say, I say long live Eurochampions!" he retorts to those who disparage attempts by Brussels to nurture world-beating industries. "One sim-ply cannot have 90 per cent of European companies owned by Americans. Japanese and Swedes." He says he is not advocating pouring cash into companies, but an industrial policy that relies on "promotional standards", like that promulgated by Brussels for high definition television, on training and on R. 6. It that snoons. ing and on R & D that encourages more co-operation by com-panies downstream, nearer the market-place.

These are the policies which he says he would prescribe to all sectors coming to Brussels for help. "Those who reject this are either super-rightwing ideologues or they have national aims," he says, For him, competitiveness rather than competition policy is clearly the key word, and he

of the findings, then there is a strong argument, at the time of establishing the inquiry, in favour of foregoing any crimi-nal process. No one in govern-ment has yet been so bold as to

confer immunity from criminal trial to potential witnesses in public inquiries. But it is a

topic ripe for consideration.

The greatest anxiety being expressed publicly regarding the BCCI inquiry is over the sponsors' direction to Lord Justice Bingham that proceedings be held in private No doubt.

be held in private. No doubt, considerations of revealed criminality and confidentiality

of transactions within banking law and practices militate against an open inquiry.

The decision to hold an inquiry in public or in private is frequently left to the inquiring body to determine. What

can be safely assumed in this

case is that Lord Justice Bingham himself concurred

with the view that his inquiry

would best be conducted in pri-vate. Had he thought otherwise he would have insisted on

holding the inquiry in public or have declined to accept the

invitation in the first place.

After all, he has been through a similar experience in the Rhodesian inquiry and doubt-less knows all the wrinkles of

investigating such tricky com-mercial and banking practices. In any event, the govern-ment should, for its part, dis-

Locked out of the White House

s President George Bush relaxes after another successful for-eigh trip, Democrats are sunk in depression. Regaining the White House in 1992 looks about as easy as climbing Mount Everest without ropes

or exygen. Mr Bush, ridiculed in the Mr Bush, ridiculed in the 1988 campaign as the "man with a silver foot in his mouth", is one of the most popular presidents in recent history. His approval ratings are so daunting that only one Democrat, Mr Paul Tsongas, an almost unknown former senator from Massachusetts, has so amost unknown former season for fom Massachusetts, has so far declared his candidacy. Meanwhile, Mr Richard Gephardt, the House majority leader and hitherto one of the

leader and minerto one of the Democrats' best hopes, has declared he will not run.

The Democrats' presidential cupboard, however, is not entirely bare. According to an NBC/Wall Street Journal poll, Governor Mario Cuomo of New York. Governor Mario Cuomo of New York, Senator Albert Gore of Tennessee and the Rev Jesse Jackson are the most popular potential candidates among Democratic voters. Governor Cuomo, the first choice of nearly a quarter of Democrats, is a charismatic figure capable of mounting an affective challenge in 1992. But after a trying year struggling to curb New York's Inge budget deficit he seems disinclined to run.

Mr Gore, young and telege-

seems disinclined to run.

Mr Gore, young and telegenic, is hardly a heavyweight but has the advantage of being one of only a handful of leading congressional Democrats to vote in favour of military action in the Gulf. Mr Jackson, a powerful orator and seasoned campaigner, would galvanise a a powerful orator and seasoned campaigner, would galvanise a "rainbow coalition" of minorities. But being both black and left-wing, he has no hope of winning a presidential race.

Among dark horses, Senator Jay Rockefeller from West Virginia is attracting interest. The

say Rockeleter from West Virginia is attracting interest. The NBC poll indicates he is the preferred candidate of 11 percent of Democrats, putting him only slightly behind Messrs Gore and Jackson. Born a multi-multi-neuro. Mr. Rockefeller ti-millionaire, Mr Rockefeller appears genuinely moved by the plight of the poorest Americans. He recently gained prominence by chairing two national commissions — on



MICHAEL PROWSE on America

health care reform and family

policy.

The trouble is that polls suggest Mr Bush would comfortably defeat Mr Cuomo and trounce the lesser figures. The wimp of the 1988 campaign has

become a fearsome warrior.

Mr Bush's strongest card, of course, is his handling of the Gulf war. Unlike most Democrats, he correctly gambled that President Saddam Hussein was a bully who could be mili-tarily defeated with little loss of American life. Even with Mr Saddam still in power and the region in disarray, the military victory tastes sweet to most

Americans after the humilia-tion of Vietnam. The president has played other foreign policy cards shrewdly. He was supremely fortunate to reach the Oval Office just as communism was collapsing as a political ideol-ogy. But rather than gloating he has supported President Mikhail Gorbachev thereby winning Soviet backing in other spheres, such as the Mid-dle East, where an Arab-Israeli

peace conference is now expec-The Democratic party's position is not quite as weak as it appears. Unlike the British appears. Unlike the British Labour party, it has not been spurned by the electorate for years. The Democrats have lost five of the past six presidential elections but their strength on Capitol Hill is undiminished. They enjoy a huge majority in the House of Representatives and a 57 to 43 advantage in the Senate. In last November's gubernatorial elections, the Republicans held on to California but the Democrats won

populous states of Texas and Florida. More people say they intend to vote Democratic than Republican in next year's congressional elections.

The electorate thus still seems to support Democratic values and policies. The dilemma is that the party seems to have lost its key to the White House.
Conventional wisdom holds

Conventional wisdom holds that the best route to executive power is to focus attention more firmly on domestic prolems. It was ironic that while Mr Bush was lecturing Ukrainians on freedom last week, the Washington Post was lecturing the president about the appalling social problems in his own. the president anothers in his own capital city. It drew attention to 14 year-old children recruited as murderers by drug-dealers because they face only light sentences as juve-niles. Polls show that voters care more about domestic than foreign policy and that many disapprove of Mr Bush's han-

disapprove of Mr Bush's handling of social issues.

Merely drawing attention to social problems, however, will achieve little. The Democrats must also demonstrate competence in solving problems. Thanks to Mr Rockefeller, they have begun to sairs the initia. have begun to seize the initia-tive in health care. But in most other areas they remain mute or confused. Mr Bush is makor confused. Ar Sush is mag-ing the running on education policy by advocating greater parental choice and national tests to raise standards. And he has put Democrats on the defensive over civil rights by accusing them of favouring crude employment quotas for minorities.

But even if Democrats get their domestic act together, the White House remains a dim prospect. The NBC poll suggests 60 per cent of voters think control of Congress and the White House should be split between the parties. The Democrats already enjoy dominance in Congress and state government, which is seen as the natural home for domestic policy. To seize the White House they need a candidate who can outshine President Bush as a foreign policy tear and commander-in-chief. That will scarcely be easy given the president's recent

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into the new EC treaty.

As it happens - Mr Delors insists he has never taken

instructions from Paris
these views on industrial policy coincide with mainstream
opinion in France. Mr Delors
would like to finish his current

would like to finish his current term in Brussels at the end of 1992; indeed he is already reck-oning that he will have to spend most of the second half of next year (with Britain hold-ing the EC presidency) dealing with enlargement.

with enlargement.
What then? He is unlikely to refuse a second offer to be

prime minister of France. In 1983 Mr Mitterrand offered him

the job, but Mr Delors said he would only take it if he could

would only take it it he could also continue to direct the Trisor (external monetary policy)

— a condition that Mr Mitterrand baulked at. If the Matignon offer does not come his way again, Mr Delors would not mind being asked to stay two more years in Brussels. Either way he would keen his

Either way, he would keep his options open for a presidential bid in 1995.

It is proposed to reorganise the activities of Ivory & Sime Atlas Fund (the "Atlas Fund") and to transfer the duties of promoting, managing and advising the Atlas Fund to Aberdeen Trust PLC, a company listed on the London Stock Exchange, and to general Aberdeen Trust Group companies.

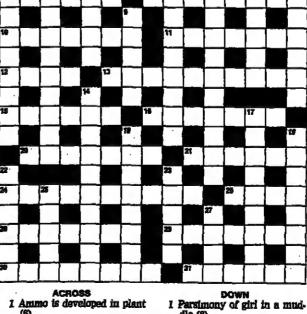
The change of ownership of twory & Sime Luxembourg S.A. (to be re-named Abtrust Fund Managers Luxembourg S.A.), the change of Investment Advisor and the Atlas Fund United Kingdom Representative Agent to Abtrust Fund Managers Limited as at the change of Share. Distributor to Abtrust Fund Managers (Gruennery) Limited are conditional upon the shareholders of the Atlas Fund woing in Invour of the resolutions submitted for their approval at an Extraordinary General Meeting to be held at the registered office of the Atlas Fund on 6th September, 1991.

Your Board are satisfied that the Aberdeen Trust Group have nufficient depth of expertise to professionally promote, manage and advise the Atlas Fund and recommend that you vote in favour of the Resolutions submitted for your approval.

By order of the Board.

CROSSWORD

No.7,612 Set by QUARK



(6)
4 Society dish to make a 2 Officer's mood affected the splash? (8) steward (9) splash? (8)

10 A disc jockey runs unexpected charges (7)

11 Takes in form of protection

in backing house (?)
12 Standard introductions to national or regional meetings (4) Instrument heard on steam

13 Instrument heard on steam radio? (10) 15 The black stuff's explosive! Calm down (6) 16 One club gathered in church room partitioned off (7)

20 One playing rugby in support of county division? (7)
21 Got the pip (in a state of inebriation) (5)
24 Bad-tempered man, crude (no mug), to be reformed 26 Herb's a wise man (4) 28 Advertise musical instru-

ment (7) 29 British title cracks likely to

collapse (7) 30 Firm to finish up with top-

class band (5)
31 Alcoholic mood? (6)
The solution to last Seturday's prize puzzle will be published with names of winners on Saturday August 17.

out (4)
5 Computer info? Torn it up somehow (5-3)
6 How to produce something shortly (10) 7 Instrument we hear that's often underground (5) 8 Summary about the birds

3 Brisk shower when one goes

coming up (6) 9 Flower festival doesn't start (5)
14 Display knitted article for competitive rider (10)
17 Former educationist's university (9)
18 Bring the changes in to cheer things up (8)
19 The supporter's a sticker (8)

22 Mower for an old-timer? (6) 28 Pressure group in the waiting-room (5)
25 One will stand these drinks in a circle (5) 27 Imperfect speech in town hall is panned (4)

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IVORY & SIME ATLAS FUND office: 13, rue Goetha, L-1637 L R.C. Luxembourg: B -27 229 NOTICE TO SHAREBOLDERS

EXTRAORDINARY GENERAL MEETING

The stambolders are honorish convened to attend up Extraordinery General Meeting of IVORY & SIME ATLAS FUND (the "Company") to be hold at the registered office of the Company at 11.00 n.m. on or around 6 September, 1991 with the following agende: denest of acticle I to change the same of the Company to "ABTRUST

Amendment of soids 16 so as to deleas the for the registration of the Company in Hong-Kong and to delete the "Con Person" definition and amadesent of the full test of the investment restricted Assentment of arricle 17, last pengraph so as to replace themin TVORY & SIME pic" by "ABERDEEN TRUST PLC".

Deletion of spicle 25 and recombaring of the following acticles.

Amendment of spicies 28 to suplace in the second and in the several lines the name "IVORY & SIME LUXEMBOURG S.A." by "ABTRUST FUND MANAGERS

Resignation; Discharge to ranigning elements; Appointment of dis

At a first meeting decisions shall require a queezes of not less than 50 per cent of the shares issued and outstanding and a majority of two thirds of the shares present, or represented at the mooting and voting.

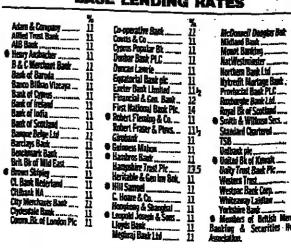
Should the above queezes of 50 per cent of the shares issued and existencing not be used, a second Extenordinary General Meeting will be convened to be held with the same agenda, at which, with no queezes, a majority of two thirds of the shares present or represented will be sufficient to pass the above proposed resolutions. The bolders of beaver startes should deposit these at least five clear days believe the dut of the meeting with one of the following Banion:

Bank of Bernards (Lineanbourg) S.A., 13, res Goeths, L-1637 Lineanbourg - The Bank of Bermada (Guerracy) Ltd., Bermada House, St. Julian's Acresse, St. Pen Port, Guerracy, Chemel Islands. By order of the Board of Dissessore

JP Morgan

THE MALAYSIA CAPITAL FUND LIMITED International Depositary Receipts representing 500 units

BASE LENDING RATES



المكارا من المجال